



SOUTHERN CALIFORNIA
ASSOCIATION OF GOVERNMENTS
900 Wilshire Blvd., Ste. 1700
Los Angeles, CA 90017
T: (213) 236-1800
www.scag.ca.gov

MEETING OF THE

EXECUTIVE/ADMINISTRATION
COMMITTEE

*Members of the Public are Welcome to Attend
In-Person & Remotely*

**Wednesday, March 4, 2026
3:00 p.m. – 4:00 p.m.**

**To Attend In-Person:
SCAG Main Office – Policy B Meeting Room
900 Wilshire Blvd., Ste. 1700
Los Angeles, CA 90017**

**To Attend and Participate on Your Computer:
<https://scag.zoom.us/j/85676324134>**

**To Attend and Participate by Phone:
Call-in Number: 1-669-900-6833
Meeting ID: 856 7632 4134**

REGIONAL COUNCIL OFFICERS

- President
Cindy Allen, Long Beach
- First Vice President
Ray Marquez, Chino Hills
- Second Vice President
Jenny Crosswhite, Santa Paula
- Immediate Past President
**Curt Hagman
County of San Bernardino**

COMMITTEE CHAIRS

- Executive/Administration
Cindy Allen, Long Beach
- Community, Economic, &
Human Development
David J. Shapiro, Calabasas
- Energy & Environment
Rick Denison, Yucca Valley
- Transportation
**Mike T. Judge, Ventura County
Transportation Commission**

PUBLIC ADVISORY

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Maggie Aguilar at (213) 630-1420 or via email at aguilarm@scag.ca.gov. Agendas & Minutes are also available at: <https://scag.ca.gov/meetings-leadership>.

SCAG, in accordance with the Americans with Disabilities Act (ADA), will accommodate persons who require a modification of accommodation to participate in this meeting. SCAG is also committed to helping people with limited proficiency in the English language access the agency’s essential public information and services. You can request such assistance by calling (213) 236-1895. We request at least 72 hours (three days) notice to provide reasonable accommodations and will make every effort to arrange for assistance as soon as possible.



Instructions for Attending the Meeting

To Attend In-Person and Provide Verbal Comments: Go to the SCAG Main Office located at 900 Wilshire Blvd., Ste. 1700, Los Angeles, CA 90017 or any of the remote locations noticed in the agenda. The meeting will take place in the Policy B Meeting Room on the 17th floor starting at 3:00 p.m.

To Attend by Computer: Click the following link: <https://scag.zoom.us/j/85676324134>. If Zoom is not already installed on your computer, click “Download & Run Zoom” on the launch page and press “Run” when prompted by your browser. If Zoom has previously been installed on your computer, please allow a few moments for the application to launch automatically. Select “Join Audio via Computer.” The virtual conference room will open. If you receive a message reading, “Please wait for the host to start this meeting,” simply remain in the room until the meeting begins.

To Attend by Phone: Call (669) 900-6833 to access the conference room. Given high call volumes recently experienced by Zoom, please continue dialing until you connect successfully. Enter the **Meeting ID:** 856 7632 4134, followed by #. Indicate that you are a participant by pressing # to continue. You will hear audio of the meeting in progress. Remain on the line if the meeting has not yet started.

Instructions for Participating and Public Comments

Members of the public can participate in the meeting via written or verbal comments.

In Writing: Written comments can be emailed to: ePublicComment@scag.ca.gov. Written comments received **by 5pm on Tuesday, March 3, 2026** will be transmitted to members of the legislative body and posted on SCAG’s website prior to the meeting. You are **not** required to submit public comments in writing or in advance of the meeting; this option is offered as a convenience should you desire not to provide comments in real time as described below. Written comments received after 5pm on Tuesday, March 3, 2026, will be announced and included as part of the official record of the meeting. Any writings or documents provided to a majority of this committee regarding any item on this agenda (other than writings legally exempt from public disclosure) are available at the Office of the Clerk, at 900 Wilshire Blvd., Suite 1700, Los Angeles, CA 90017 or by phone at (213) 630-1420, or email to aguilarm@scag.ca.gov.

Remotely: If participating in real time via Zoom or phone, please wait for the presiding officer to call the item for which you wish to speak and use the “raise hand” function on your computer or *9 by phone and wait for SCAG staff to announce your name/phone number.

In-Person: If participating in-person, you are invited but not required, to fill out and present a Public Comment Card to the Clerk of the Board or other SCAG staff prior to speaking. It is helpful to indicate whether you wish to speak during the Public Comment Period (Matters Not on the Agenda) and/or on an item listed on the agenda.

General Information for Public Comments

Verbal comments can be presented in real time during the meeting. Members of the public are allowed a total of 3 minutes for verbal comments. The presiding officer retains discretion to adjust time limits as necessary to ensure efficient and orderly conduct of the meeting, including equally reducing the time of all comments.

For purpose of providing public comment for items listed on the Consent Calendar, please indicate that you wish to speak when the Consent Calendar is called. Items listed on the Consent Calendar will be acted on with one motion and there will be no separate discussion of these items unless a member of the legislative body so requests, in which event, the item will be considered separately.

In accordance with SCAG’s Regional Council Policy, Article VI, Section H and California Government Code Section 54957.9, if a SCAG meeting is “willfully interrupted” and the “orderly conduct of the meeting” becomes unfeasible, the presiding officer or the Chair of the legislative body may order the removal of the individuals who are disrupting the meeting.



EXECUTIVE ADMINISTRATION COMMITTEE AGENDA

TELECONFERENCE AVAILABLE AT THESE ADDITIONAL LOCATIONS*

Wendy Bucknum 16800 Aston Street, Suite 200 Irvine, CA 92606	Jenny Crosswhite City of Santa Paula - City Hall 970 E Ventura Street Santa Paula, CA 93060	Lucy Dunn 3 Yale Court Trabuco Canyon, CA 92679
Curt Hagman District Office 14010 City Center Drive Chino Hills, CA 91709	Patricia Lock Dawson Riverside City Hall 3900 Main Street 7th Floor Conference Room Riverside, CA 92522	Thomas Wong City of Monterey Park - City Hall 320 West Newmark Avenue Monterey Park, CA 91754

* Under the teleconferencing rules of the Brown Act, members of the body may remotely participate at any location specified above.

EAC - Executive/Administration Committee
Members – March 2026

- 1. Hon. Cindy Allen**
President, Long Beach, RC District 30
- 2. Hon. Ray Marquez**
1st Vice President, Chino Hills, RC District 10
- 3. Hon. Jenny Crosswhite**
2nd Vice President, Santa Paula, RC District 47
- 4. Sup. Curt Hagman**
Imm. Past President, San Bernardino County
- 5. Hon. David J. Shapiro**
CEHD Chair, Calabasas, RC District 44
- 6. Hon. Rocky Rhodes**
CEHD Vice Chair, Simi Valley, RC District 46
- 7. Hon. Rick Denison**
EEC Chair, Yucca Valley, RC District 11
- 8. Hon. Daniel Ramos**
EEC Vice Chair, Adelanto, RC District 65
- 9. Hon. Mike Judge**
TC Chair, VCTC
- 10. Hon. Thomas Wong**
TC Vice Chair, Monterey Park, RC District 34
- 11. Hon. Patricia Lock Dawson**
LCMC Chair, Riverside, RC District 68
- 12. Hon. Margaret Finlay**
LCMC Vice Chair, Duarte, RC District 35
- 13. Hon. Karen Bass**
Member-At-Large, Pres. Appt.
- 14. Hon. Wendy Bucknum**
Mission Viejo, RC District 13, Pres. Appt.
- 15. Hon. Jan C. Harnik**
RCTC Representative, Pres. Appt.
- 16. Hon. Michael Goodsell**
ICTC Representative, Pres. Appt.



17. Hon. Andrew Masiel

Tribal Government Regional Planning Board Representative

18. Ms. Lucy Dunn

Business Representative - Non-Voting Member



EXECUTIVE/ADMINISTRATION COMMITTEE MEETING AGENDA

Southern California Association of Governments
900 Wilshire Boulevard, Suite 1700 - Policy B Meeting Room
Los Angeles, CA 90017
Wednesday, March 4, 2026
3:00 PM

The Executive/Administration Committee may consider and act upon any of the items on the agenda regardless of whether they are listed as Information or Action items.

CALL TO ORDER AND PLEDGE OF ALLEGIANCE *(The Honorable Cindy Allen, Chair)*

PUBLIC COMMENT PERIOD (Matters Not on the Agenda)

This is the time for public comments on any matter of interest within SCAG’s jurisdiction that is *not* listed on the agenda. For items listed on the agenda, public comments will be received when that item is considered. Although the committee may briefly respond to statements or questions, under state law, matters presented under this item cannot be discussed or acted upon at this time.

REVIEW AND PRIORITIZE AGENDA ITEMS

ACTION ITEM

1. Approval of the Fiscal Year 2026-27 Draft Comprehensive Budget PG 8
(Cindy Giraldo, Chief Financial Officer, SCAG)

RECOMMENDED ACTION:

That the Executive/Administration Committee recommend that the Regional Council: 1) Approve the Fiscal Year 2026-27 Draft Comprehensive Budget in the amount of \$269,189,485; 2) Authorize the release of the FY 2026-27 Draft Overall Work Program (OWP) to initiate the 30-day public comment period; and 3) Approve the FY 2026-27 General Fund Budget and Membership Assessment and transmit to the General Assembly.

CONSENT ITEMS

Approval Items

2. Minutes of the Meeting – February 4, 2026 PG 93
3. SCAG Participation in the 2026 CA Assembly Select Committee on Asia/California Trade and Investment Trade Delegation to Japan PG 102
4. Contracts \$500,000 or Greater: 26-043-C01, Go Human Safety Strategies PG 105
5. AB 2002 (Solache) – REAP 1.0 Codification Bill & Budget Request PG 113



Receive and File

6. REAP 2.0 Program Update PG 123
7. Purchase Orders, Contracts and Contract Amendments below Regional Council Approval Threshold PG 127
8. CFO Monthly Report PG 131

CFO REPORT
(Cindy Giraldo, Chief Financial Officer)

PRESIDENT'S REPORT
(The Honorable Cindy Allen, Chair)

EXECUTIVE DIRECTOR'S REPORT
(Kome Ajise, Executive Director)

FUTURE AGENDA ITEMS

ANNOUNCEMENTS

ADJOURNMENT



Southern California Association of Governments
March 4, 2026

To: RC - Regional Council
EAC - Executive Administration Committee
From: Cindy Giraldo, Chief Financial Officer
213-630-1413, giraldo@scag.ca.gov
Subject: Approval of the Fiscal Year 2026-27 Draft Comprehensive Budget

**EXECUTIVE DIRECTOR'S
APPROVAL**

RECOMMENDED ACTION FOR EAC:

That the Executive/Administration Committee recommend that the Regional Council: 1) Approve the Fiscal Year 2026-27 Draft Comprehensive Budget in the amount of \$269,189,485; 2) Authorize the release of the FY 2026-27 Draft Overall Work Program (OWP) to initiate the 30-day public comment period; and 3) Approve the FY 2026-27 General Fund Budget and Membership Assessment and transmit to the General Assembly.

RECOMMENDED ACTION FOR RC:

That the Regional Council: 1) Approve the Fiscal Year 2026-27 Draft Comprehensive Budget in the amount of \$269,189,485; 2) Authorize the release of the FY 2026-27 Draft Overall Work Program (OWP) to initiate the 30-day public comment period; and 3) Approve the FY 2026-27 General Fund Budget and Membership Assessment and transmit to the General Assembly.

STRATEGIC PRIORITIES:

This item supports the following Strategic Priority 5: Secure and optimize diverse funding sources to support regional priorities.

EXECUTIVE SUMMARY:

SCAG's Bylaws require the adoption of an annual comprehensive budget. Additionally, SCAG is required by federal and state law to develop the Overall Work Program (OWP) and the Indirect Cost Budget each year. Staff has developed the FY 2026-27 Draft Comprehensive Budget, including the OWP, the General Fund Budget and Membership Assessment, the FTA Grant Budget, the TDA Budget, the Indirect Cost Budget, and the Fringe Benefits Budget. After the 30-day public comment period, the Final OWP will be submitted to the Regional Council for final approval on May 7, 2026. The General Fund Budget and the Membership Assessment will be forwarded to the General Assembly for approval on May 7, 2026. The proposed FY 2026-27 Draft Comprehensive Budget is \$269.19 million, which is \$200.44 million or 43% less than the FY 2025-26 Comprehensive Budget Amendment 2 of \$469.63 million.

BACKGROUND:

Through SCAG, city and county governments throughout Southern California come together to develop solutions to common problems in transportation, housing, air quality, and other issues. To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.

SCAG's primary responsibilities include the development of the Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS); the Federal Transportation Improvement Program (FTIP); the annual OWP; and the transportation-related portions of local air quality management plans. Under the federal Clean Air Act, SCAG is responsible for determining if regional transportation plans and programs conform with applicable state air quality plans. SCAG's additional functions include the intergovernmental review of regionally significant development projects and the periodic preparation of a Regional Housing Needs Assessment (RHNA).

The proposed FY 2026-27 Draft Comprehensive Budget, including the OWP, meets SCAG's primary responsibility requirements and furthers the implementation of our long-range RTP/SCS, Connect SoCal. For the first time, as part of the most recently adopted Regional Transportation Plan/Sustainable Communities Strategy, Connect SoCal 2024, SCAG's leadership adopted a suite of Implementation Strategies to guide SCAG's efforts in supporting the plan's implementation. Many of these strategies also align and have been enhanced through work efforts in the OWP to address the transportation and planning priorities of the region leading up to the 2027 Super Bowl and 2028 Summer Olympics and Paralympic Games. In addition to pursuing these implementation strategies, the OWP includes data analysis and research to support development of Connect SoCal 2050 (2028 Regional Transportation Plan/Sustainable Communities Strategy).

The framework for developing the FY 2026-27 Draft Comprehensive Budget is SCAG's multi-year Strategic Plan that focuses on SCAG's vision and priorities and improves the organization and its operations. The FY 2026-27 Draft Comprehensive Budget supports Strategic Plan Priority #5 – Secure and optimize diverse funding sources to support regional priorities. All the work programs funded in the budget support at least one of the five Strategic Plan Priorities.

DISCUSSION:

The proposed FY 2026-27 Draft Comprehensive Budget is \$269.19 million. **Table 1** summarizes the funding sources included in the proposed FY 2026-27 Draft Comprehensive Budget in the amount of \$269.19 million. The proposed draft budget is 43% less than FY 2025-26 Comprehensive Budget Amendment 2.

This decrease is primarily due to lower carryover funding when compared to the FY 2025-26 budget. The reduction in carryover funding results from projects funded with various one-time grant funds

making progress toward completion, such as combined reductions of \$8.10 million in Carbon Reduction Program (CRP), Congestion Mitigation and Air Quality (CMAQ) Improvement Program, and Surface Transportation Block Grant (STBG) Program funds, reductions of \$40.33 million in Last Mile Freight Program (LMFP) suballocation and its in-kind match, \$139.38 million reduction in REAP 2021 funding, as well as combined reductions of \$6.33 million in various federal and state grants. Additional details are found in the **Funding Sources** section below.

The FY 2026-27 Funding Sources include \$2.04 million in over-recovered indirect costs and (\$0.55M) in under-recovered fringe benefits costs from FY 2024-25. Information on activities supported by the funding sources listed in **Table 1** is provided in the **Funding Sources** section of this staff report below.

Table 1. FY 2026-27 Funding Sources		
FUNDING SOURCES	FY26 Amend A2	FY27 Draft
Recurring Funding Sources		
FHWA PL - Metropolitan Planning	30,692,226	30,029,935
FTA 5303 - Metropolitan Planning	16,234,602	13,066,841
SB 1 - Sustainable Communities Formula Grants	9,669,199	7,094,960
TDA	8,338,036	12,145,763
General Fund	2,872,278	3,347,614
Congestion Mitigation and Air Quality (CMAQ) Improvement Program	7,319,831	6,282,232
Surface Transportation Block Grant (STBG) Program	8,692,792	7,610,225
One-Time/Special Grants and Third-Party Contribution Funding Sources		
FTA 5304 - Strategic Partnerships Transit	485,342	141,987
FHWA SPR - Strategic Partnerships	486,933	258,139
FHWA PL Olympics and Resilience Study	7,000,000	7,000,000
Safe Streets and Roads for All (FY23)	12,000,000	11,730,568
Safe Streets and Roads for All (FY24)	6,000,000	6,000,000
Carbon Reduction Program (CRP)	32,760,261	26,781,182
Last Mile Freight Program (LMFP) - Rebate Program (INVEST CLEAN)	51,500,000	51,155,903
Federal Other	4,881,306	1,716,290
State Other	4,539,841	1,375,000
SHA - Sustainable Communities Grants	284,918	200,000
Regional Early Action Planning (REAP) 2021 Grants	185,579,610	46,195,230
MSRC Last Mile Freight Program (LMFP) Grant	14,657,738	9,171,105
In-Kind Commitments	6,242,905	5,668,230
Cash/Local Other	55,977,518	20,728,419
SUBTOTAL	466,215,336	267,699,623
Fringe Benefits Carryforward	(654,923)	(551,244)
Indirect Cost Carryforward	3,249,895	2,041,106
SUBTOTAL	2,594,972	1,489,862
Indirect Cost Budget Change/Allocated Indirect Cost Change	823,628	-
TOTAL FUNDING SOURCES	469,633,936	269,189,485

FUNDING SOURCES

The funding sources for all budget programs, including the OWP, FTA Grant, TDA, and General Fund, and the supported activities are highlighted as follows.

A. Recurring Funding Sources:

Recurring funding sources include the federal and state transportation planning funding sources that are allocated by the California Department of Transportation (Caltrans) to SCAG annually on a formula basis. Also included in the recurring funding sources are Transportation Development Act (TDA) funding, which is allocated by the County Transportation Commissions (CTCs) in accordance with the State of California Public Utilities Code Section 99233.2, as well as the General Fund that is funded primarily by the membership dues collected from SCAG members agencies in accordance with the By-Laws. Detailed descriptions for each of the funding sources are as follows.

FHWA PL and FTA 5303 Metropolitan Planning Formula Funds (\$43.10 million)

The proposed FY 2026-27 OWP Budget includes \$43.10 million of FHWA PL and FTA 5303 metropolitan planning formula funds. Both funding sources are allocated to MPOs on an annual basis, and SCAG uses the funding to support the development of various transportation plans and transportation improvement programs.

Sustainable Communities SB 1 Formula Grants (\$7.09 million)

Sustainable Communities SB 1 Formula Grants are allocated via formula (consistent with the FHWA PL formula) to the MPOs. The SB 1 Grants support local and regional multimodal transportation and land use planning projects that further the region's RTP/SCS, contribute to the State's GHG reduction targets, and assist in achieving other State goals.

TDA Funds (\$12.15 million)

Approximately \$11.52 million of TDA funds is included in the FY 2026-27 OWP Budget and the funding supports consultant and staff-related costs for transportation planning activities. It is primarily used to fund staff and consultant activities for various projects. The remaining \$0.63 million is included outside of the FY 2026-27 OWP Budget and primarily supports SCAG's special events, such as the General Assembly.

General Fund Budget and Membership Assessment Schedule (\$3.35 million)

The proposed General Fund Budget is \$3.35 million. The General Fund Budget provides funding for the Regional Council and its Subcommittees for stipends and travel, General Assembly, and other expenditures that may not be eligible for grant reimbursement. The General Fund Budget and Membership Assessment will be submitted to the General Assembly for approval on May 7, 2026. The Membership Assessment is calculated in accordance with the SCAG bylaws, and the

membership dues have been adjusted by the recent year-over-year change in the Consumer Price Index, which is 3.0105%. The Membership Assessment also includes tribal governments; these dues were calculated following the process prescribed in the SCAG bylaws using population data from the U.S. Decennial Census and American Community Surveys when available. For the tribal governments of which population data was not readily available, staff recommend assessing a flat rate dues amount of \$150. Should the population data become available, the dues assessment may be recalculated. Additional details on the General Fund expenditures and the Membership Assessment Schedule can be found in the FY 2026-27 Draft Comprehensive Budget.

Congestion Mitigation and Air Quality (CMAQ) Improvement Program (\$6.28 million), and Surface Transportation Block Grant (STBG) Program (\$7.61 million)

The Surface Transportation Block Grant (STBG) program is a federal funding source that may be used for projects to preserve and improve the conditions and performance of highways, bridges, and public roads, pedestrian and bicycle infrastructure, and transit capital projects. The Congestion Mitigation and Air Quality (CMAQ) Improvement Program is a federal funding source for transportation projects and programs to reduce congestion and improve air quality for areas that do not meet the National Ambient Air Quality Standards for ozone, carbon monoxide, or particulate matter (nonattainment areas) and for former nonattainment areas that are now in compliance (maintenance areas). Roughly \$290 million in STBG and \$290 million in CMAQ funds for a combined amount of \$580 million annually is apportioned to the SCAG region. As of July 1, 2023, SCAG is responsible for the selection of STBG/CMAQ-funded projects in the SCAG region. SCAG reserves the right to set aside up to 2.5 percent of the annual obligational authority for CMAQ and STBG funds apportioned to the SCAG region to support regional planning priorities that are led by SCAG and/or in partnership with the County Transportation Commissions (CTCs). Use of the 2.5 percent funds is included in the annual SCAG Overall Work Program.

The FY 2026-27 budget includes an estimated funding carryover of \$12.4 million as well as new allocation of \$1.49 million for the existing 2028 Games TDM Initiation Plan and Implementation project. Some of these funds are still pending the grant agreement executions and/or the funding authorization by Caltrans.

B. One-Time/Special Grants and Third-Party Contribution Funding Sources:

One-Time/Special Grants include federal and state financial assistance awarded to SCAG through a formula or competitive grants process. These are one-time resources provided to SCAG for specific activities identified in the grant proposals and agreements. The One-Time/Special Grants funding sources support activities that augment existing projects or fund new innovative initiatives. Third-party contributions include in-kind commitments and cash received from SCAG's partner agencies as a match for recurring and grant fund sources for various transportation planning-related projects.

FTA 5304 – Strategic Partnership Transit (\$0.14 million) and FHWA SPR – Strategic Partnerships (\$0.26 million)

FTA 5304 and FHWA SPR funds local and regional multimodal transportation planning projects, in partnership with Caltrans of regional, interregional and statewide significance, that support achieving the Caltrans Mission and other State Goals. Caltrans awards these grants through an annual, competitive selection process. In FY 2025-26, Caltrans awarded \$1.0 million in total through its annual, competitive selection process to SCAG. The amounts included in FY 2026-27 budget represent the estimated carryover grant funding.

FHWA PL Olympics Planning and Resiliency Study (\$7 million)

On July 30, 2025, Caltrans awarded to SCAG \$7 million in FHWA PL funding to carry out Olympics Planning and Resiliency Study. This grant funding, totaling \$7 million, was programmed into the FY 2025-26 OWP Amendment 01. The funds will be used for two projects: 1) to conduct a Resiliency/Readiness Planning Study, a joint study with Caltrans, which would focus on military access routes for personnel and goods movement during emergencies; and 2) to carry out a scalable, regionally coordinated marketing and communications campaign to promote transportation demand management (TDM) strategies in support of the 2028 Olympic and Paralympic Games.

FY23 and FY24 Safe Streets and Roads for All (\$17.73 million)

The Bipartisan Infrastructure Law (BIL) established the Safe Streets and Roads for All (SS4A) discretionary program with \$5 billion in appropriated funds over 5 years, 2022-2026. The SS4A program funds regional, local, and Tribal initiatives through grants to prevent roadway deaths and serious injuries. SCAG was awarded \$12 million in federal funding in FY 2023-24 to fund three initiatives over five years: the Regional Safety Action Plan, the Go Human Safety Program, and Quick-Build demonstrations. In FY 2024-25, SCAG, in partnership with Los Angeles Department of Transportation (LADOT) was awarded \$6 million in federal funding for the Pedestrianizing Roadways for the 2028 Games project. The amounts included in the FY 2026-27 budget represent the estimated carryover grant funding. The grant agreement for the FY23 cycle is still pending execution.

Carbon Reduction Program (CRP) (\$26.78 million)

The Carbon Reduction Program (CRP) is a new program established by the Infrastructure Investment and Jobs Act (IIJA). It funds transportation projects that reduce carbon dioxide emissions from on-road transportation sources. For each fiscal year, 65 percent of the CRP funding to the State is apportioned annually by population to MPOs and RTPAs (Local CRP funds). SCAG, as the MPO, is responsible for the selection of Local CRP-funded projects in the SCAG region. Following discussion with key stakeholders and consistent with the Regional Council approval, 65 percent of the Local CRP funds is currently available through a Call-for-Projects

process and SCAG will retain 35 percent of the Local CRP funds to support various projects that achieve regional transportation goals and objectives. Use of the 35 percent of the Local CRP funds is included in the annual SCAG Overall Work Program. Out of the \$26.78 million, \$24.55 million is being carried over from the prior years and \$2.23 million represents a new allocation amount for the existing Regional Pilot Initiative (RPI) Mobility Hubs project. Some of these funds are still pending the grant agreement executions and/or the funding authorization by Caltrans.

INVEST CLEAN Rebate Program (\$51.16 million)

SCAG is partnering with the South Coast Air Quality Management District (SCAQMD) to carry out Measure 2.2 of the Infrastructure, Vehicles, and Equipment Strategy for Climate, Equity, Air Quality, and National Competitiveness (INVEST CLEAN) project. SCAG is a subrecipient of SCAQMD under their grant awarded by the Environmental Protection Agency (EPA) and will administer a \$50-million rebate program for fleets involved in last mile freight through the deployment of Class 4 and 5 vehicles. The rebate program supports purchase, conversion, and deployment of battery-electric Class 4 and Class 5 commercial vehicles operating within the Los Angeles – Long Beach – Anaheim and Riverside – San Bernardino – Ontario Metropolitan Statistical Areas (MSAs). The proposed budget includes the estimated carryover of the grant funds, including the staff administration budget, for \$51.16 million.

Federal Other (\$1.72 Million) and State Other (\$1.38 million)

The federal and state other sources include various federal and state funds that SCAG has secured through competitive or sub-allocation processes. For the Federal Other, the proposed budget includes \$1.72 million in the FY 2026-27 OWP Budget. This includes estimated grant carryover funding from the Office of Traffic Safety (OTS), and the Community Project Funding/Congressionally Directed Spending (CPFCDs), and the Strategic Innovation for Revenue Collection (SIRC) grants.

For the State Other, the proposed budget includes \$1.38 million in the FY 2026-27 OWP Budget. The State Other funding sources include the estimated grant carryover from the Active Transportation Program (ATP) and the Sustainable Agricultural Lands Conservation Program (SALC).

State Highway Account (\$0.20 million)

State Highway Account funds local and regional multimodal transportation and land use planning projects that further the region's RTP/SCS, contribute to the State's GHG reduction targets, and assist in achieving other State goals. It also funds local and regional identification of transportation-related climate vulnerability by developing climate adaptation plans. In FY 2023-24, Caltrans awarded \$0.30 million through its annual, competitive selection process to SCAG and the Soboba Band of Luiseño Indians for the Soboba Tribal Climate Change Adaptation Plan project, and the awarded funds are being carried over into FY 2026-27.

REAP 2.0 Grant Program (\$46.20 million)

The Department of Housing and Community Development (HCD) administers the REAP 2.0 program and provides funding to support transformative and innovative projects that implement the region's Sustainable Communities Strategy and help accelerate infill housing and the reduction in per capita Vehicle Miles Traveled (VMT). In FY 2024-25, the State budget announced by Governor Gavin Newsom reduced the REAP 2.0 program allocation for SCAG from \$246.02 million to \$231.55 million. The proposed budget includes the estimated carryover of REAP 2.0 funds of \$46.20 million. All grant funds must be expended by December 31, 2026 per the current agreement term, except that HCD may allow advance payment or reimbursement for administrative costs for the final report preparation. The final report and funding requests for final report are due no later than June 30, 2027. Staff anticipates that all funds will be expended by June 30, 2027.

Last Mile Freight Program Grant (\$9.17 million)

State Health & Safety Code Section 44225 (AB2766) established the Mobile Source Air Pollution Reduction Review Committee (MSRC) to develop a work program to fund projects that help reduce air pollution from motor vehicles within the South Coast Air District. MSRC provides SCAG the financial assistance which supports the Last Mile Freight Program (LMFP). In FY 2020-21, SCAG was awarded \$10 million in grant funding for the LMFP, of which the award amount was subsequently increased to \$16.75 million in FY 2022-23. The proposed budget includes the estimated carryover of the LMFP Grant funds for \$9.17 million. Following execution of amendment six to the grant agreement, the revised grant end date is July 31, 2028.

In-kind commitments (\$5.67 million) and Cash/Local Other (\$20.73 million)

The proposed FY 2026-27 OWP budget includes \$5.67 million for third-party contributions for transportation planning projects, primarily to match the federal and state transportation planning funds. The Cash/Local Other of \$20.73 million is included in the FY 2026-27 OWP Budget and the FTA Grant Budget. These amounts represent local cash contributions from partner agencies on joint-effort projects, as well as third-party contributions from SCAG's sub-recipients as the match contributions for the sub-allocated grant opportunities. Of the \$20.73 million in cash/local other, the LMFP subrecipient match represents \$18.83 million and the LADOT match under the SS4A program represents \$1.43 million. The remaining portion, \$0.47 million, represents the cash and in-kind contributions from our partner agencies for the various state and federal grant projects.

Draft Overall Work Program (OWP)

As a Metropolitan Planning Organization (MPO), SCAG is required by the Federal Highway Administration (FHWA), the Federal Transit Administration (FTA), and the California Department of Transportation (Caltrans) to develop an annual Overall Work Program (OWP). The OWP identifies the work that will be accomplished during the FY 2026-27. It discusses the planning priorities, the needs of the region, and the specific programs to meet those needs. Of the \$269.19 million of FY 2026-27 funding sources, \$263.52 million, or 98%, will fund the OWP programs detailed below.

On January 15, 2026, SCAG held its annual OWP development and coordination meeting with Caltrans, FHWA, and FTA representatives. SCAG staff presented the proposed work program for FY 2026-27 and reported accomplishments and progress on major projects in the current fiscal year.

The proposed FY 2026-27 OWP Budget is \$263.52 million. The Draft OWP (https://scag.ca.gov/sites/default/files/2026-02/Draft_Overall_Work_Program_Fiscal_Year_2026-27.pdf) will be released for a 30-day public comment period from March 5, following the RC meeting to April 6, 2026 via the link provided in this report (<https://scag.ca.gov/news/draft-fiscal-year-2026-27-overall-work-program>). Staff will receive and address comments in the Final OWP before it is submitted to the Regional Council for final approval on May 7, 2026, and to Caltrans by May 8, 2026. The proposed FY 2026-27 OWP Budget is \$263.52 million and includes various federal and state funding sources. The following table shows the FY 2026-27 OWP Budget by program area:

PROGRAM	Total
010 System Planning	1,198,149
015 Transportation Finance	1,056,463
020 Environmental Planning	2,032,600
025 Air Quality and Conformity	672,645
030 Federal Transportation Improvement Program (FTIP)	4,233,735
045 Geographic Information Systems (GIS)	6,233,601
050 Active Transportation Planning	776,439
055 Regional Forecasting, Socioeconomic Technical & Policy Analysis	1,816,781
060 Corridor Planning	38,782
065 Sustainability Program	2,514,018
070 Modeling	11,061,215
080 Performance Assessment, Monitoring & Strategy	1,169,581
090 Public Information and Communications	5,610,090
095 Regional Outreach and Public Participation	5,438,780
100 Intelligent Transportation Systems (ITS) and Smart Cities	11,322,491
120 OWP Development and Administration	1,485,483
130 Goods Movement	14,975,629
140 Transit and Rail Planning	1,492,178
145 Sustainable Communities and Strategic Partnership Planning Grant	483,060
156 Climate Adaptation Planning	200,000
225 Special Grant Projects	22,091,306
230 Regional Aviation and Airport Ground Access Planning	498,078
235 Local Information Services Program	840,215
275 Sustainable Communities Program	1,259,280
290 Research, Planning and Engagement for Sustainable Communities	8,987,235
303 Economic Empowerment	204,819
305 Regional Early Action Planning (REAP) Grants Program – REAP 2.0	46,373,246
310 Planning Strategy Development and Implementation	7,099,174
315 Last Mile Freight Program - MSRC	79,358,409
325 Regional Pilot Initiatives	2,947,523
400 Planning and Implementation for the 2028 Games	18,424,337
500 Federal Highway Funding Project Selection, Monitoring, and Delivery	1,621,701
TOTAL	263,517,043

*Includes indirect costs, fringe benefits, non-labor costs and in-kind match.

CEQA Compliance

To the extent the OWP contains projects requiring a discretionary decision by SCAG, the projects are subject to the California Environmental Quality Act (CEQA). Where SCAG is undertaking these projects, it will comply with CEQA. Generally, based on experience, projects where SCAG is undertaking a project are anticipated to be exempt from CEQA based on statutory requirements (the CEQA definition of a project, planning and/or feasibility studies) and/or the project falling into one or more of the categories of projects that are considered exempt under CEQA Guidelines. Projects programmed in the RTP and FTIP and their amendments are required to undergo an environmental review by the lead agency at the project level. To the extent SCAG is providing funding to the projects via federal and state grants, such projects are subject to agreements with SCAG which require the grant recipient to undertake an environmental review at the project level.

EXPENDITURE CATEGORIES

Table 2 summarizes the expenditure categories in the proposed FY 2026-27 Draft Comprehensive Budget, totaling \$269.19 million.

Table 2. FY 2026-27 Expenditures		
EXPENDITURES	FY26 Amend 2	FY27 Draft
Salaries & Benefits	49,777,421	50,271,297
Consultants	79,458,780	61,295,171
Consultants-Technical Assistance/Pass-Through Payments	235,436,770	103,905,710
Non-Profits/IHL	10,500	-
In-Kind Commitments	6,242,905	5,668,230
Cash/Local Other	55,271,123	20,344,433
Capital Outlay	160,000	-
Other Costs	43,276,437	27,704,644
TOTAL EXPENDITURES	469,633,936	269,189,485

Additional information on the expenditure categories detailed in **Table 2** is as follows:

- 1) The 1% increase in Salaries and Benefits is primarily attributed to an increase due to the projected performance-based merit increases after netting four position reductions, and increases associated with the required CalPERS payment, vacation cash-out, life insurance and other employee benefits. Additional information on salaries and fringe benefit costs is provided in the **Salaries, Fringe Benefits and Indirect Cost Budget** section below.
- 2) The combined reduction of 185.21 million in Consultants, Consultants-Technical Assistance/Pass-Through Payments, In-Kind Commitments, and Cash/Local Other results from various projects funded with one-time grants advancing towards completion, reducing remaining expenditures.

The \$61.30 million of the Consultants line includes:

- \$32.92 million in resources to support the programs funded with CMAQ, STBG, CRP and FHWA PL Olympics and Resiliency grants.
- \$8.35 million in resources to support various planning activities including Connect SoCal's development, outreach, and implementation;
- \$4.93 million in resources to support operational activities under the Indirect Cost, General Fund, TDA, and FTA Grant budget programs; and
- \$15.10 million to support studies, projects and initiatives funded with one-time grant funded activities such as ATP, MSRC LMFP, SS4A, REAP 2.0, OTS, SALC and Highways to Blvd Projects.

The \$103.91 million of the Consultant-Technical Assistance line, introduced in the FY 2023-24 Comprehensive Budget, includes the carryover budget of funding to be provided to partner agencies:

- \$50 million for the INVEST CLEAN Rebate Program;
- \$39.76 million for REAP Programs;
- \$11.29 million for 2024 Sustainable Communities Program (SCP) Active Transportation Safety Program and projects that are funded by the FY 23 and FY24 SS4A grants;
- \$2.13 million for the Regional Pilot Initiative Program;
- \$0.73 million for the pass-through project for the Soboba Band of Luiseño Indians and other partnership project funded with one-time grant.

The In-Kind Commitments and Cash/Local Other include the match contributions provided by our partner agencies for various planning activities as well as grant-funded initiatives.

- 3) The \$160K reduction in Capital Outlay is to reflect the microphones and audio systems upgrade project nearing completion in FY 2025-26. Should the project be carried over to the FY 2026-27, the carryover budget will be adjusted for any remaining unspent funds in the first amendment of FY 2026-27.
- 4) The 36% reduction in Other Costs is primarily due to the labor budget set aside under the Other Costs category in the FY 2025-26 budget being shifted to the Salaries & Benefits category in FY 2026-27. Most one-time grant awards provide funding for multiyear projects; to reserve funding needed to support SCAG grant-related labor costs in future years, funding is temporarily set aside under the Other Costs category. The set-aside labor budget is shifted from the Other Costs category to Salaries and Benefits as needed.

SALARIES, FRINGE BENEFITS AND INDIRECT COST

Salaries Budget

The proposed FY 2026–27 budget includes funding for 240 positions totaling \$50.27 million in salaries and benefits. This represents a net increase of \$0.50 million compared to the FY 2025–26 Budget Amendment 2, while also reflecting a net reduction of four positions, including three limited-term positions and one permanent position. The total authorized position count decreases from 244 to 240.

The increase in personnel costs is primarily driven by projected performance-based merit increases and required increases to CalPERS contributions, as well as higher costs associated with vacation cash-outs, life insurance, and other employee benefits. These cost pressures are partially offset by the elimination of four positions, resulting in a balanced approach that supports workforce stability while maintaining fiscal discipline.

In 2001, the Regional Council adopted a compensation philosophy to maintain salary competitiveness at the 75th percentile of the labor market relative to eleven peer agencies. This approach is intended to ensure SCAG attracts and retains highly qualified staff necessary to advance the agency's regional mission. In accordance with Regional Council direction provided in November 2013, staff conducts a comprehensive total rewards study every two years. The most recent salary range adjustments were adopted by the Regional Council in November 2022 and implemented in January 2023.

In the fourth quarter of FY 2024–25, staff completed an updated total rewards study. The findings indicate that SCAG's current salary ranges lag the 75th percentile benchmark by approximately 11 percent. Over the past three years, regional inflation has averaged between 3.0 and 3.5 percent annually, further contributing to this gap. According to the U.S. Bureau of Labor Statistics CPI-U for the Los Angeles–Long Beach–Anaheim region, inflation measured 3.47 percent in 2023, 3.42 percent in 2024, and 3.01 percent in 2025.

To realign compensation with SCAG's adopted philosophy and prevailing labor market conditions, staff are requesting approval to update the Salary Schedule. Based on the results of the salary survey, management salary ranges were adjusted an average of 6 percent and staff ranges were adjusted an average of 12%. This action adjusts the salary ranges themselves and does not create an immediate across-the-board salary increase. Employees whose current salaries fall below the new minimum range would be adjusted accordingly.

To maintain market competitiveness while supporting long-term fiscal stability, staff propose implementing an annual salary schedule adjustment equal to the lesser of four percent or the annual Consumer Price Index. This adjustment would be brought forward each year for Regional Council

approval as part of the annual budget process. Staff will also continue conducting a comprehensive total rewards study every two years to ensure ongoing alignment with SCAG's compensation philosophy and labor market benchmarks.

The total rewards study also included an evaluation of employee health benefits and found that SCAG's employer health contributions are approximately 22 percent below the benchmark average across all coverage tiers. While no changes to health benefits are proposed in the FY 2026–27 budget, staff recognize that employees are experiencing increasing premium and out-of-pocket costs. SCAG will continue to evaluate benefit competitiveness in light of fiscal capacity and workforce strategy and will return to the Regional Council with recommendations as appropriate.

Fringe Benefits Budget (\$21.14 million)

The Fringe Benefits Budget covers employee-associated costs such as leave expenses (vacation, holidays, personal floating holidays, sick leave, etc.), health plan expenses, retirement plan expenses, workers' compensation insurance, unemployment insurance, bus/rail/carpool expenses, tuition reimbursement expenses, technology allowance, and deferred compensation expenses. These costs are expressed as a rate for full-time regular staff. The rate is the pooled costs of the fringe benefits divided by the total salaries for full-time regular staff. The proposed fringe benefits rate for FY 2026–27 is 75.0421%, compared to 73.3658% in FY 2025–26. The fringe benefits rate is applied to all salaries in the OWP, FTA Grant, TDA, General Fund, and Indirect Cost budgets. Additional details on employee-associated costs can be found in the FY 2026–27 Draft Comprehensive Budget. Part-time staff, interns and temporary employees may be eligible for SCAG's limited fringe benefits. The benefits for non-regular staff are calculated separately. The proposed fringe benefits rate for interns for FY 2026–27 is 19.4056%.

Indirect Cost Budget (\$40.30 million)

The proposed FY 2026–27 Indirect Cost Budget totals \$40.30 million, representing an increase of \$1.53 million compared to the FY 2025–26 Budget Amendment 2. The Indirect Cost budget funds staff salaries, fringe benefits, and other non-labor expenses that are not directly attributable to a specific program.

The primary driver of the year-over-year increase is the funding required for the Enterprise Resource Planning (ERP) software procurement and implementation project. When the \$5.71 million allocated to the ERP project is excluded, the proposed Indirect Cost budget reflects a decrease compared to FY 2025–26 Budget Amendment 2. This reduction reflects deliberate cost containment efforts undertaken across the organization, including staffing reductions, operational efficiencies, and a comprehensive review of indirect expenditures by division directors.

- **Enterprise Resource Planning (ERP) Project**

The ERP project has completed its discovery phase and is actively advancing through procurement. With support from the Government Finance Officers Association (GFOA), staff

developed an implementation strategy and issued a Request for Proposals for a replacement ERP system and implementation services. Vendor responses are due in early March 2026. Organizational readiness efforts are also underway, including high-level Chart of Accounts design and preparation for in-depth vendor evaluation scheduled from March through July 2026.

The FY 2026–27 budget includes \$5.71 million to support the initial phase of ERP implementation, with work expected to begin in late 2026 following vendor selection and contract execution. Of this amount, approximately \$2.47 million is allocated for system licensing and implementation services, and \$3.24 million is budgeted for internal staff resources required to support project execution.

The ERP implementation is expected to span approximately 18 months. Accordingly, additional funding will be required in FY 2027–28 to complete implementation activities and maintain support resources through system go-live. Final system costs, staffing commitments, and implementation expenditures will be confirmed following vendor selection and contract execution, anticipated in October 2026.

Indirect Cost Rate Proposal (ICRP)

Staff developed the FY 2026–27 Indirect Cost Rate Proposal in accordance with Federal Transit Administration (FTA) guidelines. The proposed indirect cost rate is 155.2476 percent, compared to 137.5646 percent in FY 2025–26. The final ICRP will be submitted to the FTA for approval in May following Regional Council approval of the budget.

Indirect costs allocated to salaries within the OWP, FTA Grant, TDA, and General Fund budgets total \$38.26 million. The difference between the total Indirect Cost budget of \$40.30 million and the allocated indirect costs of \$38.26 million is \$2.04 million. This amount represents the over-recovery of indirect costs from FY 2024–25. In accordance with federal guidelines, the over-recovery must be carried forward as an adjustment in the FY 2026–27 ICRP to ensure that indirect costs are appropriately trued up and aligned with actual recoveries.

FISCAL IMPACT:

There is no immediate fiscal impact as a result of the recommended actions. Staff will return to the Regional Council on May 7, 2026, to recommend the adoption of the FY 2026-27 Final Comprehensive Budget.

ATTACHMENT(S):

1. FY27 Draft_Comprehensive Budget_March 5, 2026 RC Mtg
2. Draft FY 2026-27 Overall Work Program and Public Comment Form Link



DRAFT

MARCH 2026

Comprehensive Budget

Fiscal Year 2026–27



SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS

COMPREHENSIVE BUDGET

Fiscal Year 2026-27

TABLE OF CONTENTS

Section I – Overview

Introduction	3
SCAG Organization	4
Organizational Chart	5
SCAG Strategic Plan	6
Comprehensive Budget Overview	10
Comprehensive Line Item Budget	12
Description of Budget Line Items	14

Section II – Budget Components

Overall Work Program (OWP)	20
• OWP Funding Sources	20
• OWP Line Item Budget	26
• OWP Programs.....	28
FTA Discretionary and Formula Grant Budget	46
TDA Budget	47
General Fund Budget (GF)	49
• Program Overview	49
• Membership Dues Assessments.....	49
• GF Line Item Budget	50
Fringe Benefits Budget (FB)	52
• Program Overview	52
• FB Line Item Budget.....	53
Indirect Cost Budget (IC)	54
• Program Overview	54
• IC Line Item Budget.....	55
• IC Work Areas.....	56

Section III – Appendices

Membership Assessment	57
SCAG Salary Schedule	64

Comprehensive Budget

Fiscal Year 2026-27

Section I

Overview

ORGANIZATION

INTRODUCTION

This document contains the Southern California Association of Governments (SCAG) Comprehensive Budget for Fiscal Year (FY) 2026-27.

The annual budget consists of the following:

- Overall Work Program (OWP)
A federal, state, and locally funded budget consisting of projects related to regional planning in the areas of transportation, housing, and the environment.
- Federal Transit Administration (FTA) Discretionary & Formula Grant Budget
A budget for federal grant funds of which SCAG is the designated recipient and must pass through to eligible public agencies for specialized transportation programs and projects.
- TDA Budget
A locally funded budget consisting of direct projects that are both inside and outside of the OWP and FTA Discretionary & Formula Grant budget programs.
- General Fund Budget (GF)
A budget that utilizes SCAG members' dues for activities not eligible for federal and state funding.
- Indirect Cost Budget (IC)
The budget for the administrative and operations support of SCAG.
- Fringe Benefits Budget (FB)
The budget for the fringe benefits and leave time of SCAG employees.

ORGANIZATION

SCAG ORGANIZATION

SCAG, founded in 1965, is a Joint Powers Authority under California state law, established as an association of local governments and agencies that voluntarily convene as a forum to address regional issues. Under federal law, SCAG is designated as a Metropolitan Planning Organization (MPO) and under state law as the Multicounty Designated Transportation Planning Agency for the six (6) county Southern California region. Through SCAG, city and county governments throughout Southern California come together to develop solutions to common problems in transportation, housing, air quality, and other issues, and to foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.

SCAG's primary responsibilities include the development of the Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS); the Federal Transportation Improvement Program (FTIP); the annual OWP; and the transportation-related portions of local air quality management plans. Under the federal Clean Air Act, SCAG is responsible for determining if regional transportation plans and programs conform with applicable state air quality plans. SCAG's additional functions include the intergovernmental review of regionally significant development projects and the periodic preparation of a Regional Housing Needs Assessment (RHNA).

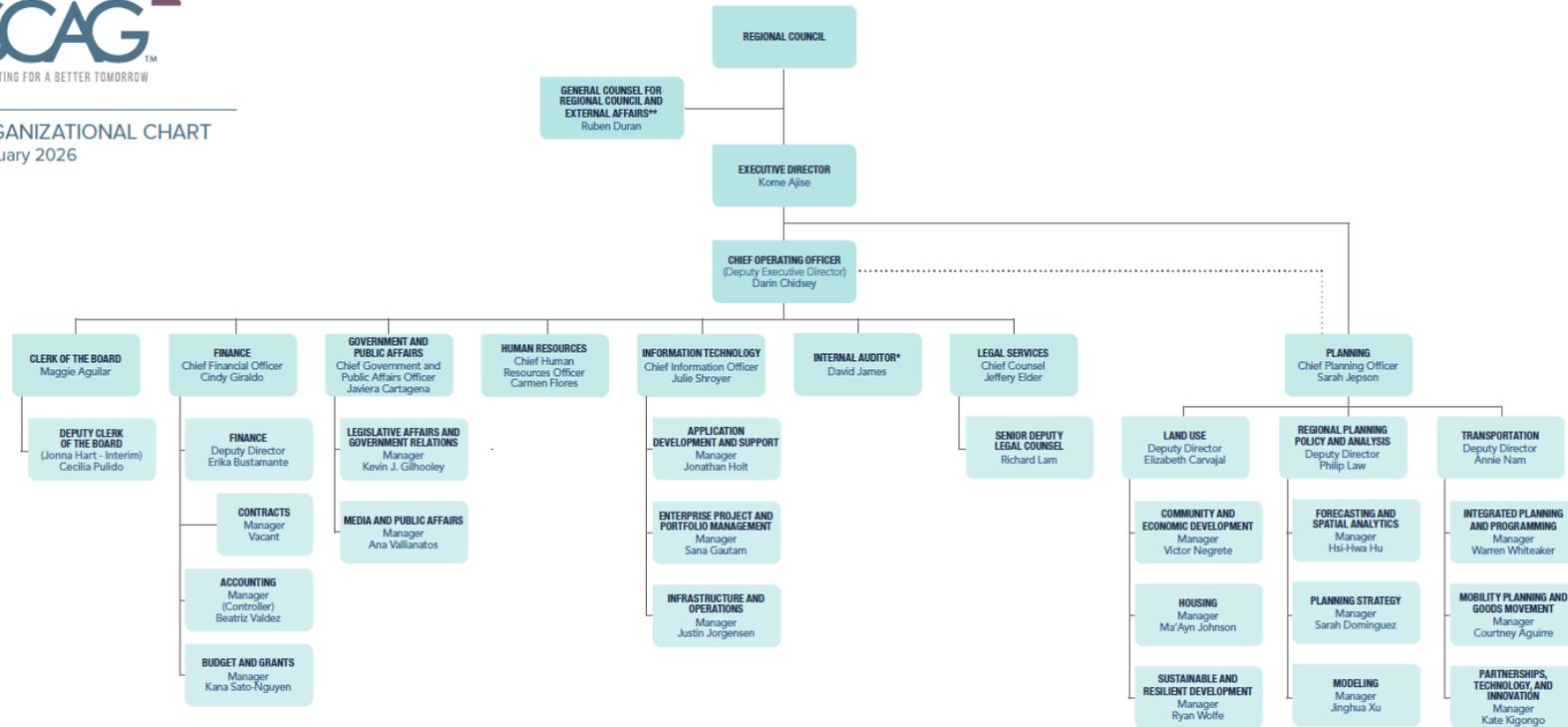
In addition to the six (6) counties and 191 cities that make up SCAG's region, there are six (6) County Transportation Commissions (CTCs) that hold the primary responsibility for programming and implementing transportation projects, programs, and services in their respective counties. The agency also operates via a number of critical partnerships at the local, state, and federal levels. In addition to its federal and state funding partners, including but not limited to, Federal Highway Administration (FHWA), Federal Transit Administration (FTA), Federal Aviation Administration, California Transportation Commission, California Department of Transportation (Caltrans), etc., SCAG's planning efforts are closely coordinated with regional transit operators, Tribal Governments and fifteen sub-regional Councils of Governments (COGs) or joint power agencies that represent SCAG's cities and counties.

The framework for developing the FY 2026-27 Comprehensive Budget is SCAG's multi-year Strategic Plan that focuses on SCAG's vision and priorities and improves the organization and its operations. The FY 2026-27 Comprehensive Budget supports Strategic Plan Priority #5 – Secure and optimize diverse funding sources to support regional priorities. All the work programs funded in the budget support at least one of the six Strategic Plan Priorities.

ORGANIZATION



ORGANIZATIONAL CHART
February 2026



* Takes direction from the Audit Committee
** Takes direction from the Regional Council

STRATEGIC PLAN

STRATEGIC PLAN COMPONENTS

Vision Statement

Southern California's Catalyst for a Brighter Future.

Mission Statement

To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.

Core Values

Be Open

Be accessible, respectful, collaborative and transparent in the work we do.

Lead by Example

Lead with integrity and fairness in working to meet the diverse needs of all people and communities in our region.

Make an Impact

In all endeavors, effect positive and sustained outcomes that make our region thrive.

Be Courageous

Have confidence that taking deliberate, bold, and purposeful risks can yield new and valuable benefits.

Cultivate Belonging

Embrace differences, foster equity, champion inclusion and empower all.

STRATEGIC PLAN

STRATEGIC PLAN PRIORITIES

PRIORITY #1

Establish and implement a regional vision for a sustainable future

Objectives

- 1.1 Lead on regional performance-based planning and programming to target investments toward improving the safety, efficiency, affordability, equity, sustainability and maintenance of the transportation system.
- 1.2 Facilitate corridor and network planning to realize seamless mobility and support implementation of Complete Streets, transit and multimodal integration across the SCAG region.
- 1.3 Partner to implement Transportation Demand Management and Intelligent Transportation Systems solutions to optimize system performance while planning for a connected and automated vehicle future.
- 1.4 Lead the effort to establish stable and sustainable transportation funding.
- 1.5 Provide resources and research to develop, connect, and sustain livable and thriving communities.
- 1.6 Identify solutions through regional planning and local planning programs to address systemic barriers to housing production to meet the needs of the region.
- 1.7 Lead efforts and funding opportunities to foster sustainable land use development across the SCAG region to foster growth while conserving and restoring natural and agriculture lands.
- 1.8 Coordinate with partners to meet federal and state ambient air quality standards and support local and regional climate adaptation, mitigation and resilience activities.
- 1.9 Lead and partner on planning and implementation of clean fuel and clean vehicle infrastructure.
- 1.10 Support a sustainable, efficient and productive regional economic environment that provides opportunities for all people in the region.
- 1.11 Lead regional planning to foster a world-class, coordinated Southern California goods movement system that accommodates growth in the throughput of freight to the region and nation in ways that support the region's economic vitality, attainment of clean air standards and quality of life for our communities.

STRATEGIC PLAN

PRIORITY #2

Be a cohesive and influential voice for the region

Objectives

- 2.1. Build a deep understanding of the needs of all our communities and stakeholders to inform our work.
- 2.2. Facilitate regional dialogue and collaboration on key issues for effective policy development.
- 2.3. Build the agency's credibility as a policy thought leader and strengthen relationships with partners across sectors and all levels of government.
- 2.4. Position SCAG as a leader in legislative advocacy and influence key policy areas.
- 2.5. Ensure members and stakeholders understand the impact of SCAG's work and are empowered to lead on regional issues (e.g., development of board policy issues).

PRIORITY #3

Spur innovation and action through leadership in research, analysis and information sharing

Objectives

- 3.1. Ensure SCAG is a trusted source for accurate data and intelligence dedicated to objective analysis of regional plans and assisting local jurisdictions with planning.
- 3.2. Lead in planning research and analysis leveraging cutting-edge tools (e.g. Big Data, AI, Activity Based Model, GIS, Scenario Planning Model, Regional Data Platform) to generate insights to inform regional and local decision-making.
- 3.3. Leverage local planning programs and pilots to reveal local solutions that can be scaled to achieve regional objectives.
- 3.4. Establish models for partnerships internally and with the private sector, universities and Community Based Organizations to leverage the diversity of skills, expertise and experience resident in the region.

PRIORITY #4

Build a unified culture anchored in the pursuit of organizational excellence

Objectives

- 4.1. Cultivate a positive employee experience where all feel valued and inspired to reach their fullest potential.
- 4.2. Utilize internal governance to define, prioritize, and resource operational improvements in support of business objectives, effectiveness and efficiency.
- 4.3. Enhance internal communication, information accessibility and knowledge management.
- 4.4. Leverage effective use of technology to improve efficiency, drive innovation, and optimize collaboration.
- 4.5. Optimize processes for efficient multi-disciplinary ideation and collaboration, from project

STRATEGIC PLAN

initiation to implementation and ongoing maintenance.

PRIORITY #5

Secure and optimize diverse funding sources to support regional priorities

Objectives

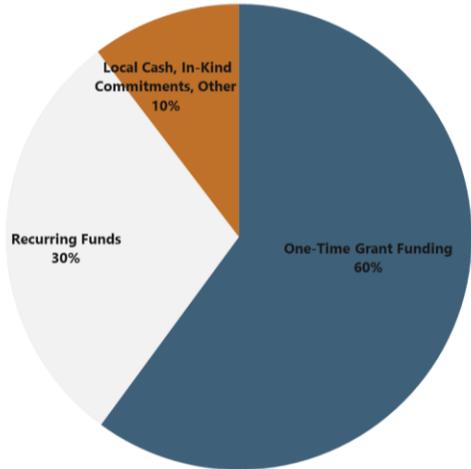
- 5.1. Maintain fair, equitable and compliant project selection and funding administration.
- 5.2. Establish recurring revenue to support essential regional needs, including community development and housing initiatives.
- 5.3. Pursue and advocate for new funding opportunities that support member agencies and SCAG.
- 5.4. Preserve and grow existing critical funding sources.
- 5.5. Explore opportunities to develop revenue-generating products and/or services.

LINE ITEM BUDGET

FY 2026-27 COMPREHENSIVE BUDGET

Budget Funding Sources

SCAG receives most of its recurring funding from the Federal Consolidated Planning Grant (CPG), which consists of Metropolitan Planning Funds from FHWA (FHWA PL) and FTA (FTA Section 5303) as well as Sustainable Communities Formula funds. In recent years, SCAG received the INVEST CLEAN grant funds from the South Coast Air Quality Management District (SCAQMD) and the Regional Early Action Planning Grants of 2021 (REAP 2.0) from the Department of Housing and Community Development (HCD), and many more one-time grant funds. Combined, one-time grant sources represent 60% of the total funding sources for the FY 2026-27 Comprehensive Budget. More information on funding sources is detailed on pages 20-24. The following chart illustrates the source and relative value of SCAG’s funding sources.



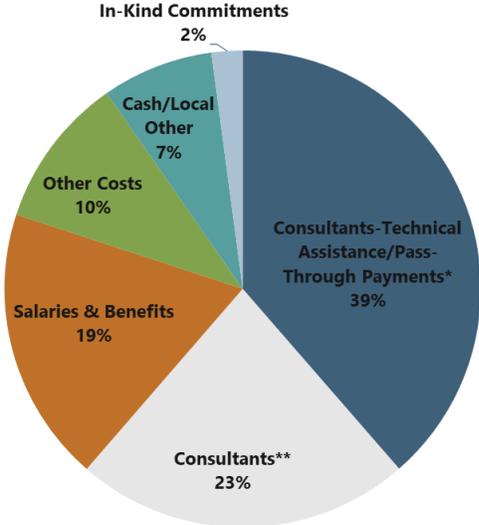
*May not total 100.00% due to rounding

GROUP	GROUP TOTAL	FUNDING SOURCES	AMOUNT
One-Time Grant Funding	161,725,404	Last Mile Freight Program (LMFP) - Rebate Program (INVEST CLEAN)	51,155,903
		Regional Early Action Planning (REAP) 2021 Grants (REAP 2.0)	46,195,230
		Carbon Reduction Program (CRP)	26,781,182
		Federal Other	19,446,858
		MSRC Last Mile Freight Program (LMFP) Grant	9,171,105
		FHWA PL Olympics and Resilience Study	7,000,000
		State Other	1,375,000
		FHWA SPR - Strategic Partnerships	258,139
		SHA - Climate Adaptation Grant	200,000
		FTA 5304 - Strategic Partnerships Transit	141,987
Recurring Funds	79,577,570	FHWA PL - Metropolitan Planning	30,029,935
		FTA 5303 - Metropolitan Planning	13,066,841
		SB 1 - Sustainable Communities Formula Grants	7,094,960
		Surface Transportation Block Grant (STBG) Program	7,610,225
		Congestion Mitigation and Air Quality (CMAQ) Improvement Program	6,282,232
		TDA	12,145,763
		General Fund	3,347,614
Local Cash, In-Kind Commitments, Other	27,886,511	Cash/Local Other	20,728,419
		In-Kind Commitments	5,668,230
		Fringe Benefits Carryforward	(551,244)
		Indirect Cost Carryforward	2,041,106
TOTAL FUNDING SOURCES	269,189,485		269,189,485

LINE ITEM BUDGET

Budget Expenditures

SCAG allocates its budget into seven major expenditure categories. The following chart illustrates the relative values of each category. Consultants-Technical Assistance/Pass-Through Payments include the resources being allocated to the regional partners through the Call-for-Projects such as Sustainable Communities Programs, REAP 2.0 programs as well as the INVEST CLEAN rebate program. The Consultants category in the chart and table below consists of the following cost categories: Consultant, Consultant Other, and Consultant Toll Credit (see page 12). Lastly, Other includes direct and indirect non-labor costs (see pages 12-13).



*May not total 100.00% due to rounding

EXPENDITURES	AMOUNT
Consultants-Technical Assistance/Pass-Through Payments*	103,905,710
Consultants**	61,295,171
Salaries & Benefits	50,271,297
Other Costs	27,704,644
Cash/Local Other	20,344,433
In-Kind Commitments	5,668,230
TOTAL EXPENDITURES	269,189,485

*Technical Assistance includes: Safe Streets for All (SS4A), 2024 Sustainable Communities Program (SCP) Active Transportation & Safety (ATS), INVEST CLEAN, REAP 2.0, and Regional Pilot Initiatives (RPI) Programs, as well as Soboba Climate Adaptation and Strategic Innovation for Revenue Collection (SIRC) projects.

** Consultants includes: Consultant, Consultant Other and Consultant Toll Credit (TC)

LINE ITEM BUDGET

COMPREHENSIVE LINE ITEM BUDGET: FY24 THROUGH FY27

GL Account	Line Item	FY24 Actuals	FY25 Actuals	FY26 Budget Amendment 2	FY27 Proposed	% Incr. (Decr)
500XX	Staff	28,056,962	29,141,992	\$ 33,974,826	\$ 34,229,740	1%
543XX	Consultant	19,077,031	10,739,674	40,660,919	28,782,042	-29%
54302	Non-Profits/IHL	-	4,000	10,500	-	-100%
54303	Consultant Toll Credit	3,845,734	1,018,527	38,797,861	32,513,129	-16%
5430X	Consultant - Technical Assistance/Pass-Through Payments, Consultant TA Toll Credit	1,337,596	23,563,752	235,436,770	103,905,710	-56%
54340	Legal	491,788	273,859	736,640	655,000	-11%
55201	Network and Communications	173,089	171,302	213,950	213,950	0%
55210	Software Support	653,997	550,458	621,852	473,714	-24%
55220	Hardware Support	39,109	14,302	203,826	38,826	-81%
55225	Hardware Purchase < \$5,000	63,156	62,700	140,000	85,000	-39%
55240	Repair-Maintenance	43,630	36,926	35,000	35,500	1%
55250	Cloud Services	704,958	1,370,143	1,661,498	1,586,250	-5%
55251	Cloud Support	997,536	7,576	103,508	103,508	0%
55271	Owned Software	34,984	27,247	313,064	54,000	-83%
55275	Co-location Services	173,809	189,699	178,017	208,017	17%
5528X	3rd Party Contributions	5,688,619	6,314,576	61,514,028	26,012,663	-58%
55400	Office Rent / Operating Expense	2,618,668	2,722,064	2,693,252	2,885,387	7%
55410	Office Rent Satellite	137,389	141,969	164,800	164,800	0%
55415	Off-Site Storage	24,289	20,029	134,775	8,750	-94%
55420	Equipment Leases	56,220	71,238	60,000	76,000	27%
55430	Equipment Repair-Maintenance	-	-	1,000	-	-100%
55435	Security Services	88,337	91,556	100,000	100,000	0%
55440	Insurance	338,872	408,211	481,743	481,743	0%
55441	Payroll / Bank Fees	49,732	91,033	111,000	111,000	0%
55445	Taxes	948	944	1,000	1,000	0%
55460	AV, IT or Facilities Materials & Equipment < \$5,000	10,215	30,259	54,000	19,000	-65%
55510	Office Supplies	30,763	28,582	51,000	50,000	-2%
55520	Graphic Supplies	5,500	5,762	3,000	3,000	0%
55530	Telephone	629	531	-	531	
55540	Postage	24	-	5,000	5,000	0%
55550	Delivery Services	11,614	9,423	10,000	10,000	0%
55580	Outreach/Advertisement	47,503	74,486	104,500	102,000	-2%
55600	SCAG Memberships	207,484	245,078	263,800	263,600	0%
55610	Professional Memberships	13,432	9,867	18,100	21,850	21%
55611	Professional Dues	3,235	3,346	3,720	3,639	-2%
5562X	Resource and Materials, GASB96 & non-GASB96 Subscriptions	1,516,996	1,930,913	3,326,367	2,554,409	-23%
55630	COVID Facility Expense	4,207	-	-	-	
55631	ADA & Safety Compliance	-	-	5,000	5,000	0%
55710	Depreciation - Computer	384,515	398,464	450,000	400,000	-11%
557XX	Amortization - Software & Lease	161,713	136,470	185,000	180,000	-3%
55730	Capital Outlay	-	-	160,000	-	-100%
55740	Loss on Disposal - IC	-	32,671	-	-	
55800	Recruitment - Advertising	24,675	36,024	65,000	65,000	0%
55801	Recruitment - Other	23,418	17,782	45,000	45,000	0%
55810	Public Notices	37,646	338	-	1,000	
55820	In-House Training	13,145	3,095	40,000	40,000	0%
55830	Networking Meetings/Special Events	12,700	13,790	19,200	15,700	-18%
55840	Training Registration	97,436	108,058	117,000	117,000	0%

LINE ITEM BUDGET

COMPREHENSIVE LINE ITEM BUDGET: FY24 THRU FY27 (CONTINUED)

GL Account	Line Item	FY24 Actuals	FY25 Actuals	FY26 Budget Amendment 2	FY27 Proposed	% Incr. (Decr)
55860	Scholarships	40,000	40,000	44,000	44,000	0%
55910	RC/Committee Meetings	31,113	4,975	5,000	5,000	0%
55912	EAC Retreat	27,950	35,235	30,000	40,000	33%
55914	RC General Assembly	715,370	843,364	843,225	727,570	-14%
55915	Demographic Workshop	20,713	12,725	28,000	13,000	-54%
55916	Economic Summit	178,306	7,160	187,000	20,000	-89%
55920	Other Meeting Expense	89,354	149,744	269,800	332,300	23%
55930	Miscellaneous Other	9,722	9,998	150,241	29,700	-80%
55931	Miscellaneous Labor	-	-	6,557,556	1,585,232	-76%
55932	Miscellaneous Labor Future	-	-	21,064,293	12,403,157	-41%
55936	Engagement Committee	16,921	15,401	20,000	20,000	0%
55937	Employee Recognition	6,476	9,349	15,000	15,000	0%
55938	Department Allowances	9,768	11,041	15,000	15,000	0%
55940	Stipend-RC Meetings	249,570	176,550	301,683	301,683	0%
55950	Temporary Help	17,797	-	160,000	160,000	0%
56100	Printing	13,531	12,398	10,000	10,000	0%
5810X	Travel & International Travel	207,258	278,025	619,277	578,928	-7%
58110	Mileage - Local	37,199	40,849	55,750	52,900	-5%
581XX	Staff Lodging Expense & Fees	19,954	12,383	15,000	2,000	-87%
58800	RC Sponsorships	110,850	90,150	165,000	165,000	0%
60041	Vacation Cash Out	84,943	104,457	88,000	120,000	36%
6011X	PERS	7,837,862	8,147,079	9,082,379	9,176,403	1%
60120	Retirement-PARS	83,186	84,849	84,568	86,259	2%
60200	Health Insurance - Active Employees	2,685,835	2,723,794	3,354,400	3,305,800	-1%
60201	Health Insurance - Retirees PAYGO	570,475	590,834	741,736	788,313	6%
60202	Health Insurance - Retirees GASB 45	97,900	94,595	-	-	
60210	Dental Insurance	255,747	260,417	319,562	317,706	-1%
60220	Vision Insurance	72,801	73,456	87,751	88,061	0%
60225	Life Insurance	145,258	151,419	178,545	211,509	18%
60240	Medicare Tax Employers Share	418,513	427,222	485,141	491,686	1%
60250	Medicare Tax ER - Interns	3,994	4,232	4,495	4,495	0%
60255	Social Security ER - Interns	16,951	18,097	19,220	19,220	0%
60300	Tuition Reimbursement	12,729	10,839	43,776	43,776	0%
60310	Transit Passes	26,649	34,700	82,500	82,500	0%
60315	Bus Passes NT - Interns	155	769	1,000	1,000	0%
60360	De Minimis Employee Exp	-	-	15,000	15,000	0%
60365	De Minimis Employee Exp Interns	-	-	4,232	3,879	-8%
60366	Technology Allowance	364,592	359,598	398,160	403,200	1%
60367	Technology Allowance Intern	25,912	29,516	23,696	33,943	43%
60400	Workers Compensation Insurance	172,798	194,513	173,500	224,000	29%
60405	Unemployment Compensation Insurance	6,406	18,450	35,000	35,000	0%
60410	Miscellaneous Employee Benefits	11,702	9,621	12,636	12,636	0%
60415	SCAG 457 Match	485,721	342,974	446,750	453,250	1%
60450	Benefits Administrative Fees	77,435	89,763	99,848	103,221	3%
60500	Automobile Allowance	20,700	20,700	20,700	20,700	0%
	Total	82,583,416	95,659,958	469,633,936	269,189,485	-43%

*Totals may not add due to rounding

LINE ITEM BUDGET

DESCRIPTION OF BUDGET LINE ITEM

The following chart provides a description of each budget account/line item.

Account/Line Item	Description
500XX Staff	Staff wages including non-worktime.
54300 Consultant	Outside experts retained to provide special expertise.
54308 Consultant CON NI	54308 is to track Consultant Non-Infrastructure (NI) expenditures that are funded with Caltrans Local Assistance funds. Consultant NI is for outside experts retained to provide special expertise for transportation-related projects that will not involve A&E, Right of Way, and construction activities.
54309 Consultant CE	54309 is to track Consultant Construction Engineering (CE) expenditures that are funded with Caltrans Local Assistance funds. Consultant CE includes outside experts retained to provide supervision and inspection of construction activities.
54303 Consultant Toll Credit (TC)	Same as 54300 above. GL 54303 is for Consultant expenditures matched with Toll credits (TC). Toll credits are used in lieu of local matching funds, which allows for work to be 100% funded with federal funds.
54313 Consultant TC CON NI	Same as 54308 above but matched with Toll credits.
54314 Consultant TC CE	Same as 54309 above but matched with Toll credits.
54304 Consultant – Technical Assistance/Pass-Through Payments (TA)	Outside experts retained to provide special expertise for partner agencies' projects and/or sub-allocation/pass-through funding to partner agencies.
54305 Consultant - TA CON NI	54305 is to track Consultant TA CON NI expenditures that are funded with Local Assistance funds.
54306 Consultant - TA CE	54306 is to track Consultant TA CE expenditures that are funded with Local Assistance funds.
54310 Consultant - TA TC CON NI	Same as 54305 above but matched with Toll credits.
54311 Consultant - TA TC CE	Same as 54306 above but matched with Toll credits.
54307 Consultant – TA CON	54307 is to track Consultant TA Construction (CON) expenditures that are funded with Caltrans Local Assistance funds. CON includes construction costs but excludes costs of Preliminary Engineering, Right of Way and CE.
54312 Consultant – TA TC CON	Same as 54307 above but matched with Toll credits.

LINE ITEM BUDGET

Account/Line Item	Description
54315 Consultant IC – REAP Admin	Same as 54304 above. 5% administration costs that are incurred by our partner agencies.
54340 Legal	Outside legal experts retained to provide special expertise.
54360 FTA Pass-Through Payments	FTA Payments received by SCAG but passed through to other agencies.
55201 Network and Communications	Fees paid for any network infrastructure including network circuits, internet, and VoIP systems and calling plans.
55210 Software Support	Fees paid for telephone support and updates of SCAG’s high-end desktop and network software.
5522X Hardware Support	Fees paid for maintenance and repair contracts on SCAG’s computer servers and hardware purchases that are less than \$5,000.
55240 Repair – Maintenance	Processes that do not enhance function or extend the useful life of an asset are expensed as repairs.
55250 Cloud Services	Monthly recurring costs for cloud compute and storage capacity.
55251 Cloud Support	Fees paid for any software, licenses, or software support that is managed in the cloud by a 3rd party provider or is related to cloud provided software or services.
55270 Software Purchases	Fees paid for initial software purchase.
55271 Owned Software	Fee paid for any software, licenses, or software support that is installed to or used for SCAG owned servers in our datacenters or private cloud infrastructure.
55275 Co-location Services	Fee paid for any services, products, features, or support that are provided by an IT co-location or data center provider.
5528X 3rd Party Contribution	Like-kind contributions from other agencies that are match for SCAG’s grants.
55310 Furniture & Fixtures Principal	Principal portion of furniture and fixtures debt service payments.
55315 Furniture & Fixtures Interest	Interest portion of furniture and fixtures debt service payments.
55320 Audio-visual Equipment Principal	Principal portion of audio-visual equipment debt service payments.
55325 Audio-visual Equipment Interest	Interest portion of audio-visual equipment debt service payments.
55400 Office Rent / Operating Expense	Rent and operating expenses paid for SCAG’s main office.
55410 Office Rent Satellite	Rent paid for SCAG’s satellite offices.
55415 Off-site Storage	Fees paid for off-site storage.
55420 Equipment Leases	Fees paid for copier, telephone, postage, equipment, etc.

LINE ITEM BUDGET

Account/Line Item	Description
55430 Equipment Repairs – Maintenance	Fees paid to outside vendors to repair SCAG owned equipment.
55435 Security Services	The cost of physical security services at SCAG’s locations.
55440 Insurance	SCAG’s liability insurance premiums.
55441 Payroll / Bank Fees	Fees paid for payroll processing & bank services.
55445 Taxes	Personal property taxes levied on SCAG’s assets.
55460 AV, IT or Facilities materials & equipment <\$5,000	Used to buy capital equipment with unit costs under \$5,000 (it’s not necessary to capitalize and depreciate).
55510 Office Supplies	Routine office supplies and paper for copy machines.
55520 Graphic Supplies	Materials used in the production of documents for agency communications, presentations, etc.
55530 Telephone	SCAG’s monthly telephone fees paid for both voice and data lines.
55540 Postage	Postage and delivery fees.
55550 Delivery Services	Cost of outside courier delivery and other non-USPS services.
55580 Outreach / Advertisement	Cost of advertising and public outreach for SCAG programs and services.
55600 SCAG Memberships	Pays for SCAG to belong to various organizations.
55610 Professional Memberships	Fees paid on behalf of SCAG employees to belong to certain professional organizations.
55611 Professional Dues	Dues paid on behalf of SCAG employees for professional licenses (Certified Public Accountant, Certified Internal Auditor or State Bar).
5562X Resources and Materials, Non-GASB96 & GASB96 Subscriptions	Fees for book purchases, subscriptions and data acquisition.
55630 COVID Facility Expense	Pays for facility expenses related to COVID 19.
55631 ADA & Safety Compliance	Pays for ADA and safety compliance expenses.
55700 Depreciation – Furniture & Fixtures	The general and TDA funds buy assets that have a cost greater than \$5,000 using account 55730, Capital Outlay. The cost is recovered when depreciation is charged to indirect cost.
55710 Depreciation – Computer	The general and TDA funds buy assets that have a cost greater than capital acquisition threshold using account 55730, Capital Outlay. The cost is recovered when depreciation is charged to indirect cost.

LINE ITEM BUDGET

Account/Line Item	Description
55720 Amortization – Lease	To account for amortization of leasehold improvements.
55730 Capital Outlay	Fixed asset purchases greater than agency’s capital acquisition threshold. The cost is recovered when depreciation is charged to indirect cost.
55800 Recruitment – Advertising	Advertising in certain journals and publications regarding job opportunities at SCAG.
55801 Recruitment – Other	Moving expenses and cost of sponsoring foreign employees (visas).
55810 Public Notices	Legal advertising that SCAG must undertake to support certain programs or grants.
55820 In House Training	Used to provide access to outside training opportunities or to bring experts for in-house training.
55830 Networking Meetings / Special Events	Cost of informational events attended by SCAG staff and elected officials.
55840 Training Registration	Training registration cost for staff.
55860 Scholarships	Contributions by SCAG to offset the educational expense of selected students.
55910 RC / Committee Meetings	Pays for the food and other expenses associated with hosting RC and committee meetings.
55912 EAC Retreat	The EAC holds an annual off-site retreat. This budget pays for the actual meeting expenses such as meals and conference facilities.
55914 RC General Assembly	Pays for General Assembly expenses such as meals and conference facilities, as required the by the SCAG Bylaws.
55915 Demographic Workshop	Pays for the meeting expenses of the annual workshop that addresses demographic issues.
55916 Economic Summit	Pays for the meeting expenses of the annual summit that addresses economic issues.
55920 Other Meeting Expense	Pays for other expenses related to meeting support.
55930 Miscellaneous Other	Pays for other minor expenses not categorized elsewhere.
55931 Miscellaneous Labor	Pays for other labor expenses not categorized elsewhere.
55932 Miscellaneous Labor, Future	Pays for other labor expenses not categorized elsewhere for the future budget.
55936 Engagement Committee	Pays for employee engagement committee activities and projects.
55937 Employee Recognition	Pays for employee recognition activities.

LINE ITEM BUDGET

Account/Line Item	Description
55938 Department Allowances	Pays for employee recognition activities by department managers.
55940 Stipend-RC Meeting	Stipends paid to RC Members for attending meetings.
55950 Temporary Help	SCAG occasionally uses employment agencies to provide short term staffing.
56100 Printing	Pays for outside printing costs of SCAG publications and brochures.
58101 Travel	Travel costs for staff and RC travel on behalf of SCAG projects.
58102 Travel – International	Travel outside of the United States.
58110 Mileage	Cost of automobile travel at the IRS rate per mile.
58120 Travel Agent Fees	Travel agent fees billed by Concur for online or phone reservation.
58150 Staff Lodging Expense	General funds used to pay for staff lodging expenses, under certain conditions, greater than state or federal guidelines.
58800 RC Sponsorships	General funds allocated to events supported by RC actions.
59090 Expense-Local Other	Cash contributions from local agencies for projects funded with federal pass-through funds from SCAG.
60041 Vacation Cash Out	Vacation cash-out program for staff and management.
6011X Retirement-PERS	Pays for employee share of contributions to PERS.
60120 Retirement-PARS	SCAG contribution to the supplemental defined benefit retirement plan.
60200 Health Insurance – Active Employees	SCAG contribution for employee health insurance.
60201 Health Insurance – Retirees PAYGO	Retiree health insurance premiums paid to CalPERS.
60202 Health Insurance – Retirees GASB 45	Retiree health insurance premiums paid to the California Employers' Retiree Benefit Trust, as computed by an actuary.
60210 Dental Insurance	SCAG contribution for employee dental insurance.
60220 Vision Insurance	SCAG contribution for employee vision insurance.

LINE ITEM BUDGET

Account/Line Item	Description
60225 Life Insurance	SCAG cost of life insurance for each benefit-eligible employee.
60240 Medicare Tax Employer Share	SCAG pays a percentage of 1.45% (of payroll) contribution to Medicare for all employees hired after 1986.
60250 Medicare Tax ER – Interns	SCAG pays a percentage of 1.45% (of payroll) contribution to Medicare for all employees hired after 1986.
60255 Social Security ER – Interns	Employer’s share of social security on wages paid.
60300 Tuition Reimbursement	All employees can participate in a tuition reimbursement program for work related classes.
60310 Transit Passes	All employees who utilize public transportation to commute are eligible to be reimbursed up to a specified maximum.
60315 Bus Passes NT – Interns	Interns who utilize public transportation to commute are eligible to be reimbursed up to a specified maximum.
60360 De Minimis Employee Exp	Stipends paid to employees related to COVID-19.
60365 De Minimis Employee Exp Interns	Stipends paid to interns related to COVID-19.
60366 Technology Allowance	The allowance covers phone usage, offset employees’ cost of burden utilizing internet and electricity/water while working remotely.
60367 Technology Allowance Intern	Same as 60366 above but for intern staff.
60400 Workers Compensation Insurance	This is mandated insurance for employees that provides a benefit for work-related injuries.
60405 Unemployment Comp Insurance	Payments for unemployment insurance claims filed by former employees.
60410 Miscellaneous Employee Benefits	Pays for SCAG’s Employee Assistance Program, cell phone and parking allowances to executives in accordance with employment contracts.
60415 SCAG 457 Match	SCAG staff, managers and directors receive matching funds for 457 Plan deferred compensation contributions.
60450 Benefits Administrative Fees	Pays for third parties who administer SCAG’s cafeteria plan.
60500 Automobile Allowance	Allowances payable to executives in accordance with employment contracts.

Comprehensive Budget

Fiscal Year 2026-27

Section II

Budget Components

OVERALL WORK PROGRAM

Overall Work Program (OWP)

The Flow of Funds

Traditionally, the majority of OWP recurring funding has come to SCAG via the Federal appropriations process. Some funding has been directly allocated to SCAG, and some has “passed through” via Caltrans. In recent years, SCAG’s non-recurring funding flow has expanded due to the direct allocation from the California Department of Housing & Community Development (HCD) for the Regional Early Action Planning Grants of 2021 and the INVEST CLEAN grant funds from the South Coast Air Quality Management District (SCAQMD). In addition, SCAG has secured various discretionary competitive grants to support its work plan and activities.

Summary of FUNDING Sources

Consolidated Planning Grant (CPG)

In 1997, FHWA/FTA instituted a transportation planning funds process called CPG. In California, the four CPG fund sources are described below.

1. FHWA Metropolitan Planning (FHWA PL)

Metropolitan Planning funds, otherwise known as PL funds, are available for MPOs to carry out the metropolitan transportation planning process required by 23 U.S.C. 134, including the development of metropolitan area transportation plans and transportation improvement programs.

The state must make all federally authorized PL funds available to the MPOs in accordance with a formula developed by the state, in consultation with the MPOs and approved by the FHWA.

2. FTA Metropolitan Planning, Section 5303 (FTA §5303)

All MPOs with an urbanized area receive FTA §5303 funds each year to develop transportation plans and programs. The percentage of the California apportionment of FTA §5303 each MPO receives is determined by a formula agreed to by the MPOs, Caltrans and FTA.

The FTA §5303 formula has two components, a base allocation and a population component, which distributes funds according to the MPO’s percentage of statewide urbanized area population as of the most recent decennial census.

3. FHWA State Planning and Research Part I – Strategic Partnership Grants (SP&R)

Funds transportation planning studies in partnership with Caltrans that address the regional, interregional and statewide need of the State highway system, and assist in achieving other State goals. Caltrans awards these grants through an annual, competitive selection process.

4. FTA State Planning and Research, Section 5304 Strategic Partnerships – Transit (FTA §5304)

Funds local and regional multimodal transportation planning projects, with a focus on transit, in partnership with Caltrans of regional, interregional and statewide significance, that support achieving the Caltrans Mission and other State Goals. Caltrans awards these grants through an annual, competitive selection process.

OVERALL WORK PROGRAM

Sustainable Transportation Planning Grants

The Sustainable Transportation Planning Grants include the State Highway Account (SHA) funds as well as Senate Bill (SB) 1 funds that are deposited into the Road Maintenance and Rehabilitation Account (RMRA). Caltrans awards these grants through an annual, competitive selection as well as a formula-allocation process.

1. State Highway Account

Funds local and regional multimodal transportation and land use planning projects that further the region’s RTP/SCS, contribute to the State’s greenhouse gas (GHG) reduction targets, and assist in achieving other State goals; funds local and regional identification of transportation-related climate vulnerability through the development of climate adaptation plans. Caltrans awards these grants through an annual, competitive selection process.

2. Sustainable Communities SB 1 Formula Grants

Senate Bill (SB) 1, the Road Repair and Accountability Act of 2017, is a transportation funding bill that will provide a reliable source of funds to maintain and integrate the State’s multi-modal transportation system. Beginning in FY 2017-18, approximately \$12.5 million in Sustainable Communities Formula Grants from SB 1 reside under the Sustainable Transportation Planning Grant Program and are allocated via formula (consistent with the FHWA PL formula) to the 18 MPOs. These funds are for local and regional multimodal transportation and land use planning projects that further the region’s RTP/SCS, contribute to the State’s GHG reduction targets, and assist in achieving other State goals.

Local Funds

Each funding source described above requires that local cash or in-kind services be provided as a match. SCAG uses a combination of the following sources to meet the match requirements:

1. Transportation Development Act (TDA)

State of California Public Utilities Code Section 99233.2 authorizes the Transportation Commissions in Los Angeles, Orange, Riverside, and San Bernardino counties to allocate up to ¾ of 1 percent of their local transportation funds to SCAG as the multi-county planning agency for the region. As the largest source of recurring non-federal funding received by SCAG, TDA is used to fund local initiatives and to provide cash match as needed for projects funded with state or federal funds.

2. Cash Match/Local Funds

Funding from local agencies is provided to SCAG to serve as matching funds to the CPG and other grants that require local match for consultant expenditures as a condition of receiving grant funds. For example, the CPG requires a match of 11.47%. Cash/local contributions are also used to augment various projects.

3. In-Kind Match

The CPG and other grants accept in-kind match, as well as cash match, to fulfill the local match requirement for staff costs that is a condition of receiving grant funds. In-kind match includes services, such as staff time, provided by a local agency to support the work funded by a grant.

OVERALL WORK PROGRAM

Special Grant Funds

SCAG receives various discretionary grant funds to carry out a wide array of planning programs.

1. AB2766/Mobile Source Air Pollution Reduction Review Committee (MSRC) Funds

State Health & Safety Code Section 44225 (AB2766) established MSRC to develop a work program to fund projects that help reduce air pollution from motor vehicles within the South Coast Air District. MSRC provides to SCAG the financial assistance which supports Last Mile Freight Program.

2. Office of Traffic Safety (OTS) Pedestrian and Bicycle Safety Funds

California OTS competitively awards to various agencies for projects that increase awareness of traffic rules, rights, and responsibilities among different age groups.

3. Active Transportation Program (ATP) Funds

ATP was created by Senate Bill 99 (Chapter 359, Statutes of 2013) and Assembly Bill 101 (Chapter 354, Statutes of 2013) to encourage increased use of active modes of transportation, such as biking and walking. The ATP program is funded from various federal and state funds appropriated in the annual Budget Act. Caltrans provides administrative oversight for the Programs and ensures that the terms and conditions of the California Transportation Commission's guidelines.

4. Congressionally Directed Project

The Consolidated Appropriations Act, 2022 (Public Law 117-103) appropriated funding for Highway Infrastructure Programs (HIP), which included a set-aside for Community Project Funding/Congressionally Directed Spending. Caltrans provides administrative oversight for this program. In FY 2023-24, SCAG received an award in the amount of \$480,000 under this program to support Highways to Boulevards Regional Study.

5. Regional Early Action Planning (REAP) Grants Program

As part of the 2021 California Comeback Plan under AB 140, the Regional Early Action Planning Grant of 2021 (REAP 2.0) was established to build on the success of the REAP 2019, but to expand the program focus by integrating housing and climate goals and allowing for broader planning and implementation investments. Up to approximately \$231.5 million is available for SCAG under the REAP 2.0 for eligible activities.

6. Carbon Reduction Program Funds

The Carbon Reduction Program (CRP) is a program established by the Infrastructure Investment and Jobs Act (IIJA). It funds transportation projects that reduce carbon dioxide emissions from on-road transportation sources. For each fiscal year, 65 percent of CRP funding to the State is apportioned annually by population to MPOs and RTPAs (Local CRP funds). SCAG, as the MPO, is responsible for the selection of Local CRP-funded projects in the SCAG region. Following discussion with key stakeholders and consistent with the Regional Council approval, 65 percent of the Local CRP funds was made available through a Call-for-Projects process and SCAG retained 35 percent of the Local CRP funds to support various projects that achieve regional transportation goals and objectives. Use of the 35 percent of the Local CRP funds is included in the annual SCAG Overall Work Program.

OVERALL WORK PROGRAM

7. Sustainable Agricultural Lands Conservation Program (SALC)

The Sustainable Agricultural Lands Conservation Program (SALC) is a component of the Strategic Growth Council's Affordable Housing and Sustainability Program. It supports the State's GHG emission reduction goals by making strategic investments to protect agricultural lands from conversion to more GHG intensive uses. The funding will be used to develop a Natural & Agricultural Lands Economic and Resilience Benefits Study and Landscape Analysis White Paper for SCAG's six county region.

8. Safe Streets and Roads for All

The Bipartisan Infrastructure Law (BIL) established the Safe Streets and Roads for All (SS4A) discretionary program with \$5 billion in appropriated funds over 5 years, 2022-2026. The SS4A program funds regional, local, and Tribal initiatives through grants to prevent roadway deaths and serious injuries. The award funding from the FY 2023 cycle will be used to fund three initiatives over five years: the Regional Safety Action Plan, the Go Human Safety Program, and Quick-Build demonstrations. The award funding from the FY 2024 cycle will be used to create semi-permanent open streets events in partnership with LADOT.

9. Surface Transportation Block Grant Program (STBG)/Congestion Mitigation and Air Quality Improvement Program (CMAQ)

The Surface Transportation Block Grant (STBG) program is a federal funding source that may be used for projects to preserve and improve the conditions and performance of highways, bridges, and public roads, pedestrian and bicycle infrastructure, and transit capital projects. The Congestion Mitigation and Air Quality (CMAQ) Improvement Program is a federal funding source for transportation projects and programs to reduce congestion and improve air quality for areas that do not meet the National Ambient Air Quality Standards for ozone, carbon monoxide, or particulate matter (nonattainment areas) and for former nonattainment areas that are now in compliance (maintenance areas). Roughly \$290 million in STBG and \$290 million in CMAQ funds for a combined amount of \$580 million annually is apportioned to the SCAG region. As of July 1, 2023, the Southern California Association of Governments (SCAG) is responsible for the selection of STBG/CMAQ-funded projects in the SCAG region. SCAG reserves the right to set aside up to 2.5 percent of the annual obligational authority for STBG and CMAQ funds apportioned to the SCAG region to support regional planning priorities that are led by SCAG and/or in partnership with the County Transportation Commissions (CTCs). Use of the 2.5 percent funds is included in the annual SCAG Overall Work Program.

10. Strategic Innovation for Revenue Collection (SIRC)

The Bipartisan Infrastructure Law (BIL) established the SIRC program to provide discretionary grants to test the feasibility of a road usage fee and other user-based alternative revenue mechanisms to help maintain the long-term solvency of the Highway Trust Fund through pilot projects at the State, local, and regional level. In FY 2024-25, SCAG was awarded \$1.35 million in federal funds to demonstrate the viability and interoperability of a per-mile user-based alternative revenue mechanism with existing toll-based revenue collection mechanisms, in partnership with NextMove by Cintra.

OVERALL WORK PROGRAM

11. Climate Pollution Reduction Grant (CPRG) – INVEST CLEAN Program

SCAG is partnering with the South Coast Air Quality Management District (SCAQMD) to carry out Measure 2.2 of the Infrastructure, Vehicles, and Equipment Strategy for Climate, Equity, Air Quality, and National Competitiveness (INVEST CLEAN) project. SCAG is a subrecipient of SCAQMD under their grant awarded by the Environmental Protection Agency (EPA) and will administer a \$50-million rebate program for fleets involved in last mile freight through the deployment of Class 4 and 5 vehicles. The rebate program supports purchase, conversion, and deployment of battery-electric Class 4 and Class 5 commercial vehicles operating within the Los Angeles – Long Beach – Anaheim and Riverside – San Bernardino – Ontario Metropolitan Statistical Areas (MSAs).

OVERALL WORK PROGRAM

OWP Budget Document

The core regional transportation planning document is the OWP, and its core product is the completion of the Regional Transportation Plan (RTP). The OWP is developed by SCAG on an annual basis and serves as the planning structure that SCAG must adhere to for the state fiscal year, which is July 1 through June 30 of the following calendar year. The OWP includes three component pieces:

1. Regional Prospectus

The prospectus section provides the context for understanding the work activities proposed and gives information about the region. It includes, but is not limited to:

- The region’s regional planning approach
- The agency’s organizational structure and interagency arrangements
- An overview of governmental and public involvement
- The progress made towards implementing the RTP/SCS (Connect SoCal)

2. Program/Work Elements

The Program/Work Element identifies specific planning work to be completed during the term of the OWP, as well as a narrative of previous, ongoing, and future year’s work to be completed. It also includes the sources and uses of funds.

3. Budget Revenue & Expenditure Reports

These summary reports list all the work elements in the OWP by funding sources and expenditure category.

The OWP, in conjunction with the Overall Work Program Agreement (OWPA) and the regional planning Master Fund Transfer Agreement (MFTA), constitutes the annual funding agreement between the State and SCAG. Although the OWP includes all planning projects to be undertaken by SCAG during the fiscal year, the OWPA and MFTA only include the CPG and Sustainable Transportation Planning Grants, including SB1 grants, described above.

OVERALL WORK PROGRAM

OWP Line Item Budget

The OWP Budget can be viewed in two ways: The first table is a line item budget displaying how the OWP budget is allocated. The second table shows the same budget by project and major budget category.

Cost Category	FY26 Budget Amendment 2	FY27 Proposed	Incr (Decr)
500XX Staff	\$ 14,417,751	\$ 13,836,228	\$ (581,523)
543XX Consultant	37,867,035	23,849,414	(14,017,621)
54302 Non-Profits/IHL	10,500	-	(10,500)
543xx Consultant TC	38,797,861	32,513,129	(6,284,732)
543xx Consultant Technical Assistance /Pass-Through Payments	235,436,770	103,905,710	(131,531,060)
54340 Legal	85,000	200,000	115,000
5528X Third party contribution	61,514,028	26,012,663	(35,501,365)
55415 Off-site storage	129,775	3,750	(126,025)
55580 Outreach/advertisement	104,500	102,000	(2,500)
5562X Resource materials, GASB 96 & Non-GASB 96 Subscriptions	1,203,409	1,072,000	(131,409)
55810 Public notices		1,000	1,000
55830 Networking meetings/special events	4,000	4,000	-
55920 Other meeting expense	81,500	120,000	38,500
55930 Miscellaneous other	120,541	120	(120,421)
55931 Miscellaneous labor	6,475,010	1,502,686	(4,972,324)
55932 Miscellaneous labor, future	21,004,434	12,389,299	(8,615,135)
58101 Travel	326,149	296,400	(29,749)
58110 Mileage	12,000	10,000	(2,000)
Sub-total	\$ 417,590,263	\$ 215,818,399	\$ (201,771,864)
51000 Fringe benefits	10,457,930	10,271,733	\$ (186,197)
51001 Indirect costs	34,220,037	37,426,911	\$ 3,206,874
Total	\$ 462,268,230	\$ 263,517,043	\$ (198,751,187)

*Totals may not add due to rounding

OVERALL WORK PROGRAM

This table shows the same budget by program and major budget category.

Program	FY27 Proposed Budget				
	Total *	Other Costs	Consultant	Consultant TC	Consultant TA & TA TC
010 System Planning	1,198,149	1,098,149	-	100,000	-
015 Transportation Finance	1,056,463	831,463	-	225,000	-
020 Environmental Planning	2,032,600	1,372,600	-	660,000	-
025 Air Quality and Conformity	672,645	672,645	-	-	-
030 Federal Transportation Improvement Program (FTIP)	4,233,735	3,808,735	-	425,000	-
045 Geographic Information Systems (GIS)	6,233,601	6,158,601	-	75,000	-
050 Active Transportation Planning	776,439	776,439	-	-	-
055 Regional Forecasting, Socioeconomic Technical & Policy Analysis	1,816,781	1,420,781	-	396,000	-
060 Corridor Planning	38,782	38,782	-	-	-
065 Sustainability Program	2,514,018	1,911,667	602,351	-	-
070 Modeling	11,061,215	10,496,215	390,000	175,000	-
080 Performance Assessment, Monitoring & Strategy	1,169,581	1,169,581	-	-	-
090 Public Information and Communications	5,610,090	5,095,090	-	515,000	-
095 Regional Outreach and Public Participation	5,438,780	5,178,780	-	260,000	-
100 Intelligent Transportation Systems (ITS) and Smart Cities	11,322,491	2,841,209	452,142	8,029,140	-
120 OWP Development and Administration	1,485,483	1,485,483	-	-	-
130 Goods Movement	14,975,629	4,224,519	3,153,121	7,597,989	-
140 Transit and Rail Planning	1,492,178	1,192,178	300,000	-	-
145 Sustainable Communities and Strategic Partnership Planning Grant	483,060	55,380	427,680	-	-
156 Climate Adaptation Planning	200,000	-	-	-	200,000
225 Special Grant Projects	22,091,306	4,886,898	5,566,714	-	11,637,694
230 Regional Aviation and Airport Ground Access Planning	498,078	148,078	350,000	-	-
235 Local Information Services Program	840,215	715,215	-	125,000	-
275 Sustainable Communities Program	1,259,280	380,280	702,000	-	177,000
290 Research, Planning and Engagement for Sustainable Communities	8,987,235	3,987,894	2,499,341	2,500,000	-
303 Economic Empowerment	204,819	144,819	60,000	-	-
305 Regional Early Action Planning (REAP) Grants Program – REAP 2.0	46,373,246	6,491,730	123,500	-	39,758,016
310 Planning Strategy Development and Implementation	7,099,174	7,047,714	51,460	-	-
315 Last Mile Freight Program - MSRC	79,358,409	20,187,304	9,171,105	-	50,000,000
325 Regional Pilot Initiatives	2,947,523	714,523	-	100,000	2,133,000
400 Planning and Implementation for the 2028 Games	18,424,337	7,424,337	-	11,000,000	-
500 Federal Highway Funding Project Selection, Monitoring, and Delivery	1,621,701	1,291,701	-	330,000	-
Total	263,517,043	103,248,790	23,849,414	32,513,129	103,905,710

*Includes indirect costs, fringe benefits, non-labor, and in-kind match; Totals may not add due to rounding.

OVERALL WORK PROGRAM

Program/work elements

The following section provides a summary of the OWP Programs and the Strategic Plan goal(s) each program supports.

010 System Planning

Manager: Warren Whiteaker

Program Objective:

Transportation System Planning involves long-term planning for system preservation/maintenance, system operation/performance, optimization of system utilization, system safety, and strategic system expansion of all modes of transportation for people and goods in the six-county region, including Imperial, Los Angeles, Orange, Riverside, San Bernardino, and Ventura. Connect SoCal (RTP/SCS) is the primary vehicle SCAG uses to achieve our transportation system planning goals and objectives. As the MPO for this region, one of SCAG's major responsibilities is to develop, administer, and update the RTP/SCS. The primary objective of this work element is to ensure SCAG is fulfilling its roles and responsibilities in this area as the designated MPO and RTPA for this region. SCAG will ensure that Connect SoCal updates are consistent with state and federal requirements while addressing the region's transportation needs. Indirect costs include SCAG's facility expenditures, operational activities for IT, Finance, Human Resources departments, etc. The details on what is included in 'indirect cost' can be found in the SCAG's FY27 Comprehensive Budget Document and/or the FY27 Indirect Cost Rate Proposal.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

015 Transportation Finance

Manager: Warren Whiteaker

Program Objective:

This work program is critical to addressing some of SCAG's core activities—specifically, satisfying federal planning requirements on financial constraint; ensuring a reasonably available revenue forecast through the Connect SoCal (RTP/SCS) planning horizon, and addressing system level operation and maintenance cost analyses along with capital cost evaluation of transportation investments. This work program includes the Connect SoCal financial plan and provides support for key financial strategies throughout the region.

OVERALL WORK PROGRAM

Strategic Plan:

- Supports Goal #1 – Establish and implement a regional vision for a sustainable future.
- Supports Goal #2 – Be a cohesive and influential voice for the region.
- Supports Goal #5 – Secure and optimize diverse funding sources to support regional priorities.

020 Environmental Planning

Manager: Sarah Dominguez

Program Objective:

In accordance with the California Environmental Quality Act (CEQA), SCAG prepares environmental documentation to ensure regulatory compliance with applicable state environmental laws, monitors changes in environmental compliance requirements, and provides tools and services related to CEQA and CEQA streamlining efforts to support local jurisdictions. SCAG serves as the lead agency responsible for preparing the RTP/SCS Program Environmental Impact Report (PEIR) and addendums, and ensures completion of appropriate environmental documentation, such as Categorical Exemptions, for SCAG’s programs and projects, as needed. Staff works closely with local and regional agencies and stakeholders and conducts consultation and public outreach during the preparation of environmental documentation.

The Intergovernmental Review (IGR) program provides informational resources to regionally significant projects, plans, and programs as defined by CEQA to facilitate the consistency of these projects with SCAG’s adopted regional plans, to be determined by the lead agencies; functions as a clearinghouse for applications for federal grants and financial assistance programs, federally required state plans, federal development activities, and environmental documents; serves as an internal resource for submitted project information to support the Connect SoCal update and regional performance monitoring and assessment, where appropriate; and coordinates internal input to integrate performance monitoring in the review of environmental documents for regionally significant projects.

Strategic Plan:

- Supports Goal #1 – Establish and implement a regional vision for a sustainable future
- Supports Goal #3 – Spur innovation and action through leadership in research, analysis and information sharing

025 Air Quality and Conformity

Manager: Sarah Dominguez

OVERALL WORK PROGRAM

Program Objective:

The Air Quality Planning and Conformity program oversees and performs regional transportation conformity determinations and related air quality planning, analysis, documentation, and policy implementation in SCAG region. This includes preparing transportation conformity analyses for RTP/SCS, FTIP, and their amendments; fulfilling federally required interagency consultation, processing and acting as clearinghouse for particulate matter (PM) hot spot analyses for transportation projects through the Transportation Conformity Working Group (TCWG); monitoring, participating in, and reporting on relevant federal, California, and regional air quality rulemaking; collaborating with the California Air Resources Board (ARB) and local air districts on development of air quality management plans/state implementation plans (AQMPs/SIPs); identifying and proactively addressing potential conformity failures and potential highway sanctions; developing SCAG’s portion of South Coast Air Quality Management Plan (commonly known as Appendix IV-C); ensuring the timely implementation of transportation control measures (TCMs); and participating in the development and implementation of the Mobile Source Air Pollution Reduction Review Committee (MSRC) work programs.

Strategic Plan:

- Supports Goal #2 – Be a cohesive and influential voice for the region
- Supports Goal #3 – Spur innovation and action through leadership in research, analysis and information sharing

030 Federal Transportation Improvement Program (FTIP)

Manager: Warren Whiteaker

Program Objective:

The Federal Transportation Improvement Program (FTIP) is a federally mandated four-year program of all surface transportation projects and programs that will receive federal funding or are subject to a federally required action. The FTIP is a key programmatic tool that helps to implement Connect SoCal (RTP/SCS) and is developed to incrementally implement the programs and projects in Connect SoCal in accordance with federal and state requirements. The FTIP is amended on an on-going basis, as necessary, thereby allowing projects consistent with the RTP/SCS to move forward toward implementation.

Consistent with the findings of the region’s 2022 Federal Certification Review, SCAG also selects, monitors, and manages Congestion Mitigation and Air Quality Improvement (CMAQ), Surface Transportation Block Grant (STBG), and Carbon Reduction Program (CRP) federally funded projects. Selected projects advance Connect SoCal and associated performance targets.

OVERALL WORK PROGRAM

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #5 – Secure and optimize diverse funding sources to support regional planning.

045 Geographic Information Systems (GIS)

Managers: Hsi-Hwa Hu & Jonathan Holt

Program Objective:

Analyzing and visualizing regional geographic data, often on a map, is where many Planning efforts begin. This program provides agency-wide GIS operations and support. It fosters widespread use of geographic data in data-driven planning, geospatial analysis, data visualization, GIS mapping, as well as GIS application development by leveraging location intelligence. To enhance GIS workflows, staff applies GIS modeling and analytics techniques to streamline regional geospatial database development and maintenance processes. GIS staff establishes innovative analytical and visualization methodologies to facilitate and support policy and planning analysis. In addition, GIS staff provides professional GIS technical support and training to SCAG staff. To support SCAG's ongoing role as a Regional Information Center, the program manages and maintains regional geospatial data and information for policy and planning analysis for Southern California and provides data and visualization services and support to better serve the needs of the agency and stakeholders.

Additional goals include developing cutting-edge web-GIS applications and tools for information sharing and innovative planning; developing and managing SCAG's Enterprise GIS and RDP systems (including GIS hardware/software, GIS database, GIS analysis, and GIS applications); developing and implementing GIS governance and GIS data management standards and providing value-added GIS technical services and products to our local jurisdictions.

Strategic Plan:

Supports Goal #3 - Spur innovation and action through leadership in research, analysis and information sharing

Supports Goal #4 - Build a unified culture anchored in the pursuit of organizational excellence.

050 Active Transportation Planning

Manager: Courtney Aguirre

Program Objective:

SCAG will continue to pursue new opportunities and partnerships to advance the region's core active

OVERALL WORK PROGRAM

transportation strategies. This includes developing coordinated approaches with shared mobility providers to support complete streets goals and reduce single-occupancy vehicle use for short trips. SCAG will also collaborate with Caltrans, counties, and individual cities to fund local active transportation plans and multi-jurisdictional active transportation projects that are part of Connect SoCal, the 2024 RTP/SCS.

SCAG will maintain management of the Regional Active Transportation Program, including providing technical assistance to project sponsors, managing planning and program grants, tracking project delivery, and preparing program amendments, as necessary. SCAG will also continue to provide leadership and input at the state and regional levels to ensure future funding cycles align with regional planning priorities. Through ongoing collaboration with the California Transportation Commission, Caltrans and the Southern California county transportation commissions, SCAG will work to improve application and allocation procedures.

SCAG will also expand its capacity to measure the impacts of active transportation investments by strengthening data collection, modeling, and co-benefit analysis—particularly related to greenhouse gas reductions, public health, and economic outcomes.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

055 Regional Forecasting, Socioeconomic Technical & Policy Analysis
Managers: Hsi-Hwa Hu & Jinghua Xu

Program Objective:

The key focus of this work element is to collect, compile, assess, analyze, and research socioeconomic, technology advancement, and demographic data and their trends, develop value-added information products, including but not limited to regional and county-level population, household and employment estimates and projections to inform regional planning and policy development.

This program also addresses the following: promote and advance in-house research and capacity with trainings and teaching research methodology, data, analytical tools - GIS, statistics, programming across the agency. Collaboration with universities, research institutes and planning partners and peer agencies jointly conduct research and data sharing on important and emerging regional challenges and issues. Serve as the regional data and information hub, promote data and information driven decision-making process and outcome. Additional program objectives include actively promoting and advocating for SCAG’s innovative planning practices and experiences across the nation and

OVERALL WORK PROGRAM

internationally by organizing and conducting summits, workshops, symposiums, participation, presentation at key conferences, and publications in the peer-reviewed journals.

Strategic Plan:

Supports Goal #1 - Establish and implement a regional vision for a sustainable future

Supports Goal #2 - Be a cohesive and influential voice for the region

Supports Goal #3 - Spur innovation and action through leadership in research, analysis and information sharing.

060 Corridor Planning

Manager: Courtney Aguirre

Program Objective:

SCAG will shape regional planning documents, including Connect SoCal, based on the emerging design concepts and scopes of major transportation corridor investments, drawing on corridor planning studies completed under this work element and in partnership with other agencies. SCAG will also initiate and support the development of comprehensive, multimodal, and sustainable corridor plans that expand mobility choices and contribute to a well maintained, sustainable, and safer regional transportation system. In addition, SCAG will ensure that corridor planning studies comply with federal transportation planning requirements under 23 CFR 450. SCAG will further collaborate with state and local partners, including Caltrans and local jurisdictions, on efforts to plan for “Main Streets” and reconnect communities by preparing for the removal, retrofit, or mitigation of existing transportation facilities such as highways or rail lines.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

065 Sustainability Program

Manager: Ryan Wolfe & Victor Negrete

Program Objective:

SCAG’s Sustainability Program is a core effort for implementing the Connect SoCal, the 2024 RTP/SCS. The program demonstrates that the region can achieve mobility, air quality, and public health goals

OVERALL WORK PROGRAM

through local land use and policy changes along with targeted transportation investments. The program also focuses on developing regional resiliency strategies; explores pressing issues and possible challenges Southern California’s residents may face in the coming decades, including climate change impacts to public health; furthers the region’s ability to model the impacts of transportation and land use changes on public health; and considers ways to address potential disruptions to anticipated regional development patterns and transportation investments.

Strategic Plan:

Supports Goal #1 - Establish and implement a regional vision for a sustainable future.

070 Modeling

Manager: Jinghua Xu & Hsi-Hwa Hu

Program Objective:

Provide data and modeling services for the development and implementation of the RTP/SCS, FTIP, and other major land use and transportation planning initiatives. Analyze socioeconomic data and build analytical foundations for planning activities. Develop small area demographic and employment growth forecast through collaborating with local jurisdictions and peer planning agencies and building consensus. Continue to provide small area socioeconomic data for scenario planning and transportation modeling. Provide member agencies tools and data to analyze the impacts of their land use and planning decisions. Develop, maintain, and improve SCAG’s forecasting and modeling tools to more effectively forecast small area growth, impacts of alternative scenarios, regional travel demand and estimate resulting air quality. Maintain a leadership role in the Southern California modeling community by coordinating the Region’s modeling activities. Provide technical assistance and data services to support planning analysis of member agencies and other public institutions. Promote model consistency through an active subregional modeling program. Continue ongoing modeling collaboration with SCAG’s partners to advance the region’s modeling practices.

Strategic Plan:

Supports Goal #1 - Establish and implement a regional vision for a sustainable future

Supports Goal #2 - Be a cohesive and influential voice for the region

Supports Goal #3 - Spur innovation and action through leadership in research, analysis and information sharing

080 Performance Assessment, Monitoring, & Strategy

Manager: Sarah Dominguez

OVERALL WORK PROGRAM

Program Objective:

Provide performance assessment and monitoring of the SCAG region that is consistent with federal performance-based planning, monitoring, and reporting guidance. Ensure the region is on track toward achieving the goals of the RTP/SCS (Connect SoCal) and in the implementation of Connect SoCal. Performance Assessment, Monitoring, and Strategy tasks including the collection and analysis of data needed to identify and evaluate regional development trends, transportation system performance, environmental quality, regional sustainability and climate resilience, public health, housing affordability, and the socioeconomic well-being of people in the region.

The results of the regional performance monitoring and assessment program provide the basis for informed policy making, investment planning, and the effective implementation of Connect SoCal. This program also coordinates with the California Department of Transportation (Caltrans) in the management of the annual local data collection process in support of the Highway Performance Monitoring System (HPMS).

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future

Supports Goal #2 – Be a cohesive and influential voice for the region

Supports Goal #3 – Spur innovation and action through leadership in research, analysis and information sharing

090 Public Information & Communications

Manager: Ana Vallianatos

Program Objective:

Develop and execute a comprehensive external communications program that informs the region’s diverse audiences about SCAG programs, plans, initiatives, and services. SCAG's communications strategies facilitate the agency's transportation planning activities by helping to inform the general public, media, agency stakeholders and partners about the existence, purpose and potential impact of these activities, and to convey this information in ways that are engaging and easy to understand for general audiences. SCAG communicates through various email and social media channels, engagement with local media, video production, websites, print collateral and workshops/events.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

OVERALL WORK PROGRAM

095 Regional Outreach & Public Participation

Manager: Kevin Gilhooley, Ana Vallianatos & Carmen Flores

Program Objective:

Provide support for federal and state mandated public outreach for SCAG’s planning activities. Engage and collaborate with regional stakeholders in the SCAG planning and programming process through the support, assessment, and enhancement of outreach efforts to local governments, tribal governments, and members of the various stakeholder entities, including academia, business, community, and environmental groups, as well as other interested parties. The SCAG Regional Offices are critical components in these efforts, with SCAG staff assigned to an office in each county in the SCAG region.

Strategic Plan:

- Supports Goal #2 – Be a cohesive and influential voice for the region.
- Supports Goal #4 – Build a unified culture anchored in the pursuit of organizational excellence.

100 Intelligent Transportation Systems (ITS) and Smart Cities

Manager: Kate Kigongo & Warren Whiteaker

Program Objective:

Under this program, staff will identify and create plans, policies, and tools to support deployment and integration of technologies and Smart Cities strategies, to achieve regional goals including mobility, equity, and sustainability. SCAG will plan for and support ubiquitous regional broadband deployment, access and adoption to provide the necessary infrastructure and supporting policies for Smart Cities Strategies and other transportation planning initiatives and will work towards documenting and disseminating the benefits of these strategies equitably throughout the region. SCAG will continue engaging with regional stakeholders on ITS and ITS related matters, including use and maintenance of the regularly updated Regional ITS Architecture. Additionally, SCAG will maintain the web-accessible Architecture and provide documentation to maximize its usability and ensure on-going maintenance. SCAG will seek to provide training and educational opportunities to stakeholders on ITS related topics in partnership with FHWA/Caltrans as opportunities become available.

Strategic Plan:

- Supports Goal #1 - Establish and implement a regional vision for a sustainable future.
- Supports Goal #2 - Be a cohesive and influential voice for the region.
- Supports Goal #3 - Spur innovation and action through leadership in research, analysis and

OVERALL WORK PROGRAM

information sharing.

Supports Goal #5 - Secure and optimize diverse funding sources to support regional priorities.

120 OWP Development & Administration

Manager: Kana Sato-Nguyen

Program Objective:

Develop, administer, and monitor the Overall Work Program (OWP). The OWP is a required function of SCAG as the Metropolitan Planning Organization (MPO) for this region and provides a detailed description of the planning activities that will be completed by the MPO and its partners in the fiscal year.

Strategic Plan:

Supports Goal #5 – Secure and optimize diverse funding sources to support regional priorities

130 Goods Movement

Manager: Courtney Aguirre

Program Objective:

This work program focuses on integrating freight-related transportation initiatives into the regional transportation planning process, including development of the Comprehensive Sustainable Freight Plan and Implementation Strategy. This effort includes but is not limited to a systems level plan for inland port strategies, along with strategic operational approaches to address increasing supply chain volatility and to prepare for major events. Under this program, SCAG will plan and advocate for funding, policies, and programs to optimize the intermodal goods movement network through increases in economic efficiency, resiliency, congestion mitigation, safety and air quality improvements, mitigation of community impacts, and enhancements to system security.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

Supports Goal #5 – Secure and optimize diverse funding sources to support regional priorities.

140 Transit and Rail Planning

Manager: Courtney Aguirre

OVERALL WORK PROGRAM

Program Objective:

SCAG supports and engages transit and rail operators in corridor and regional planning efforts and in refining transit and rail strategies for future updates to Connect SoCal. SCAG will continue to implement FTA requirements for performance-based planning and coordinate with transit operators on transit safety and transit asset management (TAM). SCAG will also assess and monitor regional transit system performance and work with operators through the Regional Transit Technical Advisory Committee to ensure meaningful stakeholder input and participation in the metropolitan transportation planning process, consistent with SCAG’s MOUs with the region’s transit agencies.

Strategic Plan:

- Supports Goal #1 – Establish and implement a regional vision for a sustainable future.
- Supports Goal #2 – Be a cohesive and influential voice for the region.
- Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

145 Sustainable Communities and Strategic Partnerships Planning Grant Program
Manager: Courtney Aguirre

Program Objective:

To encourage local and regional planning that furthers state goals; to identify and address statewide, interregional, or regional transportation deficiencies on the State highway system; and to support planning actions at the local and regional levels that advance climate change efforts on the transportation system.

Strategic Plan:

- Supports Goal #1 – Establish and implement a regional vision for a sustainable future.
- Supports Goal #2 – Be a cohesive and influential voice for the region.
- Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

156 Climate Adaptation Planning
Manager: Ryan Wolfe

OVERALL WORK PROGRAM

Program Objective:

To encourage local and regional identification of transportation system vulnerabilities and climate-related risks to existing transportation infrastructure, identification of adaptation planning projects that address climate risk impacts to existing transportation infrastructure, and planning for specific climate projects that can be programmed in existing local or regional transportation plans.

Strategic Plan:

Supports Goal #5 - Secure and optimize diverse funding sources to support regional priorities.

225 Special Grant Projects

Manager: Victor Negrete, Kate Kigongo, Warren Whiteaker

Program Objective:

To fund and participate in specialized environmental and transportation projects with funding from discretionary grants and/or local funds contributed by local jurisdictions. Grants assist the region and local agencies to better integrate land use, technology, and transportation planning to develop alternatives for addressing growth, sustainability, and to assess efficient infrastructure investments that meet community needs.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

Supports Goal #5 – Secure and optimize diverse funding sources to support regional priorities.

230 Regional Aviation & Airport Ground Access Planning

Manager: Courtney Aguirre

Program Objective:

The Regional Aviation and Airport Ground Access Planning (Aviation) program focuses on the region's airports and aviation system primarily from the perspective of airport ground access and the surface transportation system. Although SCAG does not have regulatory or developmental authority over the airports, it does plan for and identify airport ground access strategies in the regional transportation

OVERALL WORK PROGRAM

plan. SCAG also plays a critical consultative and collaborative role with the airports, federal agencies, Caltrans, the transportation agencies and commissions, academic institutions, industry associations, and other transportation stakeholders. SCAG will continue ongoing work on regional airport and airport ground access planning, and explore new areas of research on aviation systems planning. There will be considerable collaboration with regional partners through ongoing communication and participation on working groups and committees, including the Aviation Technical Advisory Committee (ATAC), which SCAG manages and convenes.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

235 Local Information Services Program

Manager: Hsi-Hwa Hu

Program Objective:

The Local Information Services Program mainly focuses on the Local Information Services Team (LIST) and the Toolbox Tuesday Training Series to build local capacity in innovative and integrated transportation and planning tools and resources. LIST aims to (1) link SCAG’s available information products (e.g., data, applications, model policies and best practices, topical white papers, etc.) to help address local needs, (2) provide local jurisdiction staff an opportunity to offer feedback on how SCAG can improve its products to facilitate better collaboration, and (3) coordinate and conduct one-on-one technical assistance meetings with local jurisdictions. Internally, LIST also work closely with subject matter experts at SCAG to provide technical, outreach, education, and engagement guidance on a number of proposed applications for local jurisdictions while aligning the objectives between local and regional planning. The Toolbox Tuesdays serve as important opportunities for inter-governmental communication. By bringing together planners from diverse areas of the region, the sessions provide opportunities for local jurisdictions to learn from each other about the successes and failures in new approaches to transportation and land use planning. In a region as vast as SCAG, forums, where staff from dense urban communities can share their concerns and successes with planners from less populated areas, are highly valued. Toolbox Training sessions equip local government planners to think beyond their traditional roles and respond to new mandates that require collaboration and public participation.

Strategic Plan:

OVERALL WORK PROGRAM

Supports Goal #2 - Be a cohesive and influential voice for the region

Supports Goal #3 - Spur innovation and action through leadership in research, analysis and information sharing

Supports Goal #4 - Build a unified culture anchored in the pursuit of organizational excellence.

275 Sustainable Communities Program

Manager: Victor Negrete, Courtney Aguirre, Kate Kigongo

Program Objective:

The Sustainable Communities Program (SCP) is a proven, recognized and effective framework for deploying essential planning resources throughout the SCAG region. This collaborative initiative provides assistance to local jurisdictions to coordinate sustainable transportation, land use and regional policies and issues in local planning. The SCP seeks to provide needed planning resources to local jurisdictions for active transportation and multimodal planning efforts, sustainability, land use and planning for affordable housing; develop local plans that support the implementation of key strategies and goals outlined in Connect SoCal, the 2024 RTP/SCS; and increase the region's competitiveness for federal and state funds. The SCP aims to address and ensure health and equity in regional land use and transportation planning and to close the gap of racial injustice and better serve our communities of color. The program seeks planning solutions to local growth challenges and results in strategies that promote local and regional sustainability through the integration of transportation and land use, with particular focus on developing and practical strategies to reduce greenhouse gases. It will continue to be a critical tool in achieving SB 375 targets and other State goals aimed at reducing GHG emissions.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

290 Research, Planning and Engagement for Sustainable Communities

Managers: Ryan Wolfe, Ma'Ayn Johnson, Sarah Dominguez, Jinghua Xu, Warren Whiteaker, Courtney Aguirre, Victor Negrete, Kate Kigongo

OVERALL WORK PROGRAM

Program Objective:

SCAG staff initiate implementation of Connect SoCal immediately after its adoption, and has since launched research, planning and studies in preparation for the next plan update. Much of SCAG's research and planning is focused on reducing single occupancy vehicle trips and transportation related GHG through advancing mode shift, transportation demand management, operational efficiency, system accessibility, and integration of future transportation, employment and land use. Research is also focused on aligning land use and encouraging cities and counties to adopt land uses that promote growth in Connect SoCal identified Priority Growth Areas.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

Supports Goal #5 – Secure and optimize diverse funding sources to support regional priorities.

303 Economic Empowerment

Manager: Victor Negrete

Program Objective:

The Economic Empowerment Program is focused on the implementation of targeted, place-based programs aimed at achieving intersectional policy goals identified in the RTP/SCS and the Regional Housing Needs Allocation (RHNA) process. The staff in this program are charged with identifying new partnerships, projects and funding sources to develop new programs for implementation of Connect SoCal 2024.

Strategic Plan:

Supports Goal #1 - Establish and implement a regional vision for a sustainable future.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis and information sharing.

Supports Goal #5 – Secure and optimize diverse funding sources to support regional priorities.

305 Regional Early Action Planning (REAP) Grants Program – REAP 2.0

Managers: Ma'Ayn Johnson, Kate Kigongo, Hsi-Hwa Hu, Victor Negrete, Ryan Wolfe

Program Objective:

The REAP 2.0 program seeks to accelerate progress towards state housing goals and climate

OVERALL WORK PROGRAM

commitments through a strengthened partnership between the state, its regions, and local entities. REAP 2.0 seeks to accelerate infill housing development, reduce Vehicle Miles Traveled (VMT), increase housing supply at all affordability levels, affirmatively further fair housing, and facilitate the implementation of adopted regional and local plans to achieve these goals. SCAG’s REAP 2.0 Program was developed through an inclusive and equitable outreach process with a variety of strategies to reach a wide range of regional stakeholders. SCAG’s REAP 2.0 Program combines coordinated and transformative housing development, finance, land use, and transportation strategies to help achieve California’s housing and greenhouse gas emission reduction goals. This program includes several projects across three major Program Areas, including Early Program Initiatives, Programs to Accelerate Transformative Housing (PATH) Program, and the Transportation Partnership Programs (TPP).

Strategic Plan:

- Supports Goal #1 – Establish and implement a regional vision for a sustainable future
- Supports Goal #3 – Spur innovation and action through leadership in research, analysis and information sharing
- Supports Goal #5 – Secure and optimize diverse funding sources to support regional priorities.

310 Planning Strategy Development and Implementation

Manager: Sarah Dominguez & Courtney Aguirre

Program Objective:

This program will develop a strategic framework for coordinating the development of the next Connect SoCal (Regional Transportation Plan/Sustainable Communities Strategy) by integrating the existing strategies, emerging trends and technologies across all SCAG departments. This project will advance planning division priorities and major work programs, and coordinate projects that fall in different departments in development of a comprehensive RTP/SCS. Additionally, this program will foster partnerships with federal, state, regional, and local agencies to fulfill the requirements of plan development.

Strategic Plan:

- Supports Goal #1 – Establish and implement a regional vision for a sustainable future
- Supports Goal #2 – Be a cohesive and influential voice for the region
- Supports Goal #3 – Spur innovation and action through leadership in research, analysis and information sharing
- Supports Goal #5 – Secure and optimize diverse funding sources to support regional priorities

OVERALL WORK PROGRAM

315 Last Mile Freight Program – MSRC

Manager: Courtney Aguirre

Program Objective:

SCAG has partnered with the Mobile Source Air Pollution Reduction Review Committee (MSRC) to establish the Last Mile Freight Program (LMFP). The LMFP is intended to achieve immediate reductions in criteria pollutants and greenhouse gas emissions from commercially deployed vehicles/equipment serving the last mile delivery market. The LMFP will inform both industry and the public regarding zero-emissions/near-zero emissions vehicle/equipment and supporting infrastructure performance and how this information can be used to scale emissions reductions to contribute to regional air quality goals.

Strategic Plan:

Supports Goal #1 – Establish and implement a regional vision for a sustainable future.

Supports Goal #2 – Be a cohesive and influential voice for the region.

Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

325 Regional Pilot Initiative

Manager: Kate Kigongo

Program Objective:

To demonstrate innovative, next generation technologies and models of regional significance, specifically those with the potential to change transportation and housing paradigms towards building more sustainable communities. RPI relies on partnerships with the public sector (local jurisdictions, transit agencies, County Transportation Commissions, etc.) to permit, construct and operate these pilots, and with private sector vendors to implement the pilots. This multi-pronged program explores concepts such as using big data to solve transportation challenges, the adoption of e-bike lending libraries, adoption of open-loop fare payment systems, and the improvement and expansion of mobility hubs across the region, among other priorities.

Strategic Plan:

Supports Goal #3 - Spur innovation and action through leadership in research, analysis and information sharing.

Supports Goal #5 - Secure and optimize diverse funding sources to support regional priorities.

400 Planning and Implementation for the 2028 Games

OVERALL WORK PROGRAM

Manager: Courtney Aguirre, Victor Negrete, Kate Kigongo

Program Objective:

SCAG is developing and will implement a coordinated regional approach to managing transportation demand during the 2028 Olympics and Paralympics (Games), with a focus on regional transportation demand management (TDM), outreach and education to the public, employers, and businesses, freight delivery strategies, and active transportation related activities, including quick builds and community hubs. Additionally, SCAG will review and evaluate effectiveness to highlight policies and strategies that provide enduring benefits for regional mobility, communities, environment, and economy.

Strategic Plan:

- Supports Goal #1 – Establish and implement a regional vision for a sustainable future.
- Supports Goal #2 – Be a cohesive and influential voice for the region.
- Supports Goal #3 – Spur innovation and action through leadership in research, analysis, and information sharing.

500 Federal Highway Funding Project Selection, Monitoring, and Delivery

Manager: Warren Whiteaker

Program Objective:

To select, monitor, and deliver Congestion Mitigation and Air Quality Improvement (CMAQ), Surface Transportation Block Grant (STBG), and Carbon Reduction Program (CRP) federally funded projects that advance Connect SoCal and associated federal performance targets.

Strategic Plan:

- Supports Goal #1 – Establish and implement a regional vision for a sustainable future.
- Supports Goal #2 – Be a cohesive and influential voice for the region.
- Supports Goal #5 – Secure and optimize diverse funding sources to support regional priorities.

FTA GRANT BUDGET

FTA DISCRETIONARY AND FORMULA GRANT BUDGET

Program Overview

SCAG is the Designated Recipient of FTA Urbanized Area Formula Grants under 49 U.S.C. Section 5307 for the large urbanized areas (UZAs) with populations of 200,000 or more (according to the latest U.S. Census) in the SCAG region. Under the reauthorization bill that was signed into Law on November 15, 2021, the Infrastructure Investment and Jobs Act (referred to as the Bipartisan Infrastructure Bill), funding is authorized for 49 U.S.C. Section 5339 Bus and Bus Facilities Formula Grants Program and U.S.C. Section 5312 National Research & Technology Program to SCAG due to being the Section 5307 Designated Recipient.

As the Designated Recipient, SCAG is responsible to apply for and pass through Section 5339 and Section 5312 grant funds for specialized transportation programs and projects, which provide capital funding to replace, rehabilitate and purchase buses, vans, fixed guide-way, as well as to construct related facilities and purchase related equipment. All the pass-through projects were completed over the last several Fiscal Years. In FY 2026-27, the FTA Discretionary and Formula Grant Budget includes only cash contributions (no federal funding) to support compliance monitoring for the post-implementation project.

Line Item Budget

The following table shows the FTA Discretionary and Formula Grant line item budget.

Cost Category	FY26 Budget Amendment 2	FY27 Proposed	Incr (Decr)
500XX Staff	\$ 3,519	\$ 4,949	\$ 1,430
54300 SCAG Consultant	\$ 216,922	\$ 170,000	\$ (46,922)
55932 Miscellaneous Labor Future	\$ 59,859	\$ 13,858	\$ (46,001)
Sub-total	\$ 280,300	\$ 188,807	\$ (91,493)
51000 Fringe Benefits	\$ 2,582	\$ 3,714	\$ 1,132
51001 Indirect Costs	\$ 8,393	\$ 13,449	\$ 5,056
Total	\$ 291,275	\$ 205,970	\$ (85,305)

*Totals may not add due to rounding

TDA PROGRAM BUDGET

TDA BUDGET

Program Overview

State of California Public Utilities Code Section 99233.2 authorizes the Transportation Commissions in Los Angeles, Orange, Riverside and San Bernardino counties to allocate up to $\frac{3}{4}$ of 1 percent of their local transportation funds to SCAG as the multi-county planning agency for the region.

SCAG uses TDA to fund various activities in the Overall Work Program, as shown beginning on page 20, as well as other direct activities. SCAG uses TDA to fund local initiatives and to provide cash match as needed for projects funded with state or federal funds. For Other Work Program Budget, TDA funds SCAG signature events such as General Assembly and Demographic Workshop.

Line Item Budget

In FY 2026-27, the TDA budget includes \$12,145,763 for consultants and staff-related costs to support local transportation planning projects as well as SCAG signature events.

TDA PROGRAM BUDGET

The following table shows the TDA Budget line item budget for OWP and Other Work Program.

	FY26 Budget Amendment 2	FY27 Proposed	Incr (Decr)
REVENUES:			
TDA Revenue	8,781,377	7,555,529	(1,225,848)
Estimated Carryover from FY26*		1,360,493	1,360,493
Transfer from/(to) Fund Balance	(443,341)	3,229,741	3,673,082
Total Revenues	8,338,036	12,145,763	3,807,727
Overall Work Program (OWP)			
EXPENDITURES:			
500XX Staff	1,020,116	1,849,099	828,983
5430X SCAG consultant	2,268,566	2,277,670	9,104
54302 Non-Profits/IHL	10,500	-	(10,500)
54304 Consultants-Technical Assistance/Pass-Through Payments	175,306	-	(175,306)
54340 Legal	85,000	200,000	115,000
55620 Res Mats/Non GASB 96 subscriptions	376,509	220,000	(156,509)
55580 Outreach/Advertisement	2,000	102,000	100,000
55830 Networking Meetings/Special Events	-	4,000	4,000
55810 Public Notices	-	1,000	1,000
55920 Other Mtg Expense	55,000	95,000	40,000
5593X Miscellaneous other/Miscellaneous Labor	307,353	274,889	(32,464)
5810X Travel	72,850	70,618	(2,232)
58110 Mileage	-	10,000	10,000
Sub-total	4,373,200	5,104,276	731,076
51000 Fringe benefits - Reg Staff	748,426	1,387,606	639,180
51001 Indirect Cost	2,432,857	5,024,885	2,592,028
Total for OWP	7,554,483	11,516,767	3,962,284
Other Work Program			
EXPENDITURES:			
500XX Staff	53,687	55,159	1,472
54300 SCAG consultant	22,000	24,000	2,000
55621 Subscriptions (GASB 96)	36,275	36,300	25
55914 RC General Assembly	338,715	309,500	(29,215)
55915 Demographic Workshop	18,200	5,000	(13,200)
55916 Economic Summit	128,250	-	(128,250)
58110 Mileage	6,000	7,750	1,750
58150 Travel lodge>Per Diem	13,000	-	(13,000)
Sub-total	616,127	437,709	(178,418)
51000 Fringe benefits - Reg Staff	39,388	41,393	2,005
51001 Indirect Cost	128,038	149,894	21,856
Total for Other Work Program	783,553	628,996	(154,557)
Total Expenditures	8,338,036	12,145,763	3,807,727

* In FY 2026-27, the estimated carryover was added to track the carryover amount; Totals may not add due to rounding.

GENERAL FUND BUDGET

GENERAL FUND BUDGET (GF)

Program Overview

The General Fund (GF) has been established to: provide support to the Regional Council (RC) and its Subcommittees for the costs of stipends and travel; fund costs not eligible for grant reimbursement; provide a source of working capital; finance program expenditures, which must be paid prior to sending requisitions to certain federal and state grantors; and authorize establishment of, and borrowing from, a line of credit. The General Fund is not an available resource to fund project costs otherwise chargeable to grants.

The RC is responsible for conducting the affairs of SCAG pursuant to Article V (A) 4 of the By-Laws. Among other duties, the RC reviews and may revise, amend, increase, or decrease the proposed annual GF budget as prepared by the Chief Financial Officer. The RC submits the approved GF budget to members of the General Assembly (GA) at least thirty (30) days before the annual meeting for review. After the adoption of the budget and the annual assessment schedule by the GA, the RC controls all GF expenditures in accordance with the budget.

Membership Dues Assessments

The By-Laws require the Executive Director to annually submit the GF budget to the RC. Upon its adoption, the GA fixes membership assessment for all members of SCAG in amounts sufficient to provide the funds required by the GF budget. The membership dues are calculated in accordance with the guidelines of the By-Laws.

GENERAL FUND BUDGET

General Fund Line Item Budget

The following table shows General Fund revenues and expenditures by task.

		FY25 Actual	FY26 Budget Amendment 02	FY27 Proposed Budget	Incr (Decr)
REVENUE:	Membership Dues:				
	Counties	380,014	388,228	398,264	10,036
	Cities, Tribal Governments	2,253,581	2,353,361	2,415,154	61,793
	Commissions	88,500	88,500	88,500	-
	Transportation Corridor Agency	10,000	10,000	10,000	-
	Air Districts	10,000	10,000	10,000	-
	Sub-total	\$ 2,742,095	\$ 2,850,089	\$ 2,921,918	\$ 71,829
	Interest	3,124,571	497,774	500,000	2,226
	Other	149,821	58,366	113,630	55,264
	General Assembly Sponsorships & Registrations	538,910	409,986	481,225	71,239
Transfer From/(To) Fund Balance	31,049	(998,358)	(669,159)	329,199	
Sub-total	\$ 3,844,351	\$ (32,232)	\$ 425,696	\$ 457,928	
Total Revenues		\$ 6,586,446	\$ 2,817,857	\$ 3,347,614	\$ 529,757
EXPENDITURES:					
Regional Council	Regional Council:				
	EAC Retreat	35,235	30,000	40,000	10,000
	Legal Services	112,200	116,640	125,000	8,360
	Other Meeting Expense	35,108	35,000	35,000	-
	RC/Committee Meeting	4,975	5,000	5,000	-
	Stipends	176,550	301,683	301,683	-
	Travel - International	14,481	-	-	-
	Travel	42,773	86,000	86,000	-
	Mileage	20,306	25,000	25,000	-
Task sub-total	\$ 441,628	\$ 599,323	\$ 617,683	\$ 18,360	
Task .02 Legislative	Legislative:				
	Staff Time	23,028	51,089	49,310	(1,779)
	Federal/State Lobbyist	208,000	228,000	264,000	36,000
	Resource Materials/Subscriptions	74	500	-	(500)
	Networking Meeting/Special Events	715	-	-	-
	Other Meeting Expense	63,364	51,000	75,000	24,000
	Travel	11,717	10,200	12,200	2,000
Mileage	4	200	100	(100)	
Task sub-total	\$ 306,902	\$ 340,989	\$ 400,610	\$ 59,621	
Task .03 RHNA	RHNA:				
	Staff Time	-	-	168,303	168,303
	Legal Services	-	20,000	60,000	40,000
Travel	-	-	1,500	1,500	
Task sub-total	\$ -	\$ 20,000	\$ 229,803	\$ 209,803	
Task .04 Other Non-Labor	Other Non-Labor:				
	SCAG Consultant	10,000	-	25,000	25,000
	Legal Services	86,086	290,000	150,000	(140,000)
	Subscriptions GASB 96	(7,049)	-	-	-
	Bank Fees	76,806	75,000	75,000	-
	Office Supplies	2,995	-	-	-
	Professional Memberships	1,450	900	900	-
	Other Meeting Expense	28,067	50,000	50,000	-
	Miscellaneous Other	120	20,000	20,000	-
	Travel	678	4,000	2,500	(1,500)
	Mileage	-	500	500	-
Employee Recognition	581	-	-	-	
Task sub-total	\$ 199,733	\$ 440,400	\$ 323,900	\$ (116,500)	

GENERAL FUND BUDGET

General Fund Line Item Budget (continued)

		FY25 Actual	FY26 Budget Amendment 02	FY27 Proposed Budget	Incr (Decr)	
Task .06 General Assembly	General Assembly:				-	
	Staff Time	9,876	13,718	14,087	369	
	SCAG Consultant	42,991	44,596	43,200	(1,396)	
	General Assembly	522,688	504,510	418,070	(86,440)	
	Miscellaneous Other	9,580	4,700	4,700	-	
	Travel	73	-	-	-	
	Mileage	262	1,000	-	(1,000)	
Task sub-total		\$ 585,470	\$ 568,524	\$ 480,057	\$ (88,467)	
Task .10 Capital Outlay >\$5K	Capital Outlay >\$5K				-	
	Capital Outlay	2,023	160,000	-	(160,000)	
Task sub-total		\$ 2,023	\$ 160,000	\$ -	\$ (160,000)	
Task .11 Public Records Administration	Public Records Administration:				-	
	Staff Time		7,659	7,903	244	
Task sub-total		\$ -	\$ 7,659	\$ 7,903	\$ 244	
Task .14 International Collaboration	International Collaboration:				-	
	Staff Time	1,178	8,873	5,156	(3,717)	
	Travel - International	38,746	-	-	-	
	Travel	283	-	-	-	
	Mileage	18	-	-	-	
Task sub-total		\$ 40,224	\$ 8,873	\$ 5,156	\$ (3,717)	
Task .23 Other Labor	Other Labor:				-	
	Staff Time	1,084	-	-	-	
	Travel	343	-	-	-	
Task sub-total		\$ 1,426	\$ -	\$ -	\$ -	
Task .26 Employee Engagement Program	Employee Engagement Program				-	
	Resource Materials/Subscriptions	480	-	-	-	
	Engagement Committee	15,401	20,000	20,000	-	
	Employee Recognition	8,767	15,000	15,000	-	
	Other Meeting Expense		50,000	50,000	-	
	Department Allowance	11,041	15,000	15,000	-	
Task sub-total		\$ 35,690	\$ 100,000	\$ 100,000	\$ -	
Task .28 REAP 2.0 Grant Program	REAP 2.0 Grant Program				-	
	SCAG Consultant	1,407	-	-	-	
Task sub-total		1,407	-	-	-	
Task .29 Special Events	Special Events				-	
	SCAG Consultant		18,604	20,000	1,396	
	Office Supplies	1,863	-	-	-	
	Scholarships	40,000	44,000	44,000	-	
	Demographic Workshop	8,975	9,800	8,000	(1,800)	
	Economic Summit	7,160	58,750	20,000	(38,750)	
	SCAG Memberships	74,254	76,700	76,700	-	
	RC Sponsorships	90,150	165,000	165,000	-	
	Task sub-total		\$ 222,401	\$ 372,854	\$ 333,700	\$ (39,154)
	Total for all tasks		\$ 1,836,904	\$ 2,618,622	\$ 2,498,812	\$ (119,810)
Allocated Fringe Benefits		22,872	59,675	183,675	124,000	
Allocated Indirect Costs		86,226	193,981	665,127	471,146	
Total		\$ 1,946,002	\$ 2,872,278	\$ 3,347,614	\$ 475,336	

*Totals may not add due to rounding

FRINGE BENEFITS BUDGET

FRINGE BENEFITS BUDGET (FB)

Program Overview

Fringe benefits (FB) are employee-associated costs such as leave expenses (vacation, holidays, personal floating holidays, sick leave, etc.), health plan expenses, retirement plan expenses, workers' compensation insurance, unemployment insurance, bus/rail/carpool expenses, tuition reimbursement expenses, technology allowance, and deferred compensation expenses. These costs are expressed as a rate for full-time regular staff. The rate is the pooled costs of the fringe benefits divided by the total salaries for full-time regular staff.

To participate in SCAG's fringe benefits program, staff must hold benefits-eligible positions as regular, at-will or limited-term positions. Some of these programs provide staff and their families with financial protection if they become ill or disabled. These programs also allow staff and their family to recreate and spend time together. Others are designed to aid them in preparing for retirement or in meeting educational costs they incur for themselves.

The employee-associated costs are related to SCAG's full-time staff to generate a fringe benefits burden rate. The fringe benefits burden is applied to all staff charges in OWP, FTA Grant Budget, TDA Budget, General Fund, and Indirect projects.

A rate is applied to all OWP, FTA Grant Budget, TDA Budget, General Fund and Indirect cost salaries, e.g., for every \$1,000 of salaries, the FB budget is \$750.421 (75.0421%).

Part-time staff, interns, and temporary employees may be eligible for SCAG's limited fringe benefits. Part-time staff, interns, and temporary employee benefits are calculated separately. The proposed fringe benefits rate for interns for FY 2026-27 is 19.4056%.

FRINGE BENEFITS BUDGET

Line Item Budget

The following table shows the Fringe Benefits line item budget.

GL Account	Line Item	FY26 Budget Amendment 2	FY27 Proposed	Incr (Decr)
60002	Sick leave	688,891	859,643	170,752
60004	PFH	750,010	744,164	(5,846)
60003	Holiday	1,347,806	1,497,517	149,711
60001	Vacation	1,897,417	1,985,087	87,670
60032	Sick - Interns	10,333	10,333	-
600XX	Other Leave (Jury Duty, Funeral, Family, etc.)	-	-	-
60041	Vacation Cash Out	88,000	120,000	32,000
6011X	PERS	9,082,379	9,176,403	94,024
60120	PARS	84,568	86,259	1,691
60200	Health insurance - actives	3,354,400	3,305,800	(48,600)
60201	Health insurance - retirees PAYGO	741,736	788,313	46,577
60202	Health insurance - retirees GASB 45	-	-	-
60210	Dental insurance	319,562	317,706	(1,856)
60220	Vision insurance	87,751	88,061	310
60225	Life insurance	178,545	211,509	32,964
60240	Medicare tax employers - regular staff	485,141	491,686	6,545
60230	Medical/Dental Rebate	-	-	-
60250	Medicare tax employers - interns	4,495	4,495	-
60255	Social security tax employers - interns	19,220	19,220	-
60300	Tuition reimbursement	43,776	43,776	-
60310	Bus passes - regular staff	82,500	82,500	-
60315	Bus passes - interns	1,000	1,000	-
60360	De Minimis Employee Exp	15,000	15,000	-
60365	De Minimis Employee Exp Interns	4,232	3,879	(353)
60366	Technology Allowance	398,160	403,200	5,040
60367	Technology Allowance Intern	23,696	33,943	10,247
60400	Workers compensation	173,500	224,000	50,500
60405	Unemployment compensation Insurance	35,000	35,000	-
60410	Miscellaneous employee benefits	12,636	12,636	-
60415	SCAG 457 match	446,750	453,250	6,500
60450	Benefits administrative fees	99,848	103,221	3,373
60500	Automobile allowance	20,700	20,700	-
		20,497,052	21,138,301	641,249

*Totals may not add due to rounding

INDIRECT COST BUDGET

INDIRECT COST BUDGET (IC)

Program Overview

The Indirect Cost Budget is established to provide funding for staff salaries, fringe benefits and other non-labor costs that are not attributable to an individual direct program project, except on a pro-rata basis. The Indirect Cost Rate Proposal (ICRP) is prepared in accordance with the guidelines of SCAG’s federal cognizant agency, FTA, and requires their approval as well as Caltrans approval.

An IC rate, approved by FTA and Caltrans, is applied to all productive direct staff salaries and fringe costs. For example, for every \$1,000 of direct salaries and fringe, the IC budget is \$1,552.476 (155.2476%). A review of the comprehensive line item budget chart beginning on page 12 shows the impact of this concept. Notice that the budgets for the OWP, FTA Grant Budget, TDA Budget and General Fund include allocated funds for the indirect costs which represent each budget component’s share of funding the Indirect Cost program.

INDIRECT COST BUDGET

Line Item Budget

The following table shows the Indirect Cost line item budget.

GL Account	Cost Category	FY26 Budget Amendment 2	FY27 Proposed	Incr (Decr)
500XX	Staff	14,724,073	14,991,901	267,828
54XXX	SCAG consultant	2,263,762	4,386,428	2,122,666
54340	Legal	225,000	120,000	(105,000)
55201	Network and Communications	213,950	213,950	-
55210	Software support	621,852	473,714	(148,138)
55220	Hardware support	203,826	38,826	(165,000)
55225	Hardware	140,000	85,000	(55,000)
55240	Repair- maintenance	35,000	35,500	500
55250	Cloud Services	1,661,498	1,586,250	(75,248)
55251	Cloud Support	103,508	103,508	-
55271	Owned Software	313,064	54,000	(259,064)
55275	Co-location Services	178,017	208,017	30,000
55400	Office rent / Operating expense	2,693,252	2,885,387	192,135
55410	Office rent satellite	164,800	164,800	-
55415	Off-site Storage	5,000	5,000	-
55420	Equipment leases	60,000	76,000	16,000
55430	Equip repairs and maintenance	1,000	-	(1,000)
55435	Security Services	100,000	100,000	-
55440	Insurance	481,743	481,743	-
55441	Payroll / bank fees	36,000	36,000	-
55445	Taxes	1,000	1,000	-
55460	AV, IT or Facilities Materials & equipment <\$5K	54,000	19,000	(35,000)
55510	Office supplies	51,000	50,000	(1,000)
55520	Graphic Supplies	3,000	3,000	-
55530	Telephone	-	531	531
55540	Postage	5,000	5,000	-
55550	Delivery services	10,000	10,000	-
55600	SCAG memberships	187,100	186,900	(200)
55610	Professional memberships	17,200	20,950	3,750
55611	Professional dues	3,720	3,639	(81)
5562X	Resource materials, GASB 96 & Non-GASB 96 Subscriptions	2,086,183	1,446,109	(640,074)
55631	ADA & Safety Compliance	5,000	5,000	-
557XX	Depreciation - furniture & fixture & comp	450,000	400,000	(50,000)
55710	Amortization - software	50,000	50,000	-
55720	Amortization - lease	135,000	130,000	(5,000)
55800	Recruitment adverting	65,000	65,000	-
55801	Recruitment - other	45,000	45,000	-
55820	In House Training	40,000	40,000	-
55830	Networking Meetings/Special Events	15,200	11,700	(3,500)
55840	Training Registration	117,000	117,000	-
55920	Other meeting expense	2,300	2,300	-
5593X	Miscellaneous	89,546	89,546	-
55950	Temporary help	160,000	160,000	-
56100	Printing	10,000	10,000	-
58101	Travel - local	182,928	180,328	(2,600)
58110	Mileage	21,050	9,550	(11,500)
Sub-total		28,031,572	29,107,577	1,076,005
51000	Fringe benefits - regular staff	10,721,736	11,167,695	445,959
51003	Fringe benefits - interns	14,824	21,346	6,522
Total		\$ 38,768,132	\$ 40,296,618	\$ 1,528,486

*Totals may not add due to rounding; 5XXXX line includes Consultant and Other Consultant

INDIRECT COST BUDGET

Indirect Cost Work Areas

The Indirect Cost budget is spread across several functional work areas within the agency. The following chart describes each work area.

Work Area/Division	Activities
Finance	Finance is responsible for all financial activities of the agency, including accounting, budget & grants, investment policy, contracts, procurement, internal audits, and directing outside audits.
Human Resources	Human Resources (HR) is responsible for staff recruitment, employee relations, training, employee benefits, maintaining personnel records, and administration of personnel rules and systems.
Information Technology	Information Technology (IT) supports IT operations, computers for office staff, modeling and GIS capabilities, phone systems, video conferencing, and networks, as well as Facilities/property management for all of SCAG offices.
Planning	Planning Administration supports activities that are not directly related to specific projects, such as the overall administration of the Planning Division, and efforts involved in the Policy Committee meetings.
Executive office	The Agency-wide Management section is responsible for the management of staff, the budget, and the day-to-day operations of the departments. The Executive Director is the official representative of the agency and its policies.
Legal Services	Legal Services is responsible for all internal and external legal affairs of SCAG.
Legislation (Government and Public Affairs)	This unit is responsible for interfacing legislative processes at the federal and state levels.
Regional Services & Media and Public Affairs (Government and Public Affairs)	The primary responsibility of this unit is to maintain and expand governmental, community and private sector participation in the regional planning work of SCAG. This is done by working with cities and counties, local government officials, community, and business interest groups.

Comprehensive Budget

Fiscal Year 2026-27

Section III

Appendices

MEMBERSHIP ASSESSMENT SCHEDULE

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS Proposed Membership Assessment Schedule Fiscal Year 2026-27 As of February 1, 2026

	UNINC POP COUNTIES/TOTAL POP CITIES	ASSESSMENTS 2026-27
<u>COUNTIES (6)</u>		
IMPERIAL	34,771	8,323
LOS ANGELES	1,004,490	174,327
ORANGE	133,033	43,452
RIVERSIDE	417,901	82,965
SAN BERNARDINO	297,505	66,265
VENTURA	93,233	22,932
SUB-TOTAL	1,980,933	398,264

<u>CITIES (191)</u>		
ADELANTO	37,150	5,653
AGOURA HILLS	19,904	3,011
ALHAMBRA	82,374	11,926
ALISO VIEJO	50,213	7,465
ANAHEIM	341,773	48,155
APPLE VALLEY	75,262	10,939
ARCADIA	56,116	8,284
ARTESIA	16,359	2,519
AVALON	3,383	569
AZUSA	48,988	7,295
BALDWIN PARK	70,848	10,327
BANNING	31,949	4,931
BARSTOW	24,811	3,691
BEAUMONT	59,708	8,782
BELL	33,315	5,121
BELLFLOWER	76,656	11,133
BELL GARDENS	38,471	5,836
BEVERLY HILLS	31,945	4,931
BIG BEAR LAKE	4,953	787
BLYTHE	15,400	2,386
BRADBURY	902	225
BRAWLEY	28,952	4,516
BREA	47,900	7,144
BUENA PARK	82,667	11,966
BURBANK	106,146	15,473
CALABASAS	22,797	3,412

MEMBERSHIP ASSESSMENT SCHEDULE

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS Proposed Membership Assessment Schedule Fiscal Year 2026-27 As of February 1, 2026

	UNINC POP COUNTIES/TOTAL	ASSESSMENTS
	POP CITIES	2026-27
CALEXICO	40,073	6,058
CALIMESA	10,994	1,775
CALIPATRIA	6,061	941
CAMARILLO	68,927	10,060
CANYON LAKE	11,004	1,776
CARSON	91,812	13,235
CATHEDRAL CITY	51,651	7,664
CERRITOS	47,871	7,140
CHINO	95,206	13,706
CHINO HILLS	77,314	11,224
CLAREMONT	37,299	5,674
COACHELLA	44,384	6,656
COLTON	53,278	7,890
COMMERCE	12,146	1,935
COMPTON	93,692	13,496
CORONA	159,157	22,826
COSTA MESA	110,321	16,052
COVINA	51,090	7,586
CUDAHY	22,132	3,320
CULVER CITY	40,403	6,104
CYPRESS	49,499	7,366
DANA POINT	32,730	5,040
DESERT HOT SPRINGS	33,262	5,114
DIAMOND BAR	53,539	7,926
DOWNEY	111,871	16,267
DUARTE	23,746	3,544
EASTVALE	69,799	10,181
EL CENTRO	46,007	6,881
EL MONTE	107,986	15,728
EL SEGUNDO	16,983	2,606
FILLMORE	17,035	2,613
FONTANA	219,172	31,150
FOUNTAIN VALLEY	56,560	8,345
FULLERTON	141,469	20,372
GARDEN GROVE	171,492	24,537
GARDENA	60,263	8,859
GLENDALE	192,212	27,411
GLENDORA	51,254	7,609
GRAND TERRACE	12,803	2,026
HAWAIIAN GARDENS	13,561	2,131

MEMBERSHIP ASSESSMENT SCHEDULE

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS Proposed Membership Assessment Schedule Fiscal Year 2026-27 As of February 1, 2026

	UNINC POP COUNTIES/TOTAL	ASSESSMENTS
	POP CITIES	2026-27
HAWTHORNE	85,653	12,380
HEMET	91,934	13,252
HERMOSA BEACH	19,014	2,887
HESPERIA	101,792	14,869
HIDDEN HILLS	1,746	342
HIGHLAND	57,088	8,418
HOLTVILLE	5,685	889
HUNTINGTON BEACH	193,134	27,539
HUNTINGTON PARK	53,051	7,858
IMPERIAL	22,866	3,422
INDIAN WELLS	4,862	774
INDIO	92,539	13,336
INDUSTRY	431	160
INGLEWOOD	106,305	15,495
IRVINE	318,629	44,945
IRWINDALE	1,509	309
JURUPA VALLEY	105,928	15,443
LA CANADA FLINTRIDGE	20,160	3,046
LA HABRA	61,202	8,989
LA HABRA HEIGHTS	5,503	863
LA MIRADA	48,233	7,190
LA PALMA	15,110	2,346
LA PUENTE	37,546	5,708
LA QUINTA	38,796	5,881
LA VERNE	32,300	4,980
LAGUNA BEACH	22,763	3,407
LAGUNA HILLS	30,309	4,704
LAGUNA NIGUEL	65,257	9,551
LAGUNA WOODS	17,183	2,633
LAKE ELSINORE	73,783	10,734
LAKE FOREST	87,639	12,656
LAKESWOOD	80,596	11,679
LANCASTER	177,768	25,407
LAWNSDALE	30,860	4,780
LOMA LINDA	25,322	4,012
LOMITA	20,407	3,081
LONG BEACH	462,561	64,909
LOS ALAMITOS	12,006	1,915
LOS ANGELES	3,835,263	533,219
LYNWOOD	66,660	9,746
MALIBU	10,604	1,721

MEMBERSHIP ASSESSMENT SCHEDULE

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS Proposed Membership Assessment Schedule Fiscal Year 2026-27 As of February 1, 2026

	UNINC POP COUNTIES/TOTAL	ASSESSMENTS
	POP CITIES	2026-27
MANHATTAN BEACH	34,051	5,223
MAYWOOD	24,496	3,648
MENIFEE	115,316	16,745
MISSION VIEJO	91,740	13,225
MONROVIA	38,920	5,898
MONTCLAIR	37,526	5,705
MONTEBELLO	62,732	9,201
MONTEREY PARK	59,269	8,721
MOORPARK	34,754	5,321
MORENO VALLEY	210,823	29,992
MURRIETA	111,789	16,256
NEEDLES	4,791	765
NEWPORT BEACH	82,654	11,965
NORCO	25,221	3,998
NORWALK	101,075	14,770
OJAI	7,559	1,148
ONTARIO	184,404	26,328
ORANGE	139,724	20,130
OXNARD	198,733	28,315
PALM DESERT	51,980	7,710
PALM SPRINGS	44,476	6,669
PALMDALE	167,097	23,927
PALOS VERDES ESTATES	12,999	2,053
PARAMOUNT	52,371	7,764
PASADENA	140,631	20,256
PERRIS	81,240	11,768
PICO RIVERA	60,858	8,941
PLACENTIA	53,982	7,988
POMONA	153,042	21,978
PORT HUENEME	20,838	3,140
RANCHO CUCAMONGA	175,992	25,161
RANCHO MIRAGE	17,120	2,625
RANCHO PALOS VERDES	40,727	6,149
RANCHO SANTA MARGARITA	46,341	6,928
REDLANDS	73,488	10,693
REDONDO BEACH	68,091	9,945
RIALTO	105,565	15,392
RIVERSIDE	320,337	45,182
ROLLING HILLS	1,677	333
ROLLING HILLS ESTATES	8,545	1,285

MEMBERSHIP ASSESSMENT SCHEDULE

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS Proposed Membership Assessment Schedule Fiscal Year 2026-27 As of February 1, 2026

	UNINC POP	
	COUNTIES/TOTAL	ASSESSMENTS
	POP CITIES	2026-27
ROSEMEAD	50,501	7,505
SAN BERNARDINO	222,727	31,643
SAN BUENAVENTURA	108,985	15,867
SAN CLEMENTE	62,865	9,220
SAN DIMAS	34,209	5,245
SAN FERNANDO	23,692	3,536
SAN GABRIEL	38,953	5,903
SAN JACINTO	54,990	8,127
SAN JUAN CAPISTRANO	35,329	5,400
SAN MARINO	12,330	1,960
SANTA ANA	315,325	44,487
SANTA CLARITA	232,377	32,982
SANTA FE SPRINGS	18,680	2,841
SANTA MONICA	93,212	13,429
SANTA PAULA	31,658	4,891
SEAL BEACH	24,400	3,634
SIERRA MADRE	10,870	1,758
SIGNAL HILL	11,421	1,834
SIMI VALLEY	124,815	18,062
SOUTH EL MONTE	19,535	2,960
SOUTH GATE	92,955	13,393
SOUTH PASADENA	26,287	4,146
STANTON	40,552	6,125
TEMECULA	112,220	16,315
TEMPLE CITY	36,322	5,538
THOUSAND OAKS	122,468	17,737
TORRANCE	143,261	20,621
TUSTIN	79,326	11,503
TWENTYNINE PALMS	24,257	3,615
UPLAND	79,140	11,477
VERNON	207	129
VICTORVILLE	141,013	20,309
VILLA PARK	5,738	896
WALNUT	28,214	4,413
WEST COVINA	109,428	15,928
WEST HOLLYWOOD	35,284	5,394
WESTLAKE VILLAGE	7,918	1,198
WESTMINSTER	90,295	13,024
WESTMORLAND	2,084	389
WILDOMAR	37,077	5,643
WHITTIER	87,850	12,685

MEMBERSHIP ASSESSMENT SCHEDULE

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS Proposed Membership Assessment Schedule Fiscal Year 2026-27 As of February 1, 2026

	UNINC POP COUNTIES/TOTAL	ASSESSMENTS
	POP CITIES	2026-27
YORBA LINDA	66,267	9,692
YUCCA VALLEY	22,027	3,305
YUCAIPA	54,838	8,106
SUB-TOTAL	16,789,873	2,418,882
<u>TRIBAL GOVERNMENTS (16)</u>		
AGUA CALIENTE BAND OF CAHUILLA INDIANS	27,090	4,258
AUGUSTINE BAND OF CAHUILLA INDIANS	0	150
CABAZON BAND OF MISSION INDIANS	192	127
CAHUILLA BAND OF MISSION INDIANS	229	132
CHEMEHUEVI INDIAN TRIBE	464	164
COLORADO RIVER RESERVATION	1,213	268
FORT MOJAVE INDIAN TRIBE	253	135
FORT YUMA (QUECHAN TRIBE) RESERVATION	1,876	360
MORONGO-MISSION INDIANS	1,243	272
PECHANGA BAND OF LUISENO INDIANS	582	181
RAMONA BAND OF MISSION INDIANS	0	150
SAN MANUEL BAND OF MISSION INDIANS	137	119
SANTA ROSA BAND OF CAHUILLA INDIANS	131	118
SOBOBA BAND OF LUISENO INDIANS	567	179
TORRES MARTINEZ BAND OF CAHUILLA INDIANS	119	117
TWENTY-NINE PALMS BAND OF MISSION INDIANS	0	150
SUB-TOTAL	34,096	6,880

MEMBERSHIP ASSESSMENT SCHEDULE

SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS Proposed Membership Assessment Schedule Fiscal Year 2026-27 As of February 1, 2026

	UNINC POP COUNTIES/TOTAL POP CITIES	ASSESSMENTS 2026-27
<u>COMMISSIONS (7)</u>		
SBCTA	2,207,424	25,000
RCTC	2,495,640	25,000
VCTC	829,005	10,000
ICTC	186,499	3,500
Transportation Corridor Agency		10,000
OCTA	3,175,427	25,000
Air Districts		10,000
SUB-TOTAL	<u>8,893,995</u>	<u>108,500</u>
 TOTAL MEMBERSHIP AND ASSESSMENTS		<u><u>2,932,526</u></u>

SCAG SALARY SCHEDULE

	Classification	Ranges					
		Minimum	Minimum	Midpoint	Midpoint	Maximum	Maximum
			Hourly		Hourly		Hourly
1	Accountant	\$94,681.60	\$45.52	\$111,259.20	\$53.49	\$127,836.80	\$61.46
2	Administrative Assistant	\$66,580.80	\$32.01	\$78,228.80	\$37.61	\$89,876.80	\$43.21
3	Application Developer	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
4	Applications Administration Supervisor	\$147,035.20	\$70.69	\$172,764.80	\$83.06	\$198,494.40	\$95.43
5	Applications Administrator	\$103,396.80	\$49.71	\$121,492.80	\$58.41	\$139,588.80	\$67.11
6	Applications Analyst Supervisor	\$147,035.20	\$70.69	\$172,764.80	\$83.06	\$198,494.40	\$95.43
7	Assistant Modeler	\$79,393.60	\$38.17	\$93,288.00	\$44.85	\$107,182.40	\$51.53
8	Assistant Regional Planner	\$79,393.60	\$38.17	\$93,288.00	\$44.85	\$107,182.40	\$51.53
9	Associate Modeler	\$94,681.60	\$45.52	\$111,259.20	\$53.49	\$127,836.80	\$61.46
10	Associate Regional Planner	\$94,681.60	\$45.52	\$111,259.20	\$53.49	\$127,836.80	\$61.46
11	Audio/Video Supervisor	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
12	Audio/Video Technician	\$55,827.20	\$26.84	\$65,603.20	\$31.54	\$75,379.20	\$36.24
13	Benefits Administrator	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
14	Budget and Grants Analyst	\$94,681.60	\$45.52	\$111,259.20	\$53.49	\$127,836.80	\$61.46
15	Chief Counsel	\$244,129.60	\$117.37	\$297,835.20	\$143.19	\$351,540.80	\$169.01
16	Chief Financial Officer	\$244,129.60	\$117.37	\$297,835.20	\$143.19	\$351,540.80	\$169.01
17	Chief Government and Public Affairs Officer	\$212,284.80	\$102.06	\$258,980.80	\$124.51	\$305,676.80	\$146.96
18	Chief Human Resources Officer	\$212,284.80	\$102.06	\$258,980.80	\$124.51	\$305,676.80	\$146.96
19	Chief Information Officer	\$244,129.60	\$117.37	\$297,835.20	\$143.19	\$351,540.80	\$169.01
20	Chief Operating Officer	\$280,758.40	\$134.98	\$342,513.60	\$164.67	\$404,268.80	\$194.36
21	Chief Planning Officer	\$280,758.40	\$134.98	\$342,513.60	\$164.67	\$404,268.80	\$194.36
22	Chief Strategy Officer	\$244,129.60	\$117.37	\$297,835.20	\$143.19	\$351,540.80	\$169.01
23	Clerk of the Board	\$160,513.60	\$77.17	\$195,832.00	\$94.15	\$231,150.40	\$111.13
24	Communications Supervisor	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
25	Community Engagement Specialist	\$79,393.60	\$38.17	\$93,288.00	\$44.85	\$107,182.40	\$51.53
26	Contracts Administrator	\$94,681.60	\$45.52	\$111,259.20	\$53.49	\$127,836.80	\$61.46
27	Creative Designer	\$79,393.60	\$38.17	\$93,288.00	\$44.85	\$107,182.40	\$51.53
28	Database Administrator	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
29	Department Manager	\$160,513.60	\$77.17	\$195,832.00	\$94.15	\$231,150.40	\$111.13
30	Deputy Clerk of the Board	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
31	Deputy Director (Division)	\$184,600.00	\$88.75	\$225,201.60	\$108.27	\$265,803.20	\$127.79
32	Deputy Legal Counsel	\$134,638.40	\$64.73	\$158,204.80	\$76.06	\$181,771.20	\$87.39
33	Executive Assistant	\$94,681.60	\$45.52	\$111,259.20	\$53.49	\$127,836.80	\$61.46
34	Executive Director	flat	---	flat	---	\$413,133.00	---
35	Facilities Supervisor	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
36	Finance Associate	\$66,580.80	\$32.01	\$78,228.80	\$37.61	\$89,876.80	\$43.21
37	GIS Application Developer	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
38	GIS Applications Supervisor	\$147,035.20	\$70.69	\$172,764.80	\$83.06	\$198,494.40	\$95.43
39	GIS Database Administrator	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
40	Government Affairs Officer	\$86,715.20	\$41.69	\$101,878.40	\$48.98	\$117,041.60	\$56.27
41	Human Resources Analyst I	\$79,393.60	\$38.17	\$93,288.00	\$44.85	\$107,182.40	\$51.53
42	Human Resources Analyst II	\$94,681.60	\$45.52	\$111,259.20	\$53.49	\$127,836.80	\$61.46
43	Internal Auditor	\$160,513.60	\$77.17	\$195,832.00	\$94.15	\$231,150.40	\$111.13
44	IT PMO Supervisor	\$147,035.20	\$70.69	\$172,764.80	\$83.06	\$198,494.40	\$95.43
45	IT Project Manager	\$103,396.80	\$49.71	\$121,492.80	\$58.41	\$139,588.80	\$67.11
46	IT Projects Assistant	\$79,393.60	\$38.17	\$93,288.00	\$44.85	\$107,182.40	\$51.53
47	Junior Planner	\$66,580.80	\$32.01	\$78,228.80	\$37.61	\$89,876.80	\$43.21
48	Lead IT Help Desk	\$103,396.80	\$49.71	\$121,492.80	\$58.41	\$139,588.80	\$67.11
49	Lead Projects Manager	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
50	Lead Systems Analyst	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
51	Legislative Affairs Analyst	\$86,715.20	\$41.69	\$101,878.40	\$48.98	\$117,041.60	\$56.27
52	Legislative Affairs Supervisor	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02

SCAG SALARY SCHEDULE

	Classification	Ranges					
		Minimum	Minimum	Midpoint	Midpoint	Maximum	Maximum
			Hourly		Hourly		Hourly
53	Management Analyst	\$103,396.80	\$49.71	\$121,492.80	\$58.41	\$139,588.80	\$67.11
54	Modeling Supervisor	\$147,035.20	\$70.69	\$172,764.80	\$83.06	\$198,494.40	\$95.43
55	Office Assistant	\$55,827.20	\$26.84	\$65,603.20	\$31.54	\$75,379.20	\$36.24
56	Office Services Specialist	\$55,827.20	\$26.84	\$65,603.20	\$31.54	\$75,379.20	\$36.24
57	Payroll Administrator	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
58	Planning Administration Officer	\$160,513.60	\$77.17	\$195,832.00	\$94.15	\$231,150.40	\$111.13
59	Planning Supervisor	\$134,638.40	\$64.73	\$158,204.80	\$76.06	\$181,771.20	\$87.39
60	Principal Accountant	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
61	Principal Budget and Grants Analyst	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
62	Principal Contracts Administrator	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
63	Principal Human Resources Analyst	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
64	Principal Management Analyst	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
65	Principal Modeler	\$134,638.40	\$64.73	\$158,204.80	\$76.06	\$181,771.20	\$87.39
66	Principal Planner	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
67	Public Affairs Specialist	\$79,393.60	\$38.17	\$93,288.00	\$44.85	\$107,182.40	\$51.53
68	Senior Accountant	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
69	Senior Administrative Assistant	\$72,696.00	\$34.95	\$85,425.60	\$41.07	\$98,155.20	\$47.19
70	Senior Application Developer	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
71	Senior Applications Administrator	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
72	Senior Audio/Visual Technician	\$66,580.80	\$32.01	\$78,228.80	\$37.61	\$89,876.80	\$43.21
73	Senior Budget & Grants Analyst	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
74	Senior Contracts Administrator	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
75	Senior Creative Designer	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
76	Senior Database Administrator	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
77	Senior Deputy Legal Counsel	\$184,600.00	\$88.75	\$225,201.60	\$108.27	\$265,803.20	\$127.79
78	Senior Economist	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
79	Senior GIS Application Developer	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
80	Senior GIS Database Administrator	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
81	Senior Government Affairs Officer	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
82	Senior Human Resources Analyst	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
83	Senior IT Quality Assurance Analyst	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
84	Senior Legislative Affairs Analyst	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
85	Senior Management Analyst	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
86	Senior Modeler	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
87	Senior Network Engineer	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
88	Senior Office Services Specialist	\$66,580.80	\$32.01	\$78,228.80	\$37.61	\$89,876.80	\$43.21
89	Senior Public Affairs Specialist	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
90	Senior Regional Planner	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
91	Senior Systems Engineer	\$123,302.40	\$59.28	\$144,872.00	\$69.65	\$166,441.60	\$80.02
92	Solutions Architect	\$147,035.20	\$70.69	\$172,764.80	\$83.06	\$198,494.40	\$95.43
93	Special Events Producer	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28
94	Web/Content Administrator	\$112,902.40	\$54.28	\$132,662.40	\$63.78	\$152,422.40	\$73.28



MAIN OFFICE

LOS ANGELES COUNTY

900 Wilshire Blvd., Ste. 1700
Los Angeles, CA 90017
Tel: (213) 236-1800
www.scag.ca.gov

REGIONAL OFFICES

IMPERIAL COUNTY

1503 N. Imperial Ave., Ste. 104
El Centro, CA 92243
Tel: (213) 236-1967

INLAND EMPIRE

3403 10th St., Ste. 805
Riverside, CA 92501
Tel: (951) 784-1513

ORANGE COUNTY

OCTA Building
600 S. Main St., Ste. 1108
Orange, CA 92868
Tel: (213) 630-1599

VENTURA COUNTY

4001 Mission Oaks Blvd., Ste. L
Camarillo, CA 93012
Tel: (213) 236-1960

DRAFT FY 2026-27 OVERALL WORK PROGRAM AND PUBLIC COMMENT FORM

Link: <https://scag.ca.gov/news/draft-fiscal-year-2026-27-overall-work-program>

Please note, the above link will be active after the Regional Council meeting on March 5, 2026.



Southern California Association of Governments
March 4, 2026

**MINUTES OF THE MEETING
EXECUTIVE/ADMINISTRATION COMMITTEE (EAC)
WEDNESDAY, FEBRUARY 4, 2026**

THE FOLLOWING MINUTES IS A SUMMARY OF ACTIONS TAKEN BY THE EXECUTIVE/ADMINISTRATION COMMITTEE (EAC). AN AUDIO RECORDING OF THE ACTUAL MEETING IS AVAILABLE AT: <http://scag.iqm2.com/Citizens/>.

The Executive/Administration Committee (EAC) of the Southern California Association of Governments (SCAG) held its regular meeting both in person and virtually (telephonically and electronically). A quorum was present.

Members Present

Hon. Cindy Allen, 1st Vice President	<i>Long Beach</i>	District 30
Hon. Ray Marquez, 1st Vice President	<i>Chino Hills</i>	District 10
Hon. Jenny Crosswhite, 2nd Vice President	<i>Santa Paula</i>	District 47
Sup. Curt Hagman, Imm. Past President		San Bernardino County
Hon. David J. Shapiro, Chair CEHD	<i>Calabasas</i>	District 44
Hon. Rocky Rhodes, Vice Chair CEHD	<i>Simi Valley</i>	District 46
Hon. Rick Denison, Chair EED	<i>Yucca Valley</i>	District 11
Hon. Daniel Ramos, Vice Chair EEC	<i>Adelanto</i>	District 65
Hon. Mike Judge, Chair, TC	<i>VCTC</i>	Ventura County
Hon. Thomas Wong, Vice Chair, TC	<i>Monterey Park</i>	District 34
Hon. Margaret Finlay, Vice Chair LCMC	<i>Duarte</i>	District 35
Hon. Wendy Bucknum, President’s Appt.	<i>Mission Viejo</i>	District 13
Hon. Mike Goodsell, President’s Appt.	<i>ICTC</i>	Holtville
Hon. Jan Harnik, President’s Appt.	<i>RCTC</i>	Riverside
Hon. Andrew Masiel, Sr.	<i>Pechanga Dev. Corp.</i>	TGRP Representative
Hon. Lucy Dunn		Business Representative

Members Not Present

Hon. Patricia Lock Dawson, Chair, LCMC	<i>Riverside</i>	District 68
Hon. Karen Bass, President’s Appt.	<i>Los Angeles</i>	Member-At-Large

Staff Present

- Kome Ajise, Executive Director
- Darin Chidsey, Chief Operating Officer
- Cindy Giraldo, Chief Financial Officer
- Sarah Jepson, Chief Planning Officer
- Javiera Cartagena, Chief Government and Public Affairs Officer

Carmen Flores, Chief Human Resources Officer
Ruben Duran, Board Counsel
Jeffery Elder, Chief Counsel/Director of Legal Services
Maggie Aguilar, Clerk of the Board
Jonna Hart, Acting Deputy Clerk

CALL TO ORDER AND PLEDGE OF ALLEGIANCE

President Cindy Allen called the meeting to order at 3:02 p.m. and asked Regional Council Member Jan Harnik, RCTC, to lead the Pledge of Allegiance.

PUBLIC COMMENT PERIOD

President Allen opened the Public Comment Period.

Board Counsel Ruben Duran acknowledged there were no written public comments received.

Seeing no public comment speakers, President Allen closed the Public Comment Period.

REVIEW AND PRIORITIZE AGENDA ITEMS

There was no prioritization of agenda items.

ACTION ITEM

1. 2026 Public Participation Plan Update

There were no public comments on Item 1.

Ana Vallianatos, Department Manager, noted before the presentation that there were errors in the page numbers in the comment matrix attached to the staff report. She indicated that this was due to pagination differences in their working document versus the final output. She informed the Committee that the attachment would be updated on the website. She explained that the Public Participation Plan (PPP) was a compliance document that the federal government required all agencies, receiving federal funding, to have outlining how they would meet federal public participation requirements. She further noted that SCAG was also subject to state requirements for public participation, and that his document outlined how they would meet those requirements. She indicated that PPP's provide guidance for staff who ultimately conduct engagement activities as part of their day-to-day work. She shared that at SCAG they had traditionally updated the PPP in coordination with the Connect SoCal update cycle. She explained that the plan had been simplified and restructured to align with SCAG's 2024 strategic plan, focusing on three main audience categories: public entities, stakeholders, and the general public. It was noted that the proposed update had been through several review stages, including a 45-day public comment period that

received 42 comments. She indicated that a full list of the comments received, along with their responses, and where they were incorporated into the document, were included in the agenda packet.

Regional Council Member Margaret Finlay, Duarte, District 35, asked staff if they were surprised with the number of comments received. Staff explained that this was like the number of comments received during the last cycle.

Regional Council Member Wendy Bucknum, Mission Viejo, District 13, shared that the city of Mission Viejo made comments and stated that she really appreciated the way staff listened and incorporated the comments.

A MOTION was made (Shapiro) to recommend that the Regional Council adopt the 2026 update to SCAG's Public Participation Plan. Motion was SECONDED (Finlay) and passed by the following votes:

AYES: Allen, Bucknum, Crosswhite, Denison, Finlay, Goodsell, Hagman, Harnik, Judge, Marquez, Ramos, Rhodes, Shapiro, and Wong (14)

NOES: None (0)

ABSTAIN: None (0)

2. Revision to SCAG's Standard Contract Provisions: Removal of Required Penalty Clauses

There were no public comments on Item 2.

Jeffery Elder, Chief Counsel, explained that back in 2010, the Regional Council directed staff to impose penalty provisions on consultants for late invoices and late delivery of completed work. He stated that the intent at that time was to encourage timely invoicing and on-time project completion. He indicated that because of that direction, they added two penalty provisions to their standard contract template, which was a \$1,000 flat penalty for late invoices and the other was a 10% penalty of the total contract value for each 30-day period a deliverable was late. He shared that in the subsequent 16 years, California law had evolved in these issues, and currently this language was contrary to the law, which did not allow punitive damages. He indicated that while they can certainly have language requiring structured processes and penalties, a flat \$1,000 penalty on something like an invoice would likely be seen as punitive given that it probably doesn't correlate to the actual cost of administrative burden and things like that. He shared that in the past they had contractors who had asked to negotiate these terms but because it was direction from the Regional Council, they were unable to remove it. He also noted that they had never enforced these provisions. He explained that as part of a comprehensive refresh of their contract template, they were looking at ways to improve and streamline this process, and this was one of the things that they would like to change. He indicated they were asking for approval to remove and rescind the

2010 requirements. He further noted that this would not prevent them from having language in contracts enforcing or ensuring compliance.

A MOTION was made (Finlay) to recommend that the Regional Council (RC) authorize staff to remove required penalty clauses from SCAG's standard contract agreement, superseding the 2010 RC action requiring their inclusion. Motion was SECONDED (Marquez) and passed by the following votes:

AYES: Allen, Bucknum, Crosswhite, Denison, Finlay, Goodsell, Hagman, Harnik, Judge, Marquez, Masiel, Ramos, Rhodes, Shapiro, and Wong (15)

NOES: None (0)

ABSTAIN: None (0)

CONSENT CALENDAR

There were no public comments on the Consent Calendar.

Approval Items

3. Minutes of the Meeting – December 3, 2025
4. Contracts \$500,000 or Greater: 24-012-MRFP 17, City of Los Angeles, Scaling Housing Development on City-Owned Land Strategy
5. Contracts \$500,000 or Greater: 26-018-C01, 2028 Olympic and Paralympic Games Community Hubs Toolkit
6. Contracts \$500,000 or Greater: 26-029-C01, Federal Advocacy Services
7. Contracts \$500,000 or Greater: 26-041-C01, SCAG Transportation Safety Predictive Modeling & Analysis Platform
8. Approve SCAG Participation in the 2026 Milano-Cortina Olympic and Paralympic Games Observation Program and Study Tour
9. Contracting to Implement the Quick-Build Transportation Safety Demonstration Projects
10. SCAG Memberships and Sponsorships

Receive and File

11. Purchase Orders, Contracts and Contract Amendments below Regional Council Approval Threshold
12. CFO Monthly Report

A MOTION was made (Ramos) to approve Consent Calendar Items 3 and 10 and Receive and File Items 11 and 12. Motion was SECONDED (Rhodes) and passed by the following votes:

AYES: Allen, Bucknum, Crosswhite, Denison, Finlay, Goodsell, Hagman, Harnik, Judge, Marquez, Masiel, Ramos, Rhodes, Shapiro, and Wong (15)

NOES: None (0)

ABSTAIN: None (0)

INFORMATION ITEM

13. 2028 Games Program Progress Update and Next Steps

Sarah Jepson, Chief Planning Officer, presented an update on their overall progress in advancing the priorities that were approved by the EAC and the RC in the Program Development Framework for the 2028 Olympic and Paralympic Games, highlighting key activities and funding for mobility planning, transportation demand management, and community hubs. She reminded the EAC that the approved framework establishes four overall objectives that guide their work, including a focus on leveraging the game's planning and mobility investments to accelerate the implementation of the policy concepts and projects that are in the Connect SoCal plan. She reported that the Transportation Committee would receive an update on the progress of their passenger and freight transportation demand management and strategic plans. Additionally, she shared that in the spring they would provide recommendations to the board on a subset of the transportation demand management-related strategies, to prioritize for the greatest impact in the region. She noted that based on the board's direction they would then develop more detailed implementation plans for working with the public and private partners. She also shared that they would release a transportation demand management toolbox that would be applicable across the region, and that toolbox would be part of the final deliverables for the study that would be completed in the summer. She also noted that under the Consent Calendar they had approved a consultant contract in support of the development of the Community Hubs Activation program. She explained that the consultant would develop a toolkit for any jurisdiction interested in creating activation zones and celebration spaces and band zones during large-scale events. They were also going to help them design a process to select up to 12 sites where they will work directly with the cities on the activation. She also noted that on the agenda was an item authorizing them to move forward with an expedited process for implementing safety demonstration projects through their Quick-Build

program. She explained that these quick-build projects were competitively selected through the Sustainable Communities Program and were located across the region. She noted it was a total of 12 projects and that they were working directly with the City of Los Angeles to administer the grant that they received to enhance pedestrian connections to venues. She reported that that \$20 million was budgeted for the multi-year effort, with additional funding identified for future budget cycles.

The committee discussed lessons learned from the 1984 Games, the importance of transportation demand management, and the need for a cultural exchange program.

Ms. Jepson emphasized the focus on legacy projects, including transportation improvements and shifting mindsets towards alternative transit options.

Regional Council Member Patricia Lock Dawson thanked SCAG staff for the Inland Empire Regional Housing Summit that was held in her city. She indicated it was an information session for cities to come together and share best practices. She also shared that they had practitioners there who talked about what they were doing to help increase their housing supplies in their different cities

CFO REPORT

Cindy Giraldo, Chief Financial Officer, reported that this month's CFO report included highlights of some recently completed projects, as well as their financial charts that they provide on a quarterly basis. She indicated that they were in the final year of REAP 2 with the expenditure deadline approaching at the end of this calendar year. She noted that staff was working feverishly in support of their subrecipients to ensure the funds were expended appropriately, and that projects were delivered on time. She also noted that a lot of work was going in support of the upcoming 2028 games and that they were going to be presenting their draft fiscal year 27 budget next month. She reported there would be no budget rest because they would be back the following month in April with Budget Amendment 2 to their current fiscal year. She also reported that one of the major initiatives that they had internally was the revamp of the procurement manual which had been completed. She noted they were going to begin training staff on the updated manual. Lastly, she reported that the ERP project continued to make great progress and that the RFP was out. She stated that they were expecting to begin reviewing proposals in early March and noted that funding for the contracting and implementation of the new ERP was included in the fiscal year 27 budget.

PRESIDENT'S REPORT

President Allen reported on the 2026 Regional Conference and General Assembly which was scheduled for May 7-8 at the JW Marriott in Palm Desert. She shared that early bird registration would open on Monday, February 9 but that Regional Council and Policy Committee members would receive special registration instructions from the board clerk following Regional Council meeting. She encouraged members to register and reserve their room as soon as possible. She also recognized Host Committee Chair, Jenny Crosswhite, who was already hard at work and on track to

break records for sponsorships this year. She also reported that the annual 2026 SCAG Scholarship Program application period would open February 9. She noted that in partnership with the California Transportation Foundation, this program provided nine \$4,000 scholarships for high school or community college students from the SCAG region. She indicated that students of any field of study were invited to apply, and that applications were due Friday, March 20. She encouraged members to share this opportunity with youth in their communities. She noted that they could also contact Government Affairs Officer Rachel Wagner for more information and for a copy of the fact sheet. She also reported that the 2026 SCAG Student Showcase was open for submissions. She explained that the Student Showcase challenges students to create presentations that use data to tell compelling stories, create insights, and showcase plans and projects. She noted that submissions were due March 12 and that this was another great opportunity to share with students in their local communities. Lastly, she reminded the members that the next regular meeting of the EAC was scheduled for Wednesday, March 4, 2026, at 3 p.m.

EXECUTIVE DIRECTOR'S REPORT

Kome Ajise, Executive Director, thanked Mayor Lock Dawson for hosting SCAG, and housing staff for putting the program together. He reported on several key items, including the FHWA Programming Procedures which would be going before the Regional Council. He noted that programs like Carbon Reduction Program (CRP), Congestion Mitigation and Air Quality Improvement Program (CMAQ), and Surface Transportation Block Grant (STBG) provided billions in transportation funding to their region. He explained that the programming procedures were intended to prevent and minimize loss of federal funds to the SCAG region and allow flexibility in delivering transportation projects. He further noted that they also assist the region in managing obligation authority and meeting federal financial constraints. He also reported that Senate Bill (SB) 79 was signed last October and established new requirements for transit-oriented development by defining where certain land use streamlining and incentives may apply. He noted that the California Department of Housing and Community Development (HCD) was responsible for providing guidance on the work they would be doing as an MPO, which was developing a map that would identify "Stops, Zones, and Tiers Map" for its region. He indicated that SCAG was engaging with HCD to secure final guidance so that they could provide consistent regional data sets to help their local agencies, cities, counties, and transit agencies. Pending HCD guidance, he noted that they planned to share the map sometime in the springtime. He reported that they continue to work on SB375 modernization which has been very useful in driving regional planning and improving the regional planning process but it's also at a point where there's a need to revisit the intent and the operationalizing of the bill. He reported that they had been working with the MPO's to look for ways to improve this and expected to have the opportunity to create better processes. He stated that they were not trying to walk away from the requirements of SB 375, rather they were looking at ways to spend more time implementing the plan than going back and forth with the state on plan approval. He indicated this was intended to create stronger tools for regions to implement their SCS and support achievement of state and local policy goals. He also reported that that SCAG recently published a county-specific report for a deeper look at the economic conditions across all of the six counties in the SCAG region. He noted that these county-level reports expand on the findings included in the 2025 Southern California

Economic Update that was presented at Joint Policy Committee in December. He shared that the reports would be in their newsletter. He indicated the report could be found on the website and hoped that they found it useful. He also reported that Darin Chidsey, Kevin Gilhooley, and him joined David Salgado in Imperial County for the Imperial County Transportation Commission (ICTC) General Assembly. He noted that they joined Caltrans District 11 Director Ann Fox and ICTC Executive Director David Aguirre in giving remarks at the event. He shared that Mr. Chidsey, Mr. Gilhooley, and Mr. Salgado took a tour of the Downtown Calexico Intermodal Transportation Center. He noted that it was an important mobility hub that was going into place in Calexico. He indicated that they were glad to be a part of it and noted that about one million REAP funding went into this. He shared they broke ground in February of last year and was expected to be finished this Spring. Lastly, he reported they were proud to have launched the inaugural cohort of the Future Leaders Initiative program which had its first meeting on January 22. He noted this was a six-month civic leadership pilot program that was designed to help young adults across Southern California develop knowledge and skills related to how local and regional government collaborate. He noted that the program received 244 applications across all counties in the region, showing a very strong interest in this civic engagement. He indicated that they were only able to engage 24 of them, in this 4–6-month cycle and expected to have other cohorts to follow. He indicated that the first cohort would complete their program in June.

There were no public comments for the CFO report, President’s report, or the Executive Director’s report.

FUTURE AGENDA ITEMS

There were no future agenda items.

ANNOUNCEMENTS

Regional Council Member Mike Goodsell, ICTC, reported that the city of Holtville would be hosting their Carrot Festival and that the carnival was in town with a parade on Saturday. He invited members to visit.

ADJOURNMENT

There being no further business, President Allen adjourned the Meeting of the Executive/Administration Committee at 3:56 p.m.

[MINUTES ARE UNOFFICIAL UNTIL APPROVED BY THE EAC]

//

Executive / Administration Committee Attendance Report

2025-26																	Total Mtgs Attended To Date
MEMBERS	CITY	Representing	5-Jun	19-Jun	20-Jun	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	
Hon. Cindy Allen, President, Chair	Long Beach	District 30	1	1	1	1		1	0	1	1		1				8
Hon. Ray Marquez, 1st Vice Chair	Chino Hills	District 10	1	1	1	1		1	1	1	1		1				9
Hon. Jenny Crosswhite, 2nd Vice Chair	Santa Paula	District 47	1	1	1	1		1	1	1	1		1				9
Hon. Curt Hagman, Imm. Past President		San Bernardino County	1	0	0	1		1	1	1	1		1				7
Hon. David J. Shapiro, Chair, CEHD	Calabasas	District 44	1	1	1	1		1	1	1	1		1				9
Hon. Rocky Rhodes, Vice Chair, CEHD	Simi Valley	District 46	1	1	1	1		1	1	1	1		1				9
Hon. Rick Denison, Chair, EEC	Yucca Valley	District 11	1	1	0	0		0	1	1	0		1				5
Hon. Daniel Ramos, Vice Chair, EEC	Adelanto	District 65	1	1	1	1		1	1	1	1		1				9
Hon. Mike T. Judge, Chair, TC		VCTC	1	1	1	1		1	1	1	1		1				9
Hon. Thomas Wong, Vice Chair, TC	Monterey Park	District 34	1	1	1	1		1	1	1	1		1				9
Hon. Patricia Lock Dawson, Chair, LCMC	Riverside	District 68	1	0	0	1		1	1	0	1		0				5
Hon. Margaret Finlay, Vice Chair, LCMC	Duarte	District 35	0	1	1	1		1	1	1	1		1				8
Hon. Karen Bass, President's Appt.	Los Angeles	Member-At-Large	0	0	0	0		0	0	0	0		0				0
Hon. Wendy Bucknum, President's Appt.	Mission Viejo	District 13	1	1	0	1		1	1	0	1		1				7
Hon. Mike Goodsell, President's Appt.		ICTC	1	1	1	1		1	1	1	1		1				9
Hon. Jan Harnik, President's Appt.		RCTC	1	1	1	1		1	1	1	0		1				8
Hon. Andrew Masiel, Sr.	Pechanga Dev. Corporation	Tribal Government Regional Planning Board	1	0	0	0		0	1	1	0		1				4
Ms. Lucy Dunn, Ex-Officio Member	Lucy Dunn Strategic Issues Mar	Business Representative	1	1	1	0		0	1	0	1		1				6
			16	14	12	14	0	14	16	14	14	0	16	0	0	0	130



AGENDA ITEM 3

REPORT

Southern California Association of Governments
March 4, 2026

To: EAC - Executive Administration Committee
RC - Regional Council

**EXECUTIVE DIRECTOR'S
APPROVAL**

From: Darin Chidsey, Chief Operating Officer
213-236-1836, chidsey@scag.ca.gov

Subject: SCAG Participation in the 2026 CA Assembly Select Committee on
Asia/California Trade and Investment Trade Delegation to Japan

RECOMMENDED ACTION FOR EAC:

That the Executive Administration Committee recommend that the Regional Council approve: 1) travel and participation of two (2) Regional Council Board Members, in accordance with Article VIII, Section F of the Regional Council Policy Manual, in the California State Assembly Select Committee on Asia/California Trade and Investment delegation trip to Japan, March 28-April 3, 2026; and 2) the estimated expenditure of approximately \$25,000 to cover delegation fees and other travel-related costs which will be allocated from SCAG's FY25-26 General Fund Budget.

RECOMMENDED ACTION FOR RC:

Approve: 1) Travel and participation of two (2) Regional Council Board Members, in accordance with Article VIII, Section F of the Regional Council Policy Manual, in the California State Assembly Select Committee on Asia/California Trade and Investment delegation trip to Japan, March 28-April 3, 2026; and 2) the estimated expenditure of approximately \$25,000 to cover delegation fees and other travel-related costs which will be allocated from SCAG's FY25-26 General Fund Budget.

STRATEGIC PRIORITIES:

This item supports the following Strategic Priority 3: Spur innovation and action through leadership in research, analysis and information sharing.

EXECUTIVE SUMMARY:

SCAG has been invited to participate in a trade mission to Japan organized by the California State Assembly Select Committee on Asia/California Trade and Investment. This delegation will include approximately 40 representatives from California, including state legislators, senior staff, and leaders from business, economic development, and industry sectors. The delegation aims to strengthen economic relationships between California and Japan, expand trade and investment opportunities, and promote collaboration across key industries such as technology, healthcare, agriculture, infrastructure, and entertainment. SCAG's participation will provide an opportunity to engage with government officials, business leaders, and innovation partners in Japan to exchange

best practices, explore economic partnerships, and highlight Southern California's leadership in economic development, mobility, and innovation.

BACKGROUND:

SCAG has been invited by Assemblymember Jessica M. Caloza, Chair of the Assembly Select Committee on Asia/California Trade and Investment, to participate in a delegation of senior public and private sector leaders focused on strengthening economic engagement between California and Asia, with a particular emphasis on Japan. The 2026 Assembly Delegation to Japan is scheduled to take place March 28 – April 3, 2026.

The Assembly Select Committee on Asia/California Trade and Investment held two informational hearings in August and September 2025 to evaluate California's economic relationships with key Asian partners and identify opportunities for deeper collaboration. The first hearing examined California's growing interdependence with Asia across sectors such as trade, tourism, technology, agriculture, and clean energy. Stakeholders emphasized the state's global leadership role and highlighted the importance of strengthening supply chains, supporting bilateral investment, and addressing regulatory challenges that affect California companies operating in Asia and Asian companies investing in the state.

The second hearing, held on September 25, 2025, at JAPAN HOUSE Los Angeles, expanded the discussion with a focus on Japan and the Philippines. The forum explored trends in trade, tourism, healthcare, technology, agriculture, and entertainment. Industry representatives from organizations including World Trade Center Los Angeles, Waymo, and Takeda Pharmaceuticals discussed strategies for strengthening partnerships and supporting business growth.

Building on insights from these hearings, Japan has been identified as one of California's most essential global partners and a key focus of the Assembly's work on Asia/California trade and investment. Testimony highlighted Japan's role as a leading investor in California and a major trading partner across sectors including technology, clean energy, mobility, healthcare, agriculture, and entertainment—industries that align closely with California's economic priorities and climate goals.

SCAG's primary role as a Metropolitan Planning Organization is to develop a plan for a healthy, prosperous, connected, and equitable Southern California over the next three decades—and support its implementation. Through this mission, the delegation seeks to collaborate with business, community, and industry partners in Japan who share an interest in advancing meaningful and mutually beneficial economic engagement. Key objectives of the delegation include:

- Expanding trade and investment opportunities between California and Japan
- Deepening intergovernmental relationships
- Supporting job creation in California

- Showcasing California’s leadership in innovation
- Exploring bilateral collaboration in technology, healthcare, agriculture, and entertainment
- Strengthening cultural and educational ties

The delegation will include representation from:

- State legislators
- Trade and economic development leaders
- Innovation, mobility, and technology sectors
- Healthcare and life sciences
- Agriculture and food systems
- Entertainment, lifestyle, and cultural institutions

The SCAG region is home to nearly 19 million residents and generating \$1.6 trillion in GDP—stands as the 16th largest economy in the world and the nation’s most significant goods movement hub. With the country’s largest concentration of seaports, rail networks, air cargo operations, highways, and nearly 2 billion square feet of industrial space, the region plays a central role in both domestic and international trade. Over the past several years, global disruptions, from the COVID-19 pandemic and geopolitical tensions to inflationary pressures and accelerating clean-technology mandates, have tested the resilience of our freight system and reshaped supply chain operations.

Given these evolving pressures, strengthening international collaboration is critical. The SCAG region is deeply connected to global trade flows, especially through its linkages between ports, warehouses, railyards, and distribution centers that support goods movement throughout the U.S. As Japan remains a key trading partner and a leader in advanced logistics, clean technology, and freight innovation, participation in a trade delegation provides an important opportunity for SCAG to exchange information, learn from global best practices, and bring back insights that can enhance the resilience, sustainability, and competitiveness of Southern California’s goods movement system and beyond.

SCAG staff is seeking approval for two (2) Regional Council Board Member participation and travel for an estimated expenditure of \$25,000.

FISCAL IMPACT:

The proposed expenditure of approximately \$25,000, and the expenditure of additional funds to cover actual travel expenses and per diems, will be allocated from SCAG’s FY25-26 General Fund Budget, Project Number 800-0160.01. In accordance with SCAG Travel Policy, foreign travel requires approval from the Regional Council.



AGENDA ITEM 4

REPORT

Southern California Association of Governments
March 4, 2026

To: EAC – Executive Administration Committee
RC - Regional Council

**EXECUTIVE DIRECTOR’S
APPROVAL**

From: Cindy Giraldo, Chief Financial Officer
213-630-1413, giraldo@scag.ca.gov

Subject: Contracts \$500,000 or Greater: 26-043-C01, Go Human Safety Strategies

RECOMMENDED ACTION:

Approve Contract No. 26-043-C01 in an amount not to exceed \$537,151.85 with Walk San Diego dba Circulate Planning, to create new traffic safety messaging materials, implement program improvements, and coordinate safety resource distribution for the 2026 Go Human Safety Strategies. Authorize the Executive Director, or his designee, pursuant to legal counsel review, to execute the contract on behalf of SCAG.

STRATEGIC PRIORITIES:

This item supports the following Strategic Priority 3: Spur innovation and action through leadership in research, analysis and information sharing.

EXECUTIVE SUMMARY:

Consistent with the requirements of the State of California Office of Traffic Safety (OTS) Grant (Pedestrian and Bicycle Safety Program) that funds this project, the consultant shall design, develop and test new campaign creative; implement program expansion elements and improvements; coordinate educational services and training materials in collaboration with campaign partners; provide on-site support of traffic safety events; and fulfill orders and deliveries of bicycle and pedestrian safety materials for the 2026 Go Human Safety Strategies.

BACKGROUND:

Staff recommends executing the following contract \$500,000 or greater:

<u>Consultant/Contract #</u>	<u>Contract Purpose</u>	<u>Contract Amount</u>
Walk San Diego dba Circulate Planning 26-043-C01	The consultant shall design, develop and implement the 2026 Go Human Safety Strategies.	\$537,151.85



FISCAL IMPACT:

Funding of \$537,151.85 is available in the Fiscal Year (FY) 2025-26 Overall Work Program (OWP) Budget in Project Number 225-3564JE.24, and any unused funds are expected to be carried forward into future fiscal year budget(s), subject to budget availability.

ATTACHMENTS:

1. 26-043-C01 Contract Summary (Approval Item)
2. 26-043-C01 Conflict of Interest Form

CONSULTANT CONTRACT NO. 26-043-C01

Recommended Consultant:	Walk San Diego dba Circulate Planning
Background & Scope of Work:	<p>Consistent with the requirements of the State of California Office of Traffic Safety (OTS) Grant that funds this project, the Consultant shall create new traffic safety messaging materials, implement program improvements, and coordinate safety resource distribution.</p> <p>Consultant shall design, develop and test new campaign creative; implement program expansion elements and improvements; coordinate educational services and training materials in collaboration with campaign partners; provide on-site support for traffic safety events; and fulfill orders and deliveries of bicycle and pedestrian safety materials.</p>
Project's Benefits & Key Deliverables:	<p>The project's benefits and key deliverables include, but are not limited to:</p> <ul style="list-style-type: none"> • New creative and materials for local traffic safety messaging campaigns; • Updated elements and processes for Go Human's traffic safety resources to increase impact and accessibility for jurisdiction and community partners; • Coordination of on-site traffic safety engagement for three (3) community events; • Purchase and distribution of pedestrian and bicycle safety materials alongside six (6) community partners; • Coordination of eight (8) training opportunities by Traffic Safety Community Experts; and • Draft & final report.
Strategic Plan:	This item supports SCAG's Strategic Priority # 3: Spur innovation and action through leadership in research, analysis and information sharing.
Contract Amount:	<p>Total not to exceed \$537,151.85</p> <p>Walk San Diego dba Circulate Planning (prime consultant) \$537,151.85</p> <p>Note: Walk San Diego dba Circulate Planning proposed \$537,151.85 and SCAG staff determined the proposed cost was fair and reasonable for the type of work being performed.</p>
Contract Period:	Notice to Proceed through September 30, 2026.
Project Number(s):	<p>225-3564JE.24 \$537,151.85</p> <p>Funding source(s): Office of Traffic Safety (OTS)</p> <p>Funding of \$537,151.85 is available in the Fiscal Year (FY) 2025-26 Overall Work Program (OWP) Budget in Project Number(s) 225-3564JE.24, and any unused funds are expected to be carried forward into future fiscal year budget(s), subject to budget availability.</p>

**Conflict of Interest (COI) Form - Attachment
For March 5, 2026, Regional Council Approval**

Approve Contract No. 26-043-C01 in an amount not to exceed \$537,151.85 with Walk San Diego dba Circulate Planning to create new traffic safety messaging materials, implement program improvements, and coordinate safety resource distribution. Authorize the Executive Director, or his designee, pursuant to legal counsel review, to execute the contract on behalf of SCAG.

The consultant team for this contract includes:

Consultant Name	Did the consultant disclose a conflict in the Conflict of Interest Form they submitted with its original proposal (Yes or No)?
Walk San Diego dba Circulate Planning (prime consultant)	No - form attached

SCAG CONFLICT OF INTEREST FORM

RFP No. 26-043

RFP No./Contract No. 26-043

SECTION I: INSTRUCTIONS

All persons or firms seeking contracts must complete and submit a SCAG Conflict of Interest Form along with the proposal. This requirement also applies to any proposed subconsultant(s). Failure to comply with this requirement may cause your proposal to be declared non-responsive.

In order to answer the questions contained in this form, please review SCAG’s Conflict of Interest Policy, the list of SCAG employees, and the list of SCAG’s Regional Council members. All three documents can be viewed online at <https://scag.ca.gov>. The SCAG Conflict of Interest Policy is located under “GET INVOLVED”, then “Contract & Vendor Opportunities” and scroll down under the “Vendor Contracts Documents” tab; whereas the SCAG staff may be found under “ABOUT US” then “OUR TEAM” then “Employee Directory”; and Regional Council members can be found under “MEETINGS”, then scroll down to “LEADERSHIP” then select "REGIONAL COUNCIL" on the left side of the page and click on “Regional Council Officers and Member List.”

Any questions regarding the information required to be disclosed in this form should be directed to SCAG’s Legal Division, especially if you answer “yes” to any question in this form, as doing so **MAY** also disqualify your firm from submitting an offer on this proposal

Name of Firm: City Fabrick

Name of Preparer: Brian Ulaszewski

Project Title: 2026 Go Human Safety Strategies.

RFP Number: 26-043 Date Submitted: 01/05/2026

SECTION II: QUESTIONS

- 1. During the last twelve (12) months, has your firm provided a source of income to employees of SCAG or members of the SCAG Regional Council, or have any employees or Regional Council members held any investment (including real property) in your firm?

YES NO

If “yes,” please list the names of those SCAG employees and/or SCAG Regional Council members and the nature of the financial interest:

Name	Nature of Financial Interest
_____	_____
_____	_____
_____	_____



Attachment 6

2. Have you or any members of your firm been an employee of SCAG or served as a member of the SCAG Regional Council within the last twelve (12) months?

YES NO

If “yes,” please list name, position, and dates of service:

Name	Position	Dates of Service
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____

3. Are you or any managers, partners, or officers of your firm related by blood or marriage/domestic partnership to an employee of SCAG or member of the SCAG Regional Council that is considering your proposal?

YES NO

If “yes,” please list name and the nature of the relationship:

Name	Relationship
_____	_____
_____	_____
_____	_____
_____	_____

4. Does an employee of SCAG or a member of the SCAG Regional Council hold a position at your firm as a director, officer, partner, trustee, employee, or any position of management?

YES NO

If “yes,” please list name and the nature of the relationship:

Name	Relationship
_____	_____
_____	_____
_____	_____
_____	_____

5. Have you or any managers, partners, or officers of your firm ever given (directly or indirectly), or offered to give on behalf of another or through another person, campaign contributions or gifts to any current employee of SCAG or member of the SCAG Regional Council (including contributions to a political committee created by or on behalf of a member/candidate)?

YES NO

If “yes,” please list name, date gift or contribution was given/offered, and dollar value:

Name	Date	Dollar Value
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____

SECTION III: VALIDATION STATEMENT

This Validation Statement must be completed and signed by at least one General Partner, Owner, Principal, or Officer authorized to legally commit the proposer.

DECLARATION

I, (printed full name) Brian Ulaszewski, hereby declare that I am the (position or title) Executive Director, Principal of (firm name) City Fabrick, and that I am duly authorized to execute this Validation Statement on behalf of this entity. I hereby state that this SCAG Conflict of Interest Form dated 01/05/2026 is correct and current as submitted. I acknowledge that any false, deceptive, or fraudulent statements on this Validation Statement will result in rejection of my contract proposal.

<p style="text-align: center;"><u>Brian Ulaszewski</u></p> <p>Signature of Person Certifying for Proposer (original signature required)</p>	<p style="text-align: center;"></p> <p style="text-align: center;">Date</p>
---	---

NOTICE

A material false statement, omission, or fraudulent inducement made in connection with this SCAG Conflict of Interest Form is sufficient cause for rejection of the contract proposal or revocation of a prior contract award.



Southern California Association of Governments
March 4, 2026

To: EAC - Executive Administration Committee
RC - Regional Council
From: Javiera Cartagena, Chief Government and Public Affairs Officer
213-236-1980, cartagena@scag.ca.gov
Subject: AB 2002 (Solache) – REAP 1.0 Codification Bill & Budget Request

**EXECUTIVE DIRECTOR'S
APPROVAL**

RECOMMENDED ACTION:

The Legislative/Communications and Membership Committee (LCMC) recommends that SCAG support and sponsor Assembly Bill (AB) 2002 and a complementary \$125 million budget request.

STRATEGIC PRIORITIES:

This item supports the following Strategic Priorities 2: Be a cohesive and influential voice for the region. 5: Secure and optimize diverse funding sources to support regional priorities.

EXECUTIVE SUMMARY:

At its January 20, 2026, meeting, members of the Legislative/Communications and Membership Committee (LCMC) received a report on staff research efforts to sponsor legislation to codify REAP 1.0 into state law, along with a separate but complementary \$125 million state budget request to support a new round of funding for the program.

Staff provided a final presentation on February 17, 2026, after securing draft legislative language for the proposal. After receiving the presentation, the LCMC voted unanimously to recommend to the Regional Council (RC) that SCAG support and serve as a bill sponsor for Assembly Bill (AB) 2002, introduced on February 17, 2026, by Assemblymember Jose Luis Solache (D-Lynwood), and the complementary \$125 million budget request.

BACKGROUND:

REAP 1.0 Codification Legislative Effort

Because there is no state-level funding for regional agencies to assist their member jurisdictions with the 7th cycle RHNA program, SCAG staff explored the possibility of SCAG sponsoring a bill to codify REAP 1.0 into state law. REAP 1.0 was included in AB 101 (Chapter 159, Statutes of 2019), a budget trailer bill for that year relating to state housing programs. For unknown reasons, the REAP 1.0 program was a one-time program and was not added to the Health and Safety Code, unlike other state housing programs, which are permanently authorized. As the SCAG region enters the 7th Cycle RHNA, stable funding is needed to maintain SCAG’s housing programs, which are critical to helping

our region comply with its RHNA allocation and address housing availability concerns at all income levels. In addition to efforts to codify the REAP 1.0 program, the staff also explored opportunities to advocate for a separate but complementary \$125 million budget request to fund a new round of REAP 1.0, reflecting the amount the state allocated to support Councils of Governments (COGs) under AB 101 in 2019.

After conducting initial research on this effort, in collaboration with the California Association of Councils of Governments (CALCOG), staff provided background and a presentation on potential provisions in a REAP 1.0 codification bill at the January 2026 LCMC meeting, along with details on a potential complementary \$125 million budget request. At the February 2026 LCMC meeting, staff shared the “unbacked” bill language for the REAP 1.0 codification proposal and delivered an update on the efforts to secure a bill author and champion for the \$125 million budget request. Afterward, the LCMC unanimously forwarded a recommendation to the RC for SCAG to sponsor and support both the bill and the budget ask.

Assemblymember Jose Luis Solache (D-Lynwood) formally introduced the REAP 1.0 codification bill on February 17, 2026, now known as Assembly Bill (AB) 2002, ahead of the February 20, 2026, bill-introduction deadline. In addition, the Assemblymember agreed to champion the complementary budget request.

Background on the REAP 1.0 Program:

In 2019, Governor Newsom signed AB 101 into law, which allocated \$250 million to the REAP 1.0 program and the Local Early Action Planning (LEAP) grant programs. This amount was split in half, with \$125 million through LEAP in over-the-counter grants provided to cities and counties for the preparation and adoption of planning documents, and \$125 million through REAP for regional agencies to administer the RHNA program. Of this \$125 million, SCAG received \$47 million.

SCAG used its share of the funding to support cities and counties in developing their 6th-cycle housing elements and other programs to help meet regional housing goals. These resources were critical to enabling SCAG to provide technical assistance and support local jurisdictions in planning for the unprecedented 1.34 million housing units the state determined our region needed as part of the 6th cycle RHNA program. Overall, SCAG’s REAP 1.0 program delivered strong outcomes and provided meaningful, lasting benefits for the region. SCAG’s investments provided resources to streamline the planning process and help jurisdictions address barriers to housing production, including zoning restrictions, environmental reviews, and infrastructure needs. In addition to financial support, the program provided capacity-building, technical guidance, and best practices to optimize land-use and housing development strategies.

From 2020 to 2023, SCAG’s REAP 1.0 program supported increased housing production in the region, with more than 450,000 housing projects submitted for approval and over 223,000 units permitted. These metrics were enhanced by efforts from SCAG’s REAP 1.0 program.

Summary of provisions in AB 2002, the official REAP 1.0 Codification bill language:

AB 2002, which is attached to this report, and mirrors the “unbacked” bill language shared at the February 2026 LCMC, proposes codifying the 2019 REAP 1.0 framework in the Health & Safety Code, where state housing program authorities administered by HCD are typically located. Below is a section-by-section summary of the proposal:

Section 1 - Regional Early Action Planning Fund

This section would establish the Regional Early Action Planning Fund in the State Treasury. Upon appropriation, the Department of Housing and Community Development (HCD) would allocate funds to support planning activities that enable preparation for the 7th and subsequent RHNA cycles.

Section 2 – Eligible Entities & Allocation

This section states that (a) councils of governments and (b) other regional entities responsible for allocating RHNA would be the two types of entities eligible to receive funding from this program. Entities could apply for funding up to 39 months before the next housing element due date, in line with the deadline for HCD to meet and consult with COGs regarding their total housing need. Further, funds would be distributed on a population basis, using the Department of Finance’s most recent estimates. Consistent with the original 2019 REAP 1.0 program, direct allocations to local jurisdictions are not included; however, COGs/regional entities may suballocate to local jurisdictions.

Section 3 – Eligible Uses & Reporting

This section outlines the eligible uses of this funding and includes annual and final reporting requirements that mirror the language in the original REAP 1.0 program.

- Activities that support the development, improvement, or implementation of RHNA methodology for the 7th *and* subsequent cycles;
- Suballocations to jurisdictions for planning and infrastructure efforts that accelerate housing production, consistent with state priorities;
- Technical assistance, planning, temporary staffing, or consultants for local planning and zoning, including activities related to updating or implementing a jurisdiction’s housing element, application processing, and other production-accelerating actions;
- Administrative costs up to five (5) percent;
- Activities to establish a regional or countywide housing trust, or to allocate funds to an

existing regional or countywide housing trust, for planning/pre-development activities that facilitate production; and

- Other activities, determined in consultation with HCD, that support regional or local housing planning priorities.

Eligible uses for jurisdictions receiving suballocations include: (1) technical assistance for permitting processes/tracking/tools; (2) establishing regional or countywide housing trust funds; (3) infrastructure planning (water, sewer, transit, roads, facilities); (4) feasibility studies; and (5) temporary staffing/consultants for those activities.

Prior Committee Action

At the LCMC's January 20, 2026, meeting, staff provided an initial presentation and update on efforts to explore whether the agency should sponsor a bill to codify the REAP 1.0 program, with a complementary \$125 million budget request. After the presentation, committee members expressed general support for the proposal but asked why it excluded restoring the funding pot that provided allocations directly to local jurisdictions.

At the LCMC's February 17, 2026, meeting, staff provided the "unbacked" bill language for the REAP 1.0 codification proposal and delivered a final presentation, recommending that SCAG support and sponsor the bill. During the presentation, staff also provided additional context about the REAP 1.0 program versus the Local Early Action Planning (LEAP) grant program, which provided local governments with funding to support local planning work, including housing element updates. Staff noted that while the recommendation focused on codifying and funding REAP 1.0, SCAG would be able to suballocate funds and provide technical assistance to local governments to support housing element update-related work if the \$125 million budget request were fulfilled. Further, staff noted that it was likely too early to advocate for funding to support housing element updates, as local governments in the SCAG region are not required to update those plans until October 2029, at the earliest. Thus, there would still be opportunities to advocate for LEAP funding in future budget cycles.

After receiving the presentation and update regarding direct allocations to local governments, the committee unanimously approved and forwarded a recommendation to the RC to support and serve as a bill sponsor for Assembly Bill (AB) 2002 and the complementary \$125 million budget request.

FISCAL IMPACT:

Work associated with AB 2002 (Solache) – REAP 1.0 Codification Bill & Budget Request is in the Indirect Cost budget, Legislation 810-0120.10.

ATTACHMENT(S):

1. AB 2002 (Solache)
-

ASSEMBLY BILL

No. 2002

Introduced by Assembly Member Solache

February 17, 2026

An act to add Chapter 3.16 (commencing with Section 50515.11) to Part 2 of Division 31 of the Health and Safety Code, relating to housing.

LEGISLATIVE COUNSEL'S DIGEST

AB 2002, as introduced, Solache. Local government assistance: Regional Early Action Planning Fund.

Existing law, the Planning and Zoning Law, requires each county and each city to adopt a comprehensive, long-term general plan for the physical development of the county or city, and specified land outside its boundaries, that includes, among other specified mandatory elements, a housing element. That law requires the Department of Housing and Community Development, in consultation with each council of governments, to determine the existing and projected need for housing in each region and further requires the appropriate council of governments, or the department for cities and counties without a council of governments, to adopt a final regional housing need plan that allocates a share of the regional housing need to each city, county, or city and county, as provided. Existing law establishes the Local Government Planning Support Grants Program, administered by the department, for the purpose of providing regions and jurisdictions with one-time funding, including grants for planning activities to enable jurisdictions to meet the sixth cycle of the regional housing need assessment, as provided.

This bill would establish the Regional Early Action Planning Fund in the State Treasury for the purpose of providing councils of governments, regional entities, and jurisdictions with one-time funding,

including grants for planning activities, to enable those entities to meet the 7th and subsequent cycles of the regional housing need assessment. The bill would require the department to allocate funds, upon appropriation by the Legislature, from the Regional Early Action Planning Fund to each council of governments or regional entity responsible for allocating regional housing need that applies and qualifies for those moneys, as specified. The bill would authorize a council of governments or regional entity to expend funds awarded for certain purposes, including for activities that support the development, improvement, or implementation of the methodology for the 7th and subsequent regional housing needs assessment cycles, and for providing jurisdictions with technical assistance, planning, temporary staffing, or consultant needs associated with updating local planning and zoning documents, as provided. The bill would require a jurisdiction that receives a suballocation of funds to only use that suballocation for housing-related planning activities, as provided. The bill would authorize the department to monitor expenditures and activities of an applicant, as the department deems necessary, to ensure compliance with program requirements.

Existing law, the Administrative Procedure Act, sets forth the requirements for the adoption, publication, review, and implementation of regulations by state agencies.

This bill would require the department to issue guidelines to implement the above-described provisions and would exempt those guidelines from the rulemaking provisions of the Administrative Procedure Act.

Vote: majority. Appropriation: no. Fiscal committee: yes.
 State-mandated local program: no.

The people of the State of California do enact as follows:

1 SECTION 1. Chapter 3.16 (commencing with Section
 2 50515.11) is added to Part 2 of Division 31 of the Health and Safety
 3 Code, to read:

4
 5 CHAPTER 3.16. REGIONAL EARLY ACTION PLANNING

6
 7 50515.11. The Legislature finds and declares the following:

1 (a) The regional housing needs assessment (RHNA) is a core
2 component of the state’s housing planning framework and
3 establishes the basis for local housing element law obligations.

4 (b) Regional governments perform essential functions in
5 implementing RHNA, including methodology development, public
6 engagement, and distributing regional housing need to local
7 jurisdictions.

8 (c) RHNA responsibilities have increased in complexity and
9 scope, and regional governments require consistent and adequate
10 resources to fulfill these responsibilities.

11 (d) Funding provided through the Local Government Planning
12 Support Grants Program (Chapter 3.1 (commencing with Section
13 50515)) demonstrated that targeted investments in regional
14 planning activities support local housing element implementation
15 and advance state housing goals.

16 (e) It is the intent of the Legislature to provide councils of
17 governments, regional entities, and jurisdictions with resources to
18 support the seventh and subsequent RHNA cycles.

19 50515.12. For purposes of this article:

20 (a) “Council of governments” means a single-county or
21 multicounty council created pursuant to Chapter 5 (commencing
22 with Section 6500) of Division 7 of Title 1 of the Government
23 Code that is responsible for allocating regional housing need under
24 Sections 65584, 65584.04, and 65584.05 of the Government Code.

25 (b) “Jurisdiction” means a city, county, or city and county.

26 (c) “Regional entity” means a regional government that is not
27 a council of government that is responsible for allocating regional
28 housing need pursuant to Sections 65584, 65584.04, and 65584.05
29 of the Government Code.

30 (d) “Regional housing need assessment” or “RHNA” means the
31 existing and projected need for housing for each region, as
32 determined by the department pursuant to Section 65584.01 of the
33 Government Code.

34 50515.13. (a) The Regional Early Action Planning Fund is
35 hereby established in the State Treasury for the purpose of
36 providing councils of governments, regional entities, and
37 jurisdictions with one-time funding, including grants for planning
38 activities to enable those entities to meet the seventh and
39 subsequent cycles of the regional housing need assessment.

1 (b) Upon appropriation by the Legislature, moneys in the fund
2 shall be made available to the department for allocation in
3 accordance with this chapter.

4 50515.14. (a) The department shall allocate funds from the
5 Regional Early Action Planning Fund to each council of
6 governments or regional entity responsible for allocating regional
7 housing need, pursuant to Sections 65584, 65584.04, and 65584.05
8 of the Government Code, in accordance with this section.

9 (b) A council of governments or regional entity may apply for
10 funds, in a form and manner prescribed by the department,
11 beginning 39 months prior to the next applicable housing element
12 due date pursuant to Section 65588 of the Government Code.

13 (c) Funds shall be distributed by the department on a population
14 basis based on the most recent population estimates posted on the
15 Department of Finance’s internet website.

16 (d) An application shall include, at minimum and in a form and
17 manner prescribed by the department, all of the following
18 information:

19 (1) An allocation budget for the funds provided pursuant to this
20 section.

21 (2) Amounts to be retained by the council of governments or
22 regional entity, and any suballocations to jurisdictions.

23 (3) An explanation of how proposed uses will increase housing
24 planning and facilitate local housing production.

25 (4) Identification of current best practices at the regional and
26 statewide level that promote sufficient supply of housing affordable
27 to all income levels, and a strategy for increasing adoption of these
28 practices at the regional level, where viable.

29 (5) An education and outreach strategy to inform jurisdictions
30 of the need and benefits of taking early action related to housing
31 need, as quantified by the regional housing need assessment.

32 (e) The department shall review an application submitted
33 pursuant to this section within 30 days, otherwise the application
34 shall be deemed approved. Upon approval of an application for
35 funds pursuant to this section, the department shall award the
36 moneys for which the council of governments or regional entity,
37 as applicable, qualify.

38 50515.15. (a) A council of governments or regional entity may
39 expend funds awarded pursuant to Section 50515.14 for any of
40 the following purposes:

1 (1) Activities that support the development, improvement, or
2 implementation of the methodology for the seventh and subsequent
3 RHNA cycles, to further the objectives described in subdivision
4 (d) of Section 65584 of the Government Code.

5 (2) Suballocating moneys directly and equitably to jurisdictions
6 in the form of grants for planning that will accommodate the
7 development of housing and infrastructure that accelerates housing
8 production in a way that aligns with state planning priorities, and
9 housing, transportation, equity, and climate goals.

10 (3) Providing jurisdictions with technical assistance, planning,
11 temporary staffing, or consultant needs associated with updating
12 local planning and zoning documents, including any activity related
13 to updating or implementing a jurisdiction's housing element,
14 expediting application processing, and other actions to accelerate
15 additional housing production.

16 (4) Administrative costs necessary to implement this section,
17 which may be up to 5 percent of an entity's total award.

18 (5) Activities to establish a regional or countywide housing
19 trust, or to allocate a portion of funds to an existing regional or
20 countywide housing trust, for the purpose of supporting planning,
21 predevelopment, or other activities that facilitate the production
22 of housing consistent with this chapter.

23 (6) Activities, determined in consultation with the department,
24 that support regional or local housing planning priorities consistent
25 with this chapter.

26 (b) A jurisdiction that receives a suballocation of funds pursuant
27 to paragraph (2) of subdivision (a) shall only use that suballocation
28 for housing-related planning activities, including, but not limited
29 to, the following:

30 (1) Technical assistance in improving housing permitting
31 processes, tracking systems, and planning tools.

32 (2) Establishing regional or countywide housing trust funds for
33 affordable housing.

34 (3) Performing infrastructure planning, including for sewers,
35 water systems, transit, roads, or other public facilities necessary
36 to support new housing and new residents.

37 (4) Performing feasibility studies to determine the most efficient
38 locations to site housing consistent with Sections 65041.1 and
39 65080 of the Government Code.

- 1 (5) Covering the costs of temporary staffing or consultant needs
2 associated with the activities described in paragraphs (1) to (6),
3 inclusive, of subdivision (a).
- 4 (c) A council of governments or regional entity receiving funds
5 shall submit annual reports to the department in a form and manner
6 prescribed by the department. The reports shall include information
7 on expenditures and suballocations to jurisdictions.
- 8 (d) A council of governments or regional entity shall submit a
9 final report to the department upon expenditure of all funds, or as
10 otherwise required by the department. The final report shall include
11 information on outcomes achieved, including the corresponding
12 impact on housing within the region.
- 13 (e) The department may publish a summary of information
14 received pursuant to this section on its internet website.
- 15 (f) The department may monitor expenditures and activities of
16 an applicant, as the department deems necessary, to ensure
17 compliance with program requirements.
- 18 (g) The department shall issue guidelines to implement this
19 chapter. The adoption, amendment, or repeal of guidelines
20 authorized by this subdivision is hereby exempted from the
21 rulemaking provisions of the Administrative Procedure Act
22 (Chapter 3.5 (commencing with Section 11340) of Part 1 of
23 Division 3 of Title 2 of the Government Code).

O



To: EAC - Executive Administration Committee
CEHD – Community, Economic, and Human Development Committee
EEC – Energy and Environment Committee
TC – Transportation Committee
RC – Regional Council

**EXECUTIVE DIRECTOR'S
APPROVAL**

From: Elizabeth Carvajal, Deputy Director (Land Use)
213-236-1801, carvajal@scag.ca.gov

Subject: REAP 2.0 Program Update

RECOMMENDED ACTION FOR EAC, CEHD, EEC, TC, AND RC:

Receive and File

STRATEGIC PRIORITIES:

This item supports the following Strategic Priority 1: Establish and implement a regional vision for a sustainable future. 5: Secure and optimize diverse funding sources to support regional priorities.

EXECUTIVE SUMMARY:

SCAG's REAP 2.0 program invests in innovative finance, land use, and transportation strategies to realize the vision of Connect SoCal. SCAG has been working with grantees to make steady progress in delivering the \$231.5M REAP 2.0 program, including refining the final project list with grantees. This report summarizes the program status.

BACKGROUND:

The REAP 2.0 program was established as part of the 2021 California Comeback Plan under AB 140. REAP 2.0 builds on the success of Regional Early Action Planning Grant Program of 2019 (REAP 1.0) and expands the program focus by integrating housing and climate goals, and allows for broader planning and implementation investments, including infrastructure investments supporting infill development to facilitate housing supply, choice, and affordability. The program tackles key barriers to meeting regional housing needs and state policy goals—such as limited land availability, financing gaps, and insufficient infrastructure—through targeted funding and technical assistance.

REAP 2.0 Program Progress Updates

At the time of this report, all but one MOU are executed with the remaining MOU expected to be executed by late spring. Currently, the REAP 2.0 Program include 86 projects totaling approximately \$178.4M in suballocations, with an additional approximately \$20M expected to be allocated as part

of the second Notice of Funding Availability for Lasting Affordability Program which will be considered for approval by the CEHD and Regional Council at their March 2026 meetings.

Status of Current Programs

The REAP 2.0 program currently includes 86 projects totaling approximately \$178.4M. A status update by program area is provided below.

Sustainable Communities Program – Civic Engagement, Equity and Environmental Justice (SCP CEEEJ)

The Sustainable Communities Program - Civic Engagement, Equity and Environmental Justice (SCP CEEEJ) grant prioritizes housing planning that aims to close the racial equity gap and include partnerships with community-based organizations. The CEEEJ program currently includes five REAP 2.0 funded Housing and Land Use Strategies projects totaling approximately \$2M. All grantees have executed MOUs with SCAG and work is underway.

In the last quarter, SCP CEEEJ project teams made progress on technical analyses and held public workshops / advisory committee meetings to engage local stakeholders on technical findings and inform development of final deliverables.

Sub-Regional Partnership Program 2.0

The Sub-Regional Partnership Program 2.0 (SRP 2.0) Program includes approximately \$24.5M in funding to sub-regional partners for eligible activities supporting member jurisdictions with implementing housing element work plans and strategies for increasing affordable housing. This program is anticipated to include 20 projects with SCAG's subregional partners.

Transportation Partnership Programs

The Transportation Partnership Programs include \$80M for the Regional Pilot Initiatives Program and the County Transportation Commission (CTC) Partnership Program. The CTC Partnership Program connects infill housing to daily services and increases travel options that support multimodal communities to shift travel modes. This program funds 30 transformative planning and implementation projects that expand access, increase mobility, and bring jobs and housing closer together to achieve a more sustainable growth pattern across the region. Staff continue to work collaboratively with the CTCs to monitor project scopes, timelines, and budgets.

A project highlight from the last quarter is the ongoing construction of the Calexico Intermodal Transportation Center. ICTC received multiple state and federal funding grants to implement the project, including \$1 million for right-of-way acquisition from REAP 2.0. SCAG staff toured the ongoing construction in January 2026. Scheduled for completion in Spring 2026, the project will improve transit and transportation access in Calexico's downtown core.

Programs to Accelerate Transformative Housing (PATH)

The PATH Program includes three separate calls for projects; each is described in greater detail below.

Housing Infill on Public and Private Lands

The Housing Infill on Public and Private Lands (HIPP) Pilot Program includes \$6.7M to 9 projects to scale up development of available land and implementing large corridor-wide or area-wide infill housing policies and initiatives. All MOUs are executed with work underway. In the last quarter, HIPP project teams made progress on technical analyses and held workshops to engage public on technical findings and inform development of final deliverables.

Notice of Funding Available for Lasting Affordability

The Notice of Funds Available for Lasting Affordability (NOFA) includes approximately \$41.2M to 13 projects in support of innovative housing finance, trust funds, catalyst funds, and new permanent funding sources. All MOUs are executed. As noted above, SCAG released a second Notice of Funding Availability for Lasting Affordability with up to \$20M available and the ability to award additional funding-making the total allocation for this program \$61.2M. The call will prioritize new grantees and focus on existing catalyst and housing trust funds that are ready to receive funding. In addition, staff recommend creating a contingency list of projects that can receive funding, should additional REAP 2.0 funding become available. This list of initially awarded projects is on the CEHD and Regional Council agendas at their March 2026 meetings.

To date, \$13.9M has been deployed by three regional housing trusts into local affordable housing lending programs and progress has been made to establish three new regional housing trusts.

Regional Utilities Supporting Housing

The Regional Utilities Supporting Housing (RUSH) program includes approximately \$24M for nine projects that focus on investments in utility infrastructure planning and capital improvements that will support jurisdictions in basic utility infrastructure needed for housing: water, wastewater, stormwater management and electricity.

All projects have executed MOUs at this point and are working to advance the projects. Five of the nine are capital projects. This includes Palm Desert and Soboba that will provide stormwater drainage improvements, LADWP that is constructing electric utility improvements to support affordable housing developments, San Bernardino County that is building a sewer extension, and Calipatria that is upgrading a water pump station. Each of these projects will support the delivery of new housing units in the region. Similarly, the four additional RUSH planning projects will focus on laying the utility planning foundation necessary for subsequent utility improvements that are needed for future housing growth.

Milestones for upcoming quarter

The County Transportation Commission (CTC) Partnership Program anticipates several milestones in the next quarter. Active SGV, a subgrantee of LA Metro and the San Gabriel Valley Council of Governments is expected to launch their Go-SGV E-Bike share lending library. Additionally, LA Metro intends to award the Metro Bike Share expansion contract to deploy hundreds of new bike share bikes throughout Los Angeles.

In the coming quarter, the Lasting Affordability Program expects additional regional housing trusts to deploy an additional \$8.8M to local affordable housing lending programs.

The Sustainable Communities Program - Civic Engagement, Equity and Environmental Justice (SCP CEEEJ) grant program anticipates the City of Lancaster's Transit Oriented Development Zones Update to wrap up in the next quarter, making it the first Housing and Land Use project in the program to be completed. The remaining four projects will continue technical planning work, engagement activities, and preparing for board and council presentations as they move toward plan completion and adoption prior to the December 2026 expenditure deadline.

RUSH projects will continue to move forward in the next quarter. Four of the nine projects are projected to be completed by the end of FY 26 with the remainder to be completed prior to the December 2026 expenditure deadline.

NEXT STEPS

Staff will take the second NOFA for the Lasting Affordability Program funding recommendations before the CEHD and Regional Council for consideration and continue to provide regular updates to the Regional Council and Policy Committees on the REAP 2.0 program, with an anticipated next update in fall 2026.

FISCAL IMPACT:

Work associated with this item is included in the FY 25-26 Overall Work Program No. 305 – Regional Early Action Planning (REAP) Grants Program – REAP 2.0.



AGENDA ITEM 7

REPORT

Southern California Association of Governments
March 4, 2026

To: EAC - Executive Administration Committee
RC - Regional Council
From: Cindy Giraldo, Chief Financial Officer
213-630-1413, giraldo@scag.ca.gov
Subject: Purchase Orders, Contracts, and Contract Amendments below the
Regional Council’s Approval Threshold

**EXECUTIVE DIRECTOR’S
APPROVAL**

Kome Ajise

RECOMMENDED ACTION:

Information Only - No Action Required

STRATEGIC PRIORITIES:

This item supports the following Strategic Priority 2: Be a cohesive and influential voice for the region.

BACKGROUND:

There are no Purchase Orders (POs) exceeding \$5,000 to report. In January 2026, SCAG executed Purchase Orders below the \$5,000 threshold.

SCAG executed the following contract for more than \$25,000 but less than \$500,000:

Consultant/Contract No.	Description	Amount
Sutra Research 26-031-C01	The consultant will develop the Community & Tribal Nations Partnership Strategy, informed by a Best Practices Research Report as well as internal and external engagement efforts.	\$249,833

There are no contract amendments to report that are below \$150,000 and 30% of the original contract value.

ATTACHMENTS:

1. 26-031-C01 Contract Summary (Information Item)

CONSULTANT CONTRACT NO. 26-031-C01

Recommended Consultant:	Sutra Research
Background & Scope of Work:	<p>SCAG has contracted with and granted funds to various non-governmental organizations and tribal nations and has found that there is a need to evaluate existing policies, practices and procedures to ensure accessibility, clarity, consistency, and the responsible financial stewardship of public funds.</p> <p>The consultant team will identify and develop the necessary actions SCAG should consider to effectively strengthen partnerships with communities and tribal nations. The primary deliverable will be the Community & Tribal Nations Partnership Strategy, informed by a Best Practices Research Report as well as internal and external engagement efforts. The strategy will include guidance to ensure CBO partnerships support SCAG’s role in assisting jurisdictions, including approaches for local involvement and examples from peer agencies to inform best practices.</p> <p>The study will clearly distinguish between administrative and financial requirements, practices, and parameters that fall within SCAG’s control and those controlled by other entities. SCAG will evaluate and assess actionable recommendations and explore opportunities to evaluate existing processes, including consultation with state and federal agencies and funders, as appropriate.</p>
Project’s Benefits & Key Deliverables:	<p>The project’s benefits and key deliverables include, but are not limited to:</p> <ul style="list-style-type: none"> • Explore opportunities to evaluate existing processes and ensure that accessible opportunities are created for successful partnership and contracting with community-based organizations (CBOs) and Tribal nations; and • Outline a set of actionable and implementable recommendations for SCAG in the short to long term to build the necessary capacity internally and externally to effectively pursue partnerships with CBOs and Tribal nations.
Strategic Plan:	This item supports SCAG’s Strategic Priority Goal 2: Be a cohesive and influential voice for the region.
Contract Amount:	<p>Total not to exceed \$249,833</p> <p>Sutra Research (prime consultant) \$249,833</p> <p>Note: Sutra Research proposed \$249,833 and staff determined the proposed amount was fair and reasonable for the type of work being performed.</p>
Contract Period:	March 1, 2026, through March 1, 2027
Project Number(s):	<p>290-4951UD.01 \$221,325</p> <p>290-4951E.01 \$28,508</p>

	<p>Funding source(s): Senate Bill 1 (SB 1) and Transportation Development Act (TDA), Other Specify.</p> <p>Funding of \$249,833 is available in the Fiscal Year (FY) 2025-26 Overall Work Program (OWP) Budget in Project Number(s) 290-4951UD.01 & 290-4951E.01, and the remaining balance will be requested in future fiscal year budget(s), subject to budget availability.</p>																						
<p>Request for Proposal (RFP):</p>	<p>SCAG staff notified 5,806 firms of the release of RFP 26-031-C01 via SCAG's PlanetBids website. A total of 103 firms downloaded the RFP. SCAG received the following 11 proposals in response to the solicitation:</p> <table data-bbox="451 583 1487 1024"> <tr> <td>Sutra Research (no subconsultants)</td> <td style="text-align: right;">\$249,833</td> </tr> <tr> <td>Casuba (no consultants)</td> <td style="text-align: right;">\$199,003</td> </tr> <tr> <td>Konesen (no consultants)</td> <td style="text-align: right;">\$249,530</td> </tr> <tr> <td>Momentum (1 consultants)</td> <td style="text-align: right;">\$249,654</td> </tr> <tr> <td>Crowe (1 consultants)</td> <td style="text-align: right;">\$271,932</td> </tr> <tr> <td>Strategic Earth (no consultants)</td> <td style="text-align: right;">\$278,984</td> </tr> <tr> <td>Dalberg (no consultants)</td> <td style="text-align: right;">\$297,308</td> </tr> <tr> <td>Baker Tilly (no consultants)</td> <td style="text-align: right;">\$297,506</td> </tr> <tr> <td>Arellano (1 consultants)</td> <td style="text-align: right;">\$298,353</td> </tr> <tr> <td>National Communications (2 consultants)</td> <td style="text-align: right;">\$299,940</td> </tr> <tr> <td>Calstart (1 consultants)</td> <td style="text-align: right;">\$300,000</td> </tr> </table>	Sutra Research (no subconsultants)	\$249,833	Casuba (no consultants)	\$199,003	Konesen (no consultants)	\$249,530	Momentum (1 consultants)	\$249,654	Crowe (1 consultants)	\$271,932	Strategic Earth (no consultants)	\$278,984	Dalberg (no consultants)	\$297,308	Baker Tilly (no consultants)	\$297,506	Arellano (1 consultants)	\$298,353	National Communications (2 consultants)	\$299,940	Calstart (1 consultants)	\$300,000
Sutra Research (no subconsultants)	\$249,833																						
Casuba (no consultants)	\$199,003																						
Konesen (no consultants)	\$249,530																						
Momentum (1 consultants)	\$249,654																						
Crowe (1 consultants)	\$271,932																						
Strategic Earth (no consultants)	\$278,984																						
Dalberg (no consultants)	\$297,308																						
Baker Tilly (no consultants)	\$297,506																						
Arellano (1 consultants)	\$298,353																						
National Communications (2 consultants)	\$299,940																						
Calstart (1 consultants)	\$300,000																						
<p>Selection Process:</p>	<p>The Proposal Review Committee (PRC) evaluated each proposal in accordance with the criteria set forth in the RFP and conducted the selection process in a manner consistent with all applicable federal and state contracting regulations. After evaluating the proposals, the PRC interviewed the three (3) highest ranked offerors.</p> <p>The PRC consisted of the following individuals:</p> <p>Alisha James, Senior Public Affairs Specialist, Community & Economic Development Victor Negrete, Department Manager, Community & Economic Development Jules Lippe-Klein, Planning Supervisor, Community & Economic Development Ana Vallianatos, Department Manager, Media and Public Affairs Department</p>																						
<p>Basis for Selection:</p>	<p>The PRC recommended Sutra Research & Analytics for the contract award because:</p> <ul style="list-style-type: none"> • The selected firm is the most qualified, presenting a proposal that demonstrated a strong technical approach along with having the most relevant project experience and expertise. • The selected firm received the highest score demonstrating their team's extensive qualifications to perform the work outlined in the SOW. Additionally, Sutra showcased the strongest capability to produce all required deliverables on schedule and within budget. • The selected firm also displayed balanced expertise, including, combined MPO experience, tribal engagement, and funding landscape knowledge. 																						

Although other firm(s) were clearly qualified and provided sound technical approaches, the PRC did not recommend these firm(s) for contract award because this firm(s):

- Given the project's significant involvement with MPOs as an essential component of its focus and outcomes, the non-selected firms demonstrated a lack of familiarity with MPO's structure, operations, and funding mechanisms;
- Additionally, the firms presented very few relevant project examples or experience performing the tasks outlined in the SOW for a similar projects. Many proposals referenced reports or projects unrelated to the Community Partnership Strategy. Some cited heavy outreach-focused plans but lacked examples involving CBO or more importantly tribal contracting strategies.



AGENDA ITEM 8

REPORT

Southern California Association of Governments
March 4, 2026

To: EAC – Executive Administration Committee
RC - Regional Council

**EXECUTIVE DIRECTOR'S
APPROVAL**

From: Cindy Giraldo, Chief Financial Officer
213-630-1413, giraldo@scag.ca.gov

Subject: CFO Monthly Report

RECOMMENDED ACTION:

Information Only - No Action Required

STRATEGIC PLAN:

This item supports the following Strategic Plan Goal 5: Secure funding to support agency priorities to effectively and efficiently deliver work products.

ACCOUNTING:

Membership Dues

As of January 31, 2026, 189 cities, 6 counties, 7 commissions, and 9 tribal governments have paid their Fiscal Year (FY) 2025-2026 membership dues. SCAG has collected \$2.84 million out of \$2.85 million billed. This represents 99.64% of the membership assessment.

Investments & Interest Earnings

As required by SCAG’s investment policy adopted by the Regional Council in July 2018, staff will provide a monthly report of investments and interest earnings. As of January 31, 2026, SCAG has invested \$16.59 million in the LAIF account and has earned \$516,878.69 in interest income (as of Q2). The interest earnings are distributed on a quarterly basis with an average interest rate of 3.931%. Additionally, SCAG has opened a Money Market Account to maximize interest income while monitoring the REAP’s funding balance, interest earnings from this account are distributed monthly. As of January 31, 2026, SCAG has invested \$70.02 million in the Money Market Account and has earned \$1,032,332.28 (YTD), in interest income.

BUDGET & GRANTS (B&G):

On January 29, 2026, staff submitted the FY 2025-26 2nd Quarter Overall Work Program (OWP) Progress Report to Caltrans. The cumulative expenditures reported for the period of July to December 2025 are approximately \$24.04 million. Of which, the expenditures for Consolidated Planning Grant (CPG) funding, including Senate Bill 1 (SB1) Formula Funds, amount to approximately

\$20.73 million. In cumulative, approximately 32% of the FY 2025-26 OWP Amendment 2 for the CPG and SB1 funding has been expended.

During the month of February 2026, staff focused on refining and finalizing the FY 2026-27 Draft Comprehensive Budget. The draft budget is being presented to the Executive/Administration Committee (EAC) and Regional Council (RC) in March 2026. Staff also analyzed requested budget changes for Amendment 3 to the FY 2025-26 Comprehensive Budget including the OWP. The FY 2025-26 Comprehensive Budget Amendment 3 will be presented to the EAC and RC in April 2026.

CONTRACTS ADMINISTRATION:

In January and February 2026, the Contracts Administration Department supported an average of 25 formal procurements and managed 186 active goods and services contracts.

During this period, staff finalized comprehensive updates to the SCAG Procurement Policy and Procedures Manual and conducted eight (8) agency-wide training sessions in February. Implementation of the updated procurement manual, procedures, and forms is scheduled for March 2, 2026.